

THE CORPORATION OF THE MUNICIPALITY OF MCDougALL
SPECIAL BUDGET MEETING OF COUNCIL

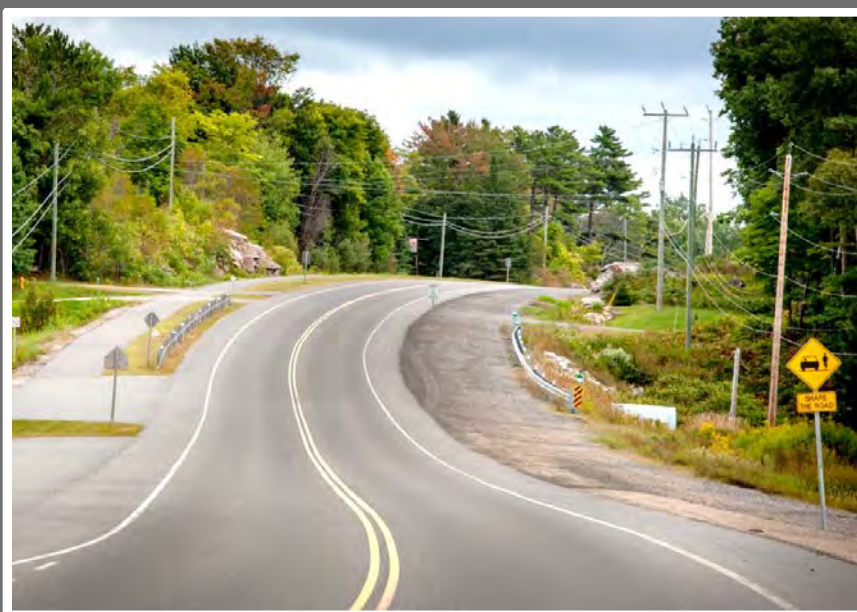
TO BE HELD WEDNESDAY, MARCH 4, 2020 AT 5:30 P.M.

AGENDA

1. **Call to Order.**
Resolution No. 2020/
THAT this Special Meeting of Council be called to order at p.m.
2. **Declarations of Interest.**
3. **Prioritization of Agenda.**
4. **General Discussion.**
 - i) Draft 2020 Annual Budget.
5. **General Items and New Business.**
6. **Closed Session.**
 - i) A proposed or pending acquisition or disposition of land by the municipality or local board.
7. **Ratification of Matters from Closed Session.**
8. **Adjournment**
Resolution No. 2020/
That this special meeting of Council be adjourned at p.m.

2020

Municipality of McDougall Annual Budget



Our budget creates the financial capacity to provide quality service to enhance the safety, livability and prosperity of our community.

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Budget Introduction

The 2020 Municipality of McDougall budget focuses on the commitment to providing a vast array of services and programs to build and support a prosperous, growing and sustainable community. The cost to provide our core services while maintaining our aging infrastructure is becoming increasingly difficult. This puts pressure on the property tax base. Staff are continually looking for new ways to support growth, manage and improve our existing assets, and maintain organization sustainability and levels of service.

Elements of McDougall's Budget

- **Operating budget (tax-rate)** is for ongoing programs and services that are funded primarily through a combination of property taxes, user fees, grants and reserves and can be delivered by the Municipality or by one of our service partners (i.e. roads operations, parks, Social Services and OPP).
- **Operating budget (user-rate)** is for ongoing programs and services funded primarily through reserve funds and user fees intended to make the programs and services self-sustaining or near self-sustaining. McDougall currently has three user rate based operating budgets: water, wastewater and landfill.
- **Capital budget** is for projects designed to create, enhance or rehabilitate our network of assets, including infrastructure (roads, bridges, buildings etc.), land, equipment and vehicles. The capital budget is funded from a combination of property taxes, debt issuance, grants and reserves.

Budget & Financial Overview

Tax Based Operating Budget

The following summarizes the components that must be considered when developing the operating budget:

Maintaining Existing Service Levels

- The cost to maintain existing service levels, including the impact of prior decisions
 - Maintaining existing service levels increases every year due to inflationary pressures beyond our control (hydro, diesel, materials).
 - Prior year investments (or non investments) in capital items can impact the ongoing operational costs to maintain existing service levels

- To mitigate these net costs staff look for efficiencies for improvement and focus on capital strategies to help reduce operational costs

Debt & Reserve Management

- Implementing financial practices for debt and reserve management related to financing of capital
 - The provincial limit for debt servicing costs is 25%. McDougall has maintained a limit under the 25% threshold.
 - McDougall contributes annually to various other reserves to provide funding for specific commitments and long term financial projects
 - In order to reduce the reliance on debt and build appropriate capital reserves to support renewal needs and our asset management program, there is a focus to increase the annual contribution to the capital reserve. However, this isn't always a reality every year based on capital needs and renewals.

Service Partners

- Service Partner Requests (OPP, Health Unit, Ambulance, DSSAB, Belvedere, Library, Museum, etc.)
 - These Boards and Agencies have a legislated authority to establish budgets and levy taxes through the Municipality's tax rate. The Municipality has limited ability to revise their requests.
 - These requests comprise 17% of the property tax bill.

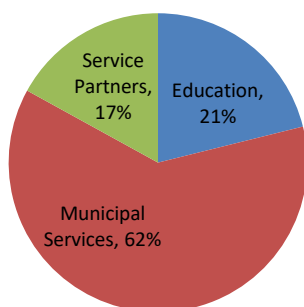
Property Tax Bill

Allocation of Property Tax Bill

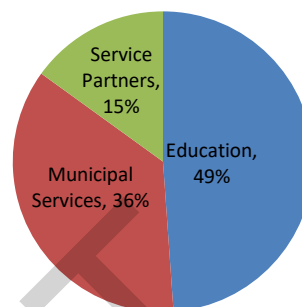
In 2020, for an average home assessed at \$266,664 the proposed residential property tax bill increase of \$5 annually to \$1,932 will fund the following programs: Municipal non-user pay services \$1,196 (62%), Service Partners \$328 (17%) and education \$408 (21%). The education portion is determined by the Province of Ontario and for 2020 this rate decreased by 0.008% for 2020.

The average commercial property owner contributes 49% of their tax dollar to education compared to a 21% contribution from residential. Commercial properties contribute proportionately less of their total tax payment to support municipal services. An industrial property tax bill has the same breakdown as a commercial property tax bill.

Residential Property Tax Bill



Commercial Property Tax Bill



Your Property Tax Dollar

Every day the residents and businesses of McDougall use municipal services and see their tax dollars at work. In a typical day most residents will use or witness most services being provided:

- drive or walk on a municipal road
- play, swim or walk through a municipal park
- borrow a book from the library
- drop off garbage and recycling at the transfer station
- see a fire truck, a police car or an ambulance pass by them, knowing if they need these services they are available 24 hours a day, 7 days a week.
- some residents will use clean water from their taps; use wastewater services by flushing toilets or draining showers;

The Municipality of McDougall delivers many of these valued and essential services.

The municipality funds the service partners for ambulance, OPP, homes for the aged, and social services. McDougall children attend elementary and high schools funded by the education portion of the property tax bill.

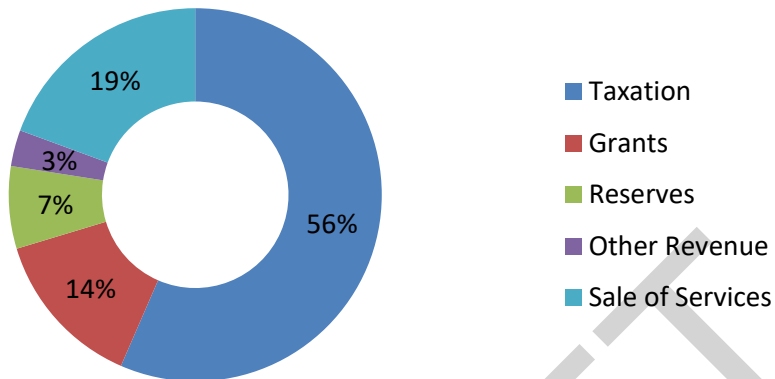
Where Your Property Taxes Go

An average home assessed at \$266,664, the proposed residential municipal property taxes (not including education) are \$1,524. Major services received and the total annual amounts paid per home for each are described on the following pages.

Transportation Services	\$507	- Road, bridge & trail maintenance of 130 km's - Snow clearing, ditch maintenance & brushing - Fleet maintenance for vehicles and equipment - Reserve transfer to fund future road investments - Debenture payments for previous road & street lighting projects
General Government & Administration	\$335	- Mayor, Council & meeting expenses - Administration and treasury services; including Administration building, Information Technology & Asset Management planning
Protection Services: Fire & By-Law	\$172	- The McDougall Fire department responded to 98 total calls for service, with an average dispatch time of 4.45 minutes in 2019. - With a total of 1428 emergency scene person hours accumulated - Department focuses on public education and enforcement programs focused on reducing our community risk
Ontario Provincial Police	\$146	- 24 hours a day, 7 days a week availability, 365 days a year - 304 calls responded to in 2018 - levy is set by OPP
District of Social Services	\$92	- Provides social service programming such as; Ontario Works, Children & Community Services
Ambulance	\$63	- Local ambulance services provided to Municipality of McDougall residents
Parks & Recreation	\$66	- 1 community building, 1 natural surface indoor arena, 10 parks, 5 beach facilities, 5.5km recreation trail, 1 Georgian Bay wharf
Waste Management	\$51	- 185 tonnes of recyclables diverted from the municipal landfill through the recycling program at the transfer station - Transfer station services all municipal households in McDougall, offers recycling as well as electronics recycling & scrap metal
Home for the aged: Belvedere Heights	\$34	- Annual service levy
Health Unit	\$25	- Annual service levy
Planning & Economic Development	\$18	- Supports planning department services, consultants, GIS & planning board fees - Other levies
Library	\$13	- Annual service levy
Museum	\$2	- Annual support
Total Municipal Tax	\$1,524	

2020 Operating & Capital Revenue

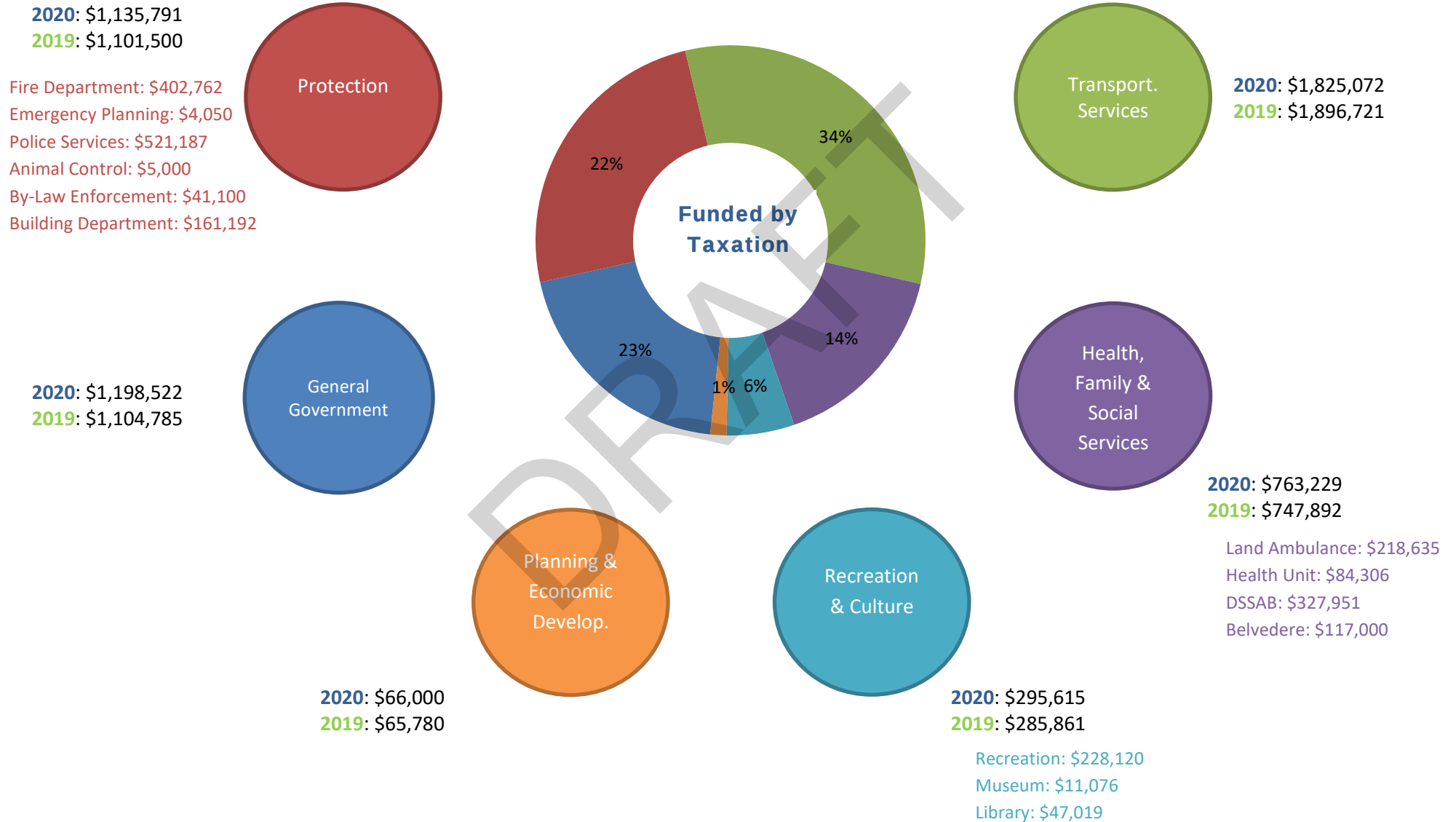
Sources of Revenue



Revenue Highlights

- Proposed 0.58% residential property tax rate increase for additional tax revenue of \$85,992 (this equates to a 2% tax levy increase)
- OMPF funding at 2020 rate of \$770,900
- Federal Gas Tax at \$163,937
- Ontario Community Infrastructure Fund \$149,179
- Henvey Inlet Community Benefit grant \$50,000

2020 Operating Costs (tax rate)



2020 Capital Budget - Summary

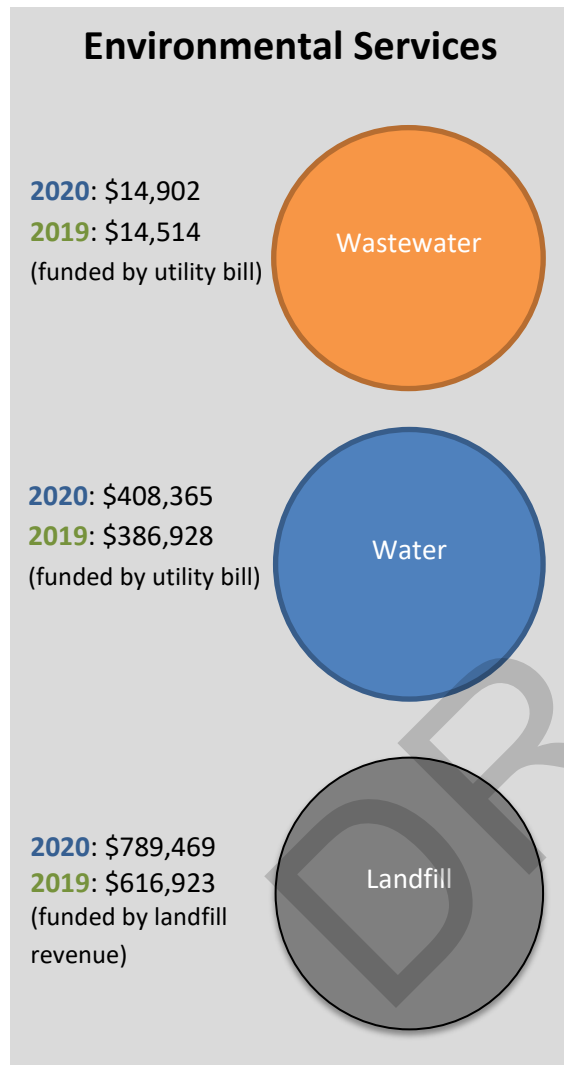
Key Infrastructure Projects

Department	Project	Dollar Value
Transportation	Big Sound Road – Asphalt	475,000
	550 Truck with Plow & Sander	105,000
	McDougall Road Culvert	80,000
	George Hunt Rail Crossing	25,000
	Minor Capital Projects	17,000
Parks & Recreation	Nobel Church Acquisition	46,296
	Nobel Church Renovations	25,000
	Nobel Beach Expansion	20,000
	Parks – Guardrails	15,000
	Minor Capital Projects	12,550
Landfill	Landfill Shop	350,000
General Government	Municipal Office Exterior Renovation	60,000
Water System	Minor Capital Projects	9,000
Fire	SCBA	50,000
	Turnout Gear	10,000
	Minor Capital Projects	8,600
Total Capital Projects		\$1,308,446

Capital Budget Funding

Revenue Stream	Source	Dollar Value
Grants	OCIF (annual)	149,179
	OMPF (annual)	431,330
	Federal Gas Tax (annual)	163,937
Reserves	Transfer to revenue	564,000
Total Capital Revenue		\$1,308,446

2020 Operating Costs (User rate)



Operating Costs Highlights

- Administration department increase due to wage increases, printing and postage costs.
- Building department increase due to labour negotiations
- Transportation Administration decrease due to decrease in transfer to reserves, large decreases to repairs & maintenance for vehicles & equipment, increases to roadside maintenance and snow & ice due to average expenditure, significant increase for CP & CN rail maintenance contracts.
- Waste management increase due to cost of recycling and repairs & maintenance
- Landfill increase in expenditures largely due to a larger reserve transfer \$125,000



Municipality of McDougall 2020 Tax Supported Operating Budget Summary

Description	2019 Budget			2020 Budget			Budget Changes 2020/2019	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>General Revenue</u>	581,513	5,174,292	- 4,592,779	-	4,801,035	- 4,801,035	- 208,256	-4.5%
<u>Education</u>	1,260,032	1,260,032	-	1,230,301	1,230,301	-	-	0.0%
<u>General Government</u>								
Mayor and Council	167,239	3,000	164,239	174,257	3,500	170,757	6,518	4.0%
Elections	4,200	-	4,200	4,400	-	4,400	200	4.8%
Administration	609,753	39,986	569,767	639,235	40,685	598,550	28,783	5.1%
Information Technology	71,500	26,550	44,950	71,500	22,150	49,350	4,400	9.8%
Finance	243,093	173,250	69,843	300,130	228,250	71,880	2,037	2.9%
Asset Management	9,000	9,000	-	9,000	9,000	-	-	0.0%
<u>Protection: Persons and Properties</u>								
Fire Department	405,196	17,000	388,196	402,762	15,000	387,762	- 434	-0.1%
Police Services: OPP contract	520,000	-	520,000	521,187	-	521,187	1,187	0.2%
By-Law Enforcement	41,100	500	40,600	41,600	500	41,100	500	1.2%
Emergency Planning	6,550	-	6,550	4,050	-	4,050	- 2,500	-38.2%
Animal Control	7,500	-	7,500	5,000	-	5,000	- 2,500	-33.3%
Building Department	121,154	98,500	22,654	161,192	96,000	65,192	42,538	187.8%
<u>Transportation Services</u>								
General	771,474	70,500	700,974	687,682	81,000	606,682	- 94,292	-13.5%
Operations	1,125,247	-	1,125,247	1,137,370	-	1,137,370	12,123	1.1%
<u>Environmental Services</u>								
Water System	386,928	386,928	-	408,365	408,365	-	-	0.0%
Wastewater	14,514	14,514	-	14,902	14,902	-	-	0.0%
Waste Management	146,503	-	146,503	183,192	-	183,192	36,689	25.0%
Landfill	616,923	918,000	- 301,077	789,469	943,000	- 153,531	147,546	49.0%



Municipality of McDougall 2020 Tax Supported Operating Budget Summary

Description	2019 Budget			2020 Budget			Budget Changes 2020/2019	
	Expenditures	Revenues	Net	Expenditures	Revenues	Net	\$	%
<u>Health/Social/Family Services</u>								
Land Ambulance	218,635	-	218,635	225,000	-	225,000	6,365	2.9%
Health Unit	84,306	-	84,306	88,522	-	88,522	4,216	5.0%
DSSAB	327,951	-	327,951	329,707	-	329,707	1,756	0.5%
Belvedere	117,000	-	117,000	120,000	-	120,000	3,000	2.6%
<u>Recreation & Culture</u>								
Parks Department	226,192	9,550	216,642	237,520	9,400	228,120	11,478	5.3%
Culture								
Museum	12,650	-	12,650	11,076	-	11,076	1,574	-12.4%
Library	47,019	7,350	39,669	47,019	7,350	39,669	-	0.0%
<u>Planning & Economic Development</u>	65,780	-	65,780	66,000	-	66,000	220	0.3%
Total Operating Budget	8,208,952	8,208,952	-	7,910,438	7,910,438	-	-	-
Total Capital Budget	1,804,182	1,804,182	-	1,308,446	1,308,446	-	-	-
Total Budget	10,013,134	10,013,134	-	9,218,884	9,218,884	-	-	-

Budget Department by Category



From Category: 300 To Category: 440

Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
General Municipal Property Tax						
1-3-00300-0400	Municipal Taxation - Residential	-4,137,355	-4,136,551	-4,301,168	-163,813	3.81
1-3-00300-0401	Municipal Taxation - Commercial	-53,942	-53,942	-55,163	-1,221	2.21
1-3-00300-0402	Municipal Taxation - Industrial	-16,105	-13,157	-17,994	-1,889	10.50
1-3-00300-0403	Municipal Taxation - Farmlands	-1,387	-1,387	-1,717	-330	19.22
1-3-00300-0404	Municipal Taxation - Managed Forests	-8,397	-8,397	-9,423	-1,026	10.89
1-3-00300-0410	Municipal Supplemental - Residential	-25,000	-50,722	-25,000	0	0.00
1-3-00300-0411	Municipal Supplemental - Commercial	0	-703	0	0	0.00
Total Revenue		-4,242,186	-4,264,859	-4,410,465	168,279	
1-4-00300-0410	Taxes Written Off - Residential	0	1,521	0	0	0.00
Total Expenditure		0	1,521	0	0	
General Municipal Property Tax (Surplus)/Deficit		-4,242,186	-4,263,338	-4,410,465	168,279	



From Category: 300 To Category: 440
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Payments in Lieu						
1-3-00310-0420	PIL - Tax Assistance Program	-15,000	-16,076	-15,000	0	0.00
1-3-00310-0421	PIL - Ontario Hydro	-14,000	-14,313	-14,000	0	0.00
1-3-00310-0422	PIL - Railway Right Of Way	-27,000	-27,386	-27,000	0	0.00
1-3-00310-0423	Education PIL	0	-27,364	0	0	0.00
Total Revenue		-56,000	-85,139	-56,000	0	
Payments in Lieu (Surplus)/Deficit		-56,000	-85,139	-56,000	0	

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From Category: 300 To Category: 440
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
English Public Education Property Tax						
1-3-00400-0400	English Public Education Taxation - Resi	-1,127,979	-1,108,027	-1,099,163	28,816	-2.62
1-3-00400-0403	English Public Education Taxation - Farm	-376	-393	-390	-14	3.59
1-3-00400-0404	English Public Education Taxation - Mana	-2,426	-2,379	-2,360	66	-2.80
1-3-00400-0410	English Public Education Taxation - Supp	0	-14,178	0	0	0.00
Total Revenue		-1,130,781	-1,124,977	-1,101,913	-28,868	
1-4-00400-1192	Taxes Written Off - English Public	0	433	0	0	0.00
1-4-00400-2050	School Board Requisitions - English Publ	1,186,618	1,203,177	1,159,704	-26,914	-2.32
Total Expenditure		1,186,618	1,203,610	1,159,704	-26,914	
English Public Education Property Tax (Surplus)/Deficit		55,837	78,633	57,791	-1,954	



From Category: 300 To Category: 440
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
English Seperate Education Property Tax						
1-3-00410-0400	English Separate Education Taxation - Re	-65,708	-63,156	-62,651	3,057	-4.88
1-3-00410-0410	English Separate Education Taxation - Su	0	-320	0	0	0.00
Total Revenue		-65,708	-63,476	-62,651	-3,057	
1-4-00410-1192	Taxes Written Off - English Separate	0	6	0	0	0.00
1-4-00410-2050	School Board Requisitions - English Sepa	73,414	74,323	70,597	-2,817	-3.99
Total Expenditure		73,414	74,329	70,597	-2,817	
English Seperate Education Property Tax (Surplus)/Deficit		7,706	10,853	7,946	-240	



From Category: 300 To Category: 440
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
French Public Education Property Tax						
1-3-00420-0400	French Public Education Taxation - Resid	0	-363	0	0	0.00
	Total Revenue	0	-363	0	0	
1-4-00420-2050	School Board Requisitions - French Publi	0	363	0	0	0.00
	Total Expenditure	0	363	0	0	
	French Public Education Property Tax (Surplus)/Deficit	0	0	0	0	

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From Category: 300 To Category: 440
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
French Seperate Education Property Tax						
1-3-00430-0400	French Separate Education Taxation - Re:	0	-536	0	0	0.00
1-3-00430-0410	French Separate Education - Supp	0	-56	0	0	0.00
Total Revenue		0	-592	0	0	
1-4-00430-2050	School Board Requisitions - French Sepai	0	591	0	0	0.00
Total Expenditure		0	591	0	0	
French Seperate Education Property Tax (Surplus)/Deficit		0	-1	0	0	

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From Category: 300 To Category: 440
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
No Support Education Property Taxes						
1-3-00440-0401	No Support Education Taxation - Comm	-51,950	-51,950	-53,114	-1,164	2.19
1-3-00440-0402	No Support Education Taxation - Industri	-11,593	-9,498	-12,623	-1,030	8.16
1-3-00440-0410	No Support Education Taxation - Supp	0	-674	0	0	0.00
Total Revenue		-63,543	-62,122	-65,737	2,194	
No Support Education Property Taxes (Surplus)/Deficit		-63,543	-62,122	-65,737	2,194	

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From Category: 500 To Category: 1100
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Ontario Municipal Partnership Fund						
1-3-00500-0430	Ontario Municipal Partnership Fund	-294,593	-294,593	-334,570	-39,977	11.95
Total Revenue		-294,593	-294,593	-334,570	39,977	
Ontario Municipal Partnership Fund (Surplus)/Deficit		-294,593	-294,593	-334,570	39,977	

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From Category: 500 To Category: 1100
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Ontario Specific Grants						
1-3-00501-0431	Ontario Specific Grants	-534,200	-534,200	0	534,200	0.00
Total Revenue		-534,200	-534,200	0	-534,200	
1-4-00501-3000	Transfer to Reserves	534,200	534,200	0	-534,200	0.00
Total Expenditure		534,200	534,200	0	-534,200	
Ontario Specific Grants (Surplus)/Deficit		0	0	0	0	

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From Category: 500 To Category: 1100
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Federal Specific Grants						
1-3-00502-0435	Federal Gas Tax Program - AMO	-47,313	-81,969	0	47,313	0.00
Total Revenue		-47,313	-81,969	0	-47,313	
1-4-00502-3000	Transfer to Reserves	47,313	47,313	0	-47,313	0.00
Total Expenditure		47,313	47,313	0	-47,313	
Federal Specific Grants (Surplus)/Deficit		0	-34,656	0	0	

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From Category: 500 To Category: 1100
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Interest, Penalties and Commissions						
1-3-00800-0440	Penalties & Interest on Taxes	-70,000	-74,389	-70,000	0	0.00
Total Revenue		-70,000	-74,389	-70,000	0	
Interest, Penalties and Commissions (Surplus)/Deficit		-70,000	-74,389	-70,000	0	

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Budget Department by Category



From Category: 500 To Category: 1100

Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Other Revenue						
1-3-00850-0450	Interest Income	-20,000	-57,474	-45,000	-25,000	55.56
1-3-00850-0455	Tax Certificates	-5,000	-5,438	-5,000	0	0.00
1-3-00850-0456	Lottery Licences	0	-176	0	0	0.00
1-3-00850-0457	NSF Fees	-500	-257	-500	0	0.00
1-3-00850-0460	Shore Road Allowance Admin Fee	-250	-200	-250	0	0.00
1-3-00850-0461	Planning Admin Fee	-2,500	-2,750	-2,500	0	0.00
1-3-00850-0462	P.O.A. Fines Recovered	-30,000	-8,739	-15,000	15,000	-100.00
1-3-00850-0463	Sale Of Municipal Property	-10,000	-1,425	-15,000	-5,000	33.33
1-3-00850-0464	Other Revenues	-35,000	-33,834	-25,000	10,000	-40.00
1-3-00850-0466	Henvey Community Grant	0	0	-50,000	-50,000	100.00
Total Revenue		-103,250	-110,293	-158,250	55,000	
1-4-00850-3000	Transfer to Reserves - Other Revenue	0	0	50,000	50,000	100.00
Total Expenditure		0	0	50,000	50,000	
Other Revenue (Surplus)/Deficit		-103,250	-110,293	-108,250	5,000	

Budget Department by Category



From Category: 500 To Category: 1100
 Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Mayor & Council						
1-3-01000-0437	Recovery of Expenses - Council	-3,000	-4,083	-3,500	-500	14.29
	Total Revenue	-3,000	-4,083	-3,500	500	
1-4-01000-1115	Remuneration - Council	112,218	112,310	114,250	2,032	1.78
1-4-01000-1116	Special Meetings - Council	2,000	2,004	2,000	0	0.00
1-4-01000-1120	Payroll Overhead Burden Council	6,990	10,126	10,526	3,536	33.59
1-4-01000-1121	OMERS - Council	10,100	8,641	10,281	181	1.76
1-4-01000-1122	Employee Benefits - Council	8,181	7,051	7,450	-731	-9.81
1-4-01000-1131	Telephone - Council	750	947	750	0	0.00
1-4-01000-1137	Memberships/Subscriptions - Council	2,400	2,409	2,400	0	0.00
1-4-01000-1141	Meeting Costs - Council	1,000	648	1,000	0	0.00
1-4-01000-1150	Computer Operation & Supplies - Council	2,100	2,197	2,100	0	0.00
1-4-01000-1160	Workshops/Training Courses - Council	1,000	2,391	2,000	1,000	50.00
1-4-01000-1161	Conferences - Council	5,000	7,475	6,000	1,000	16.67
1-4-01000-1162	Mileage - Council	2,000	1,321	2,000	0	0.00
1-4-01000-1170	Insurance - Council	2,000	2,287	2,000	0	0.00
1-4-01000-1175	Professional Fees Legal - Council	2,500	0	2,500	0	0.00
1-4-01000-1185	Donations - Council	9,000	8,625	9,000	0	0.00
	Total Expenditure	167,239	168,432	174,257	7,018	
	Mayor & Council (Surplus)/Deficit	164,239	164,349	170,757	-6,518	



From Category: 500 To Category: 1100
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Elections						
1-4-01100-1184	Compliance Committee	200	400	400	200	50.00
1-4-01100-3000	Transfer to Reserves - Elections	4,000	4,000	4,000	0	0.00
Total Expenditure		4,200	4,400	4,400	200	
Elections (Surplus)/Deficit		4,200	4,400	4,400	-200	

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Budget Department by Category



From Category: 1200 To Category: 1225

Account Code: ??-?????-???? To : ??-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Administration						
1-3-01200-0437	Recovery of Expenses - Administration	-39,986	-39,966	-40,685	-699	1.72
Total Revenue		-39,986	-39,966	-40,685	699	
1-4-01200-1000	Salaries Full Time - Admin	305,671	303,388	320,526	14,855	4.63
1-4-01200-1002	Wages Overtime - Admin	1,000	154	800	-200	-25.00
1-4-01200-1120	Payroll Overhead Burden - Admin	27,115	27,945	29,129	2,014	6.91
1-4-01200-1121	OMERS - Admin	32,841	32,998	35,153	2,312	6.58
1-4-01200-1122	Employee Benefits - Admin	24,006	24,744	29,006	5,000	17.24
1-4-01200-1130	Office Supplies/Materials - Admin	4,000	2,251	2,500	-1,500	-60.00
1-4-01200-1131	Telephone - Admin	7,000	7,980	8,500	1,500	17.65
1-4-01200-1132	Internet Service - Admin	1,800	1,401	1,600	-200	-12.50
1-4-01200-1133	Postage/Courier - Admin	8,000	11,989	10,000	2,000	20.00
1-4-01200-1134	Printing/Photocopy Costs - Admin	4,500	4,708	7,500	3,000	40.00
1-4-01200-1135	Supplies/Services - Admin	4,000	6,505	4,500	500	11.11
1-4-01200-1136	Advertising - Admin	1,000	1,053	1,000	0	0.00
1-4-01200-1137	Memberships/Subscriptions - Admin	3,000	1,880	3,000	0	0.00
1-4-01200-1138	Food & Beverage - Admin	2,000	2,256	2,000	0	0.00
1-4-01200-1145	Office Equipment - Admin	2,500	191	2,500	0	0.00
1-4-01200-1150	Computer Operation & Supplies - Admin	5,000	5,000	5,000	0	0.00
1-4-01200-1160	Workshops/Training Courses - Admin	5,000	6,762	5,000	0	0.00
1-4-01200-1161	Conferences - Admin	2,000	3,689	2,000	0	0.00
1-4-01200-1162	Mileage - Admin	800	16	500	-300	-60.00
1-4-01200-1163	Health & Safety - Admin	300	822	500	200	40.00
1-4-01200-1170	Insurance - Admin	15,000	14,565	15,000	0	0.00
1-4-01200-1175	Professional Fees Legal - Admin	12,000	7,064	12,000	0	0.00
1-4-01200-1176	Professional Fees Audit - Admin	16,000	16,150	16,000	0	0.00
1-4-01200-1180	Staff Appreciation - Admin	7,000	7,676	7,000	0	0.00
1-4-01200-1183	Miscellaneous - Admin	1,000	269	1,000	0	0.00
1-4-01200-2040	Annual Levy - MPAC	84,745	84,743	85,021	276	0.32
Total Expenditure		577,278	576,199	606,735	29,457	
Administration (Surplus)/Deficit		537,292	536,233	566,050	-28,758	
Report Total -->		537,292	536,233	566,050	-28,758	

Budget Department by Category



From Category: 1200 To Category: 1225
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Admin Buildings						
1-4-01225-2001	Water/Wastewater - Admin Bldg	975	970	1,000	25	2.50
1-4-01225-2002	Hydro - Admin Bldg	14,000	13,737	14,000	0	0.00
1-4-01225-2003	Maintenance Supplies - Admin Bldg	500	17	500	0	0.00
1-4-01225-2004	Maintenance Repairs - Admin Bldg	2,500	4,826	3,000	500	16.67
1-4-01225-2005	Equipment & Repairs - Admin Bldg	5,000	6,396	5,000	0	0.00
1-4-01225-2007	Grounds Maintenance - Admin Bldg	1,000	33	500	-500	-100.00
1-4-01225-2008	Janitorial Cleaning Contracts - Admin BI	8,500	8,609	8,500	0	0.00
Total Expenditure		32,475	34,588	32,500	25	
Admin Buildings (Surplus)/Deficit		32,475	34,588	32,500	-25	
Report Total -->		569,767	570,821	598,550	-28,783	

Budget Department by Category



From Category: 1300 To Category: 1500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Information Technology						
1-3-01300-0437	Recovery of Expenses - IT	-20,050	-22,150	-22,150	-2,100	9.48
1-3-01300-0575	Transfer from Reserves - IT	-6,500	-2,829	0	6,500	0.00
Total Revenue		-26,550	-24,979	-22,150	-4,400	
1-4-01300-1150	Computer Operation & Supplies - IT	20,000	43,742	40,000	20,000	50.00
1-4-01300-1151	Consultation Services - IT	45,000	27,293	25,000	-20,000	-80.00
1-4-01300-1152	Website - IT	6,500	2,829	6,500	0	0.00
Total Expenditure		71,500	73,864	71,500	0	
Information Technology (Surplus)/Deficit		44,950	48,885	49,350	-4,400	

Budget Department by Category



From Category: 1300 To Category: 1500

Account Code: ??-?????-???? To : ??-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Finance						
1-4-01400-1000	Salaries Full Time - Finance	162,087	161,952	165,000	2,913	1.77
1-4-01400-1002	Wages Overtime - Finance	500	137	500	0	0.00
1-4-01400-1120	Payroll Overhead Burden - Finance	15,742	15,542	15,836	94	0.59
1-4-01400-1121	OMERS - Finance	17,163	17,342	17,649	486	2.75
1-4-01400-1122	Employee Benefits - Finance	12,801	13,458	14,845	2,044	13.77
1-4-01400-1131	Telephone - Finance	1,000	1,421	1,000	0	0.00
1-4-01400-1136	Advertising - Finance	250	0	250	0	0.00
1-4-01400-1137	Memberships/Subscriptions - Finance	2,000	1,804	2,000	0	0.00
1-4-01400-1150	Computer Operation & Supplies - Finance	2,050	2,050	2,050	0	0.00
1-4-01400-1160	Workshops/Training Courses - Finance	3,500	4,268	3,500	0	0.00
1-4-01400-1161	Conferences - Finance	5,000	4,009	5,000	0	0.00
1-4-01400-1162	Mileage - Finance	1,500	2,124	1,500	0	0.00
1-4-01400-1175	Professional Fees - Finance	0	1,851	2,000	2,000	100.00
1-4-01400-1191	Service Charges - Finance	17,000	17,872	17,000	0	0.00
1-4-01400-1192	Taxes Written Off - Finance	2,500	1,083	2,000	-500	-25.00
Total Expenditure		243,093	244,913	250,130	7,037	
Finance (Surplus)/Deficit		243,093	244,913	250,130	-7,037	



From Category: 1300 To Category: 1500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Asset Management						
1-3-01500-0575	Transfer from Reserves - Asset Mgmt	-9,000	0	-9,000	0	0.00
Total Revenue		-9,000	0	-9,000	0	
1-4-01500-1151	Consultation Services - Asset Mgmt	7,000	0	5,500	-1,500	-27.27
1-4-01500-1160	Workshops/Training Courses - Asset Mgr	2,000	0	3,500	1,500	42.86
Total Expenditure		9,000	0	9,000	0	
Asset Management (Surplus)/Deficit		0	0	0	0	

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Budget Department by Category



From Category: 2000 To Category: 2050
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Fire - General						
1-3-02000-0437	Recovery of Expenses - Fire	-5,000	-29,274	-5,000	0	0.00
1-3-02000-0495	Firefighting Rescue Response - MTO	-12,000	-2,862	-10,000	2,000	-20.00
Total Revenue		-17,000	-32,136	-15,000	-2,000	
1-4-02000-1000	Salaries Full Time - Fire	73,990	79,487	75,314	1,324	1.76
1-4-02000-1001	Salaries Part Time - Fire	120,000	124,559	120,000	0	0.00
1-4-02000-1120	Payroll Overhead Burden - Fire	22,108	20,113	22,106	-2	-0.01
1-4-02000-1121	OMERS - Fire	8,248	8,387	8,530	282	3.31
1-4-02000-1122	Employee Benefits - Fire	6,200	5,315	6,112	-88	-1.44
1-4-02000-1130	Office Supplies/Materials - Fire	300	430	300	0	0.00
1-4-02000-1131	Telephone - Fire	2,500	2,379	2,500	0	0.00
1-4-02000-1132	Internet Service - Fire	1,100	871	1,000	-100	-10.00
1-4-02000-1135	Supplies/Services - Fire	1,500	1,585	1,500	0	0.00
1-4-02000-1136	Advertising - Fire	450	0	450	0	0.00
1-4-02000-1137	Memberships/Subscriptions - Fire	300	0	300	0	0.00
1-4-02000-1138	Food & Beverage - Fire	500	541	500	0	0.00
1-4-02000-1139	Clothing Allowance - Fire	300	737	300	0	0.00
1-4-02000-1140	Uniforms - Fire	3,000	3,173	3,000	0	0.00
1-4-02000-1145	Office Equipment - Fire	200	0	200	0	0.00
1-4-02000-1150	Computer Operation & Supplies - Fire	1,500	1,500	1,500	0	0.00
1-4-02000-1160	Workshops/Training Courses - Fire	2,000	1,031	1,000	-1,000	-100.00
1-4-02000-1161	Conferences - Fire	750	881	900	150	16.67
1-4-02000-1162	Mileage - Fire	8,000	5,447	8,000	0	0.00
1-4-02000-1163	Health & Safety - Fire	750	402	750	0	0.00
1-4-02000-1170	Insurance - Fire	24,000	24,302	24,000	0	0.00
1-4-02000-1183	Miscellaneous - Fire	500	537	500	0	0.00
1-4-02000-2026	Radio Maintenance - Fire	2,500	1,310	2,000	-500	-25.00
1-4-02000-2027	Radio Licences - Fire	1,550	1,550	1,550	0	0.00
1-4-02000-2060	Safety Equipment/Prot. Clothing - Fire	13,500	13,616	13,500	0	0.00
1-4-02000-2061	Firefighting Tools/Equipment - Fire	18,000	15,095	15,000	-3,000	-20.00
1-4-02000-2062	Mutual Aid Agreement - Fire	1,000	786	1,000	0	0.00
1-4-02000-2063	Fire Prevention - Fire	750	319	750	0	0.00
1-4-02000-2064	Forest Fire Management Fee - Fire	4,550	4,454	4,500	-50	-1.11
1-4-02000-2065	Expendable Supplies - Fire	2,000	1,756	2,000	0	0.00
1-4-02000-2066	Central Communications - Fire	3,800	3,782	4,000	200	5.00
1-4-02000-3000	Transfer to Reserves - Fire	15,000	32,136	15,000	0	0.00
Total Expenditure		340,846	356,481	338,062	-2,784	
Fire - General (Surplus)/Deficit		323,846	324,345	323,062	784	
Report Total -->		323,846	324,345	323,062	784	

Budget Department by Category



From Category: 2000 To Category: 2050
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Fire Building - #1 Nobel						
1-4-02025-2000	Heating - #1 Nobel	2,000	2,589	2,400	400	16.67
1-4-02025-2001	Water/Wastewater - #1 Nobel	950	970	950	0	0.00
1-4-02025-2002	Hydro - #1 Nobel	11,750	12,363	11,750	0	0.00
1-4-02025-2003	Maintenance Supplies - #1 Nobel	350	661	400	50	12.50
1-4-02025-2004	Maintenance Repairs - #1 Nobel	2,000	1,042	1,500	-500	-33.33
1-4-02025-2005	Equipment & Repairs - #1 Nobel	2,150	4,077	2,200	50	2.27
Total Expenditure		19,200	21,702	19,200	0	
Fire Building - #1 Nobel (Surplus)/Deficit		19,200	21,702	19,200	0	
Report Total -->		343,046	346,047	342,262	784	



From Category: 2000 To Category: 2050
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Fire Building - #2 Waubamik						
1-4-02030-2000	Heating - #2 Waubamik	3,100	3,311	3,100	0	0.00
1-4-02030-2002	Hydro - #2 Waubamik	2,000	1,638	2,000	0	0.00
1-4-02030-2003	Maintenance Supplies - #2 Waubamik	500	236	500	0	0.00
1-4-02030-2004	Maintenance Repairs - #2 Waubamik	1,500	2,874	2,000	500	25.00
1-4-02030-2005	Equipment & Repairs - #2 Waubamik	1,200	3,154	2,000	800	40.00
Total Expenditure		8,300	11,213	9,600	1,300	
Fire Building - #2 Waubamik (Surplus)/Deficit		8,300	11,213	9,600	-1,300	
Report Total -->		351,346	357,260	351,862	-516	

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From Category: 2000 To Category: 2050
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Fire Vehicles						
1-4-02050-2200	Vehicles - Fire	29,850	30,312	29,700	-150	-0.51
1-4-02050-2203	Fuel - Fire	7,000	6,167	6,200	-800	-12.90
Total Expenditure		36,850	36,479	35,900	-950	
Fire Vehicles (Surplus)/Deficit		36,850	36,479	35,900	950	
Report Total -->		388,196	393,739	387,762	434	

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From Category: 2100 To Category: 2400
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Ontario Provincial Police						
1-4-02100-2040	Ontario Provincial Police	520,000	511,096	521,187	1,187	0.23
Total Expenditure		520,000	511,096	521,187	1,187	
Ontario Provincial Police (Surplus)/Deficit		520,000	511,096	521,187	-1,187	

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Budget Department by Category



From Category: 2100 To Category: 2400
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Bylaw Enforcement						
1-3-02200-0500	Bylaw Enforcement Fines	-500	0	-500	0	0.00
Total Revenue		-500	0	-500	0	
1-4-02200-1130	Office Supplies/Materials - Bylaw	300	0	300	0	0.00
1-4-02200-1160	Workshops/Training Courses - Bylaw	2,000	509	1,500	-500	-33.33
1-4-02200-1175	Professional Fees Legal - Bylaw	800	1,027	800	0	0.00
1-4-02200-1183	Miscellaneous - Bylaw	1,000	1,077	1,000	0	0.00
1-4-02200-2040	Contracted Services - Bylaw	37,000	31,024	38,000	1,000	2.63
Total Expenditure		41,100	33,637	41,600	500	
Bylaw Enforcement (Surplus)/Deficit		40,600	33,637	41,100	-500	

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From Category: 2100 To Category: 2400
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Emergency Planning						
1-4-02300-1135	Supplies/Services - Emergency Planning	500	49	500	0	0.00
1-4-02300-2005	Equipment & Repairs - Emergency Planni	4,000	0	0	-4,000	0.00
1-4-02300-2067	Emergency Management	2,000	0	3,500	1,500	42.86
1-4-02300-2202	Fuel - Emergency Planning	50	0	50	0	0.00
Total Expenditure		6,550	49	4,050	-2,500	
Emergency Planning (Surplus)/Deficit		6,550	49	4,050	2,500	

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From Category: 2100 To Category: 2400
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Animal Control						
1-4-02400-2040	Contracted Services - Animal Control	7,500	3,309	5,000	-2,500	-50.00
Total Expenditure		7,500	3,309	5,000	-2,500	
Animal Control (Surplus)/Deficit		7,500	3,309	5,000	2,500	

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Budget Department by Category



From Category: 2800 To Category: 2825
 Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Building - General						
1-3-02800-0464	Compliance - Building	-1,000	-257	-500	500	-100.00
1-3-02800-0510	Building Permits	-95,000	-127,622	-95,000	0	0.00
1-3-02800-0515	Admin Fee - Building	-2,500	-252	-500	2,000	-400.00
Total Revenue		-98,500	-128,131	-96,000	-2,500	
1-4-02800-1000	Salaries Full Time - Building	78,645	78,579	115,000	36,355	31.61
1-4-02800-1120	Payroll Overhead Burden - Building	7,619	7,908	12,558	4,939	39.33
1-4-02800-1121	OMERS - Building	8,090	8,265	6,283	-1,807	-28.76
1-4-02800-1122	Employee Benefits - Building	6,100	4,859	6,401	301	4.70
1-4-02800-1131	Telephone - Building	800	324	800	0	0.00
1-4-02800-1137	Memberships/Subscriptions - Building	1,700	1,323	1,700	0	0.00
1-4-02800-1139	Clothing Allowance - Building	400	61	400	0	0.00
1-4-02800-1145	Office Equipment - Building	300	71	300	0	0.00
1-4-02800-1150	Computer Operation & Supplies - Building	4,600	4,600	4,600	0	0.00
1-4-02800-1160	Workshops/Training Courses - Building	6,000	5,008	6,000	0	0.00
1-4-02800-1161	Conferences - Building	2,000	670	2,000	0	0.00
1-4-02800-1162	Mileage - Building	500	0	500	0	0.00
1-4-02800-1170	Insurance - Building	400	698	650	250	38.46
1-4-02800-1175	Professional Fees - Building	2,000	606	2,000	0	0.00
1-4-02800-1183	Miscellaneous - Building	500	376	500	0	0.00
1-4-02800-3000	Transfer to Reserves - Building	0	12,886	0	0	0.00
Total Expenditure		119,654	126,234	159,692	40,038	
Building - General (Surplus)/Deficit		21,154	-1,897	63,692	-42,538	
Report Total -->		21,154	-1,897	63,692	-42,538	



From Category: 2800 To Category: 2825
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Building - Vehicles						
1-4-02825-2200	Vehicles - Building	0	1,049	0	0	0.00
1-4-02825-2202	Fuel - Building	1,500	848	1,500	0	0.00
Total Expenditure		1,500	1,897	1,500	0	
Building - Vehicles (Surplus)/Deficit		1,500	1,897	1,500	0	
Report Total -->		22,654	0	65,192	-42,538	

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Budget Department by Category



From Category: 3000 To Category: 3600

Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Transportation - General						
1-3-03000-0464	Other Revenues - Transportation	-67,000	-66,186	-67,000	0	0.00
1-3-03000-0520	Quarry Revenues - Transportation	-3,500	-13,969	-14,000	-10,500	75.00
Total Revenue		-70,500	-80,155	-81,000	10,500	
1-4-03000-1000	Salaries Full Time - Transportation	85,145	85,074	90,000	4,855	5.39
1-4-03000-1001	Salaries Part Time - Transportation	0	1,860	0	0	0.00
1-4-03000-1002	Wages Overtime - Transportation	0	170	0	0	0.00
1-4-03000-1120	Payroll Overhead Burden - Transportation	7,951	18,161	8,506	555	6.52
1-4-03000-1121	OMERS - Transportation	9,027	8,504	9,852	825	8.37
1-4-03000-1122	Employee Benefits - Transportation	6,934	4,057	4,064	-2,870	-70.62
1-4-03000-1130	Office Supplies/Materials - Transportati	800	923	800	0	0.00
1-4-03000-1131	Telephone - Transportation	3,500	3,246	3,500	0	0.00
1-4-03000-1132	Internet Service - Transportation	500	952	500	0	0.00
1-4-03000-1133	Postage/Courier - Transportation	250	35	250	0	0.00
1-4-03000-1135	Supplies/Services - Transportation	250	511	250	0	0.00
1-4-03000-1136	Advertising - Transportation	1,000	751	1,000	0	0.00
1-4-03000-1137	Memberships/Subscriptions - Transportati	1,100	2,019	1,800	700	38.89
1-4-03000-1138	Food & Beverage - Transportation	1,250	2,065	1,250	0	0.00
1-4-03000-1139	Clothing Allowance - Transportation	5,000	4,981	3,000	-2,000	-66.67
1-4-03000-1150	Computer Operation & Supplies - Transpc	2,400	2,714	2,400	0	0.00
1-4-03000-1160	Workshops/Training Courses - Transporta	8,000	8,635	8,000	0	0.00
1-4-03000-1161	Conferences - Transportation	2,000	1,529	2,000	0	0.00
1-4-03000-1163	Health & Safety - Transportation	2,500	1,831	2,500	0	0.00
1-4-03000-1170	Insurance - Transportation	16,000	20,880	21,000	5,000	23.81
1-4-03000-1175	Professional Fees Legal - Transportation	500	0	500	0	0.00
1-4-03000-1183	Miscellaneous - Transportation	500	107	500	0	0.00
1-4-03000-1190	Interest on Borrowing - Transportation	54,733	53,740	45,600	-9,133	-20.03
1-4-03000-2255	Loan Payments - Transportation	368,187	368,188	376,500	8,313	2.21
1-4-03000-3000	Transfer to Reserves - Transportation Op	193,947	193,947	103,910	-90,037	-86.65
1-4-03000-5050	Gain/Loss on Disposal of Assets - Transp	0	-54,275	0	0	0.00
Total Expenditure		771,474	730,605	687,682	-83,792	
Transportation - General (Surplus)/Deficit		700,974	650,450	606,682	94,292	
Report Total -->		700,974	650,450	606,682	94,292	

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Operations						
1-4-03025-1000	Salaries Full Time - Transportation Op.	54,766	66,592	58,899	4,133	7.02
1-4-03025-1001	Salaries Part Time - Transportation Op.	8,833	996	9,025	192	2.13
1-4-03025-1002	Wages Overtime - Transportation Op.	1,000	3,526	0	-1,000	0.00
1-4-03025-1120	Payroll Overhead Burden - Transportation	6,332	7,385	8,078	1,746	21.61
1-4-03025-1121	OMERS - Transportation Op.	4,945	5,452	5,352	407	7.60
1-4-03025-1122	Employee Benefits - Transportation Op.	6,181	5,557	6,516	335	5.14
Total Expenditure		82,057	89,508	87,870	5,813	
Transportation - Operations (Surplus)/Deficit		82,057	89,508	87,870	-5,813	
Report Total -->		783,031	739,958	694,552	88,479	

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Building						
1-4-03050-2000	Heating - Transportation Bldg	10,000	8,916	10,000	0	0.00
1-4-03050-2001	Water/Wastewater - Transportation Bldg	1,000	970	1,000	0	0.00
1-4-03050-2002	Hydro - Transportation Bldg	11,000	7,093	9,500	-1,500	-15.79
1-4-03050-2003	Maintenance Supplies - Transportation Bld	1,000	1,459	1,000	0	0.00
1-4-03050-2004	Maintenance Repairs - Transportation Bld	7,000	8,632	4,000	-3,000	-75.00
1-4-03050-2005	Equipment & Repairs - Transportation Bld	2,000	2,050	2,500	500	20.00
1-4-03050-2006	Facility Management - Transportation Bld	3,500	3,583	3,500	0	0.00
1-4-03050-2008	Janitorial Cleaning Contracts - Transpor	8,500	6,810	8,500	0	0.00
1-4-03050-2020	Workshop Supplies - Transportation Bldg	15,000	15,747	10,000	-5,000	-50.00
Total Expenditure		59,000	55,260	50,000	-9,000	
Transportation - Building (Surplus)/Deficit		59,000	55,260	50,000	9,000	
Report Total -->		842,031	795,218	744,552	97,479	

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Vehicles & Equipment						
1-4-03100-1000	Salaries Full Time - Vehicles & Equipmen	29,603	26,512	30,205	602	1.99
1-4-03100-1002	Wages Overtime - Vehicles & Equipment	0	1,933	0	0	0.00
1-4-03100-1120	Payroll Overhead Burden - Vehicles & Equ	3,423	2,985	3,582	159	4.44
1-4-03100-1121	OMERS - Vehicles & Equipment	2,673	2,483	2,745	72	2.62
1-4-03100-1122	Employee Benefits - Vehicles & Equipmer	3,341	2,448	3,341	0	0.00
1-4-03100-2204	Maintenance Costs/Parts - Vehicles & Equ	105,900	183,338	73,600	-32,300	-43.89
1-4-03100-2225	Materials & Supplies - Vehicles & Equipm	5,000	733	0	-5,000	0.00
Total Expenditure		149,940	220,432	113,473	-36,467	
Transportation - Vehicles & Equipment (Surplus)/Deficit		149,940	220,432	113,473	36,467	
Report Total -->		991,971	1,015,650	858,025	133,946	

Budget Department by Category



From Category: 3000 To Category: 3600

Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Transportation - Vehicle Overhead						
1-4-03105-2201	Motor Oil/Grease - Transportation	1,000	4,225	1,000	0	0.00
1-4-03105-2202	Gas - Transportation	7,000	7,791	10,000	3,000	30.00
1-4-03105-2203	Diesel - Transportation	85,000	86,626	85,000	0	0.00
1-4-03105-2204	Maintenance Costs/Parts - Transportation	0	536	0	0	0.00
1-4-03105-2205	Licences & Insurance - Transportation	16,500	20,350	17,000	500	2.94
1-4-03105-2225	Materials & Supplies - Transportation	6,000	7,972	5,000	-1,000	-20.00
Total Expenditure		115,500	127,500	118,000	2,500	
Transportation - Vehicle Overhead (Surplus)/Deficit		115,500	127,500	118,000	-2,500	
Report Total -->		1,107,471	1,143,150	976,025	131,446	

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Bridges & Culverts						
1-4-03200-1000	Salaries Full Time - Bridges & Culverts	8,881	12,424	9,061	180	1.99
1-4-03200-1001	Salaries Part Time - Bridges & Culverts	0	169	0	0	0.00
1-4-03200-1002	Wages Overtime - Bridges & Culverts	0	341	800	800	100.00
1-4-03200-1120	Payroll Overhead Burden - Bridges & Culverts	1,027	1,569	1,125	98	8.71
1-4-03200-1121	OMERS - Bridges & Culverts	802	1,118	823	21	2.55
1-4-03200-1122	Employee Benefits - Bridges & Culverts	1,002	1,390	1,002	0	0.00
1-4-03200-2225	Materials & Supplies - Bridges & Culvert	30,000	29,460	25,000	-5,000	-20.00
1-4-03200-2250	Contracted Services - Bridges & Culverts	5,500	13,348	5,500	0	0.00
Total Expenditure		47,212	59,819	43,311	-3,901	
Bridges & Culverts (Surplus)/Deficit		47,212	59,819	43,311	3,901	
Report Total -->		1,154,683	1,202,969	1,019,336	135,347	

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Drainage & Brushing						
1-4-03300-1000	Salaries Full Time - Drainage & Brushing	41,445	32,478	42,287	842	1.99
1-4-03300-1001	Salaries Part Time - Drainage & Brushing	8,833	478	9,026	193	2.14
1-4-03300-1002	Wages Overtime - Drainage & Brushing	800	5,615	800	0	0.00
1-4-03300-1120	Payroll Overhead Burden - Drainage & Brushing	4,792	3,187	5,065	273	5.39
1-4-03300-1121	OMERS - Drainage & Brushing	3,742	2,969	3,843	101	2.63
1-4-03300-1122	Employee Benefits - Drainage & Brushing	4,678	3,234	4,678	0	0.00
1-4-03300-2225	Materials & Supplies - Drainage & Brushing	8,500	9,873	7,000	-1,500	-21.43
1-4-03300-2250	Contracted Services - Drainage & Brushing	20,000	22,447	20,000	0	0.00
Total Expenditure		92,790	80,281	92,699	-91	
Drainage & Brushing (Surplus)/Deficit		92,790	80,281	92,699	91	
Report Total -->		1,247,473	1,283,250	1,112,035	135,438	

Budget Department by Category



From Category: 3000 To Category: 3600

Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Roadside Maintenance						
1-4-03400-1000	Salaries Full Time - Roadside Maintenance	79,929	69,527	81,553	1,624	1.99
1-4-03400-1001	Salaries Part Time - Roadside Maintenance	17,666	10,292	9,026	-8,640	-95.72
1-4-03400-1002	Wages Overtime - Roadside Maintenance	2,000	3,280	2,000	0	0.00
1-4-03400-1120	Payroll Overhead Burden - Roadside Maintenance	10,242	9,551	10,865	623	5.73
1-4-03400-1121	OMERS - Roadside Maintenance	7,217	6,230	7,411	194	2.62
1-4-03400-1122	Employee Benefits - Roadside Maintenance	9,022	6,829	9,022	0	0.00
1-4-03400-2009	Chemicals - Roadside Maintenance	0	3,245	4,000	4,000	100.00
1-4-03400-2225	Materials & Supplies - Roadside Maintenance	55,000	90,726	75,779	20,779	27.42
1-4-03400-2226	Dust Control Materials/Supplies - Roadside Maintenance	20,000	22,019	25,000	5,000	20.00
1-4-03400-2250	Contracted Services - Roadside Maintenance	0	0	5,000	5,000	100.00
Total Expenditure		201,076	221,699	229,656	28,580	
Roadside Maintenance (Surplus)/Deficit		201,076	221,699	229,656	-28,580	
Report Total -->		1,448,549	1,504,949	1,341,691	106,858	

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Street Lighting						
1-4-03500-1000	Salaries Full Time - Street Lighting	0	321	0	0	0.00
1-4-03500-1120	Payroll Overhead Burden - Street Lightin	0	39	0	0	0.00
1-4-03500-1121	OMERS - Street Lighting	0	29	0	0	0.00
1-4-03500-1122	Employee Benefits - Street Lighting	0	28	0	0	0.00
1-4-03500-2002	Hydro - Street Lighting	10,000	9,728	10,000	0	0.00
1-4-03500-2225	Materials & Supplies - Street Lighting	2,500	0	2,500	0	0.00
1-4-03500-2250	Contracted Services - Street Lighting	5,000	1,503	3,000	-2,000	-66.67
1-4-03500-2255	Loan Payments - Street Lighting	19,057	17,975	19,378	321	1.66
Total Expenditure		36,557	29,623	34,878	-1,679	
Street Lighting (Surplus)/Deficit		36,557	29,623	34,878	1,679	
Report Total -->		1,485,106	1,534,572	1,376,569	108,537	



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Signals						
1-4-03510-2041	Contracted Services - CP Rail	18,000	19,920	26,000	8,000	30.77
1-4-03510-2042	Contracted Services - CN Rail	10,500	10,459	15,500	5,000	32.26
Total Expenditure		28,500	30,379	41,500	13,000	
Signals (Surplus)/Deficit		28,500	30,379	41,500	-13,000	
Report Total -->		1,513,606	1,564,951	1,418,069	95,537	

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Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Signs & Safety						
1-4-03520-1000	Salaries Full Time - Signs & Safety	4,440	1,069	1,510	-2,930	-194.04
1-4-03520-1001	Salaries Part Time - Signs & Safety	0	276	0	0	0.00
1-4-03520-1002	Wages Overtime - Signs & Safety	0	11	0	0	0.00
1-4-03520-1120	Payroll Overhead Burden - Signs & Safety	513	165	179	-334	-186.59
1-4-03520-1121	OMERS - Signs & Safety	401	96	137	-264	-192.70
1-4-03520-1122	Employee Benefits - Signs & Safety	501	112	167	-334	-200.00
1-4-03520-2225	Materials & Supplies - Signs & Safety	7,000	9,993	7,000	0	0.00
1-4-03520-2250	Contracted Services - Signs & Safety	25,000	24,232	25,000	0	0.00
Total Expenditure		37,855	35,954	33,993	-3,862	
Signs & Safety (Surplus)/Deficit		37,855	35,954	33,993	3,862	
Report Total -->		1,551,461	1,600,905	1,452,062	99,399	

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Snow & Ice Removal						
1-4-03600-1000	Salaries Full Time - Snow & Ice Removal	76,969	78,374	78,532	1,563	1.99
1-4-03600-1001	Salaries Part Time - Snow & Ice Removal	0	404	0	0	0.00
1-4-03600-1002	Wages Overtime - Snow & Ice Removal	36,400	42,530	36,400	0	0.00
1-4-03600-1120	Payroll Overhead Burden - Snow & Ice Removal	10,755	13,216	11,234	479	4.26
1-4-03600-1121	OMERS - Snow & Ice Removal	6,949	7,064	7,137	188	2.63
1-4-03600-1122	Employee Benefits - Snow & Ice Removal	8,687	7,365	8,687	0	0.00
1-4-03600-2225	Materials & Supplies - Snow & Ice Removal	135,000	195,370	150,000	15,000	10.00
1-4-03600-2250	Contracted Services - Snow & Ice Removal	0	2,900	0	0	0.00
Total Expenditure		274,760	347,223	291,990	17,230	
Snow & Ice Removal (Surplus)/Deficit		274,760	347,223	291,990	-17,230	
Report Total -->		1,826,221	1,948,128	1,744,052	82,169	

Budget Department by Category



From Category: 4000 To Category: 4050
 Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Water System - General						
1-3-04000-0464	Other Revenues - Water	0	-20	0	0	0.00
1-3-04000-0530	Water Billings	-270,160	-279,275	-288,086	-17,926	6.22
1-3-04000-0531	Water Shut-off/Connection Charges	-2,000	-27,500	-5,000	-3,000	60.00
1-3-04000-0532	Water Penalty & Interest	-1,500	-1,725	-1,500	0	0.00
1-3-04000-0535	New Water Connection Fee	-1,500	0	0	1,500	0.00
1-3-04000-0536	Curb Stop Installation Fees	0	-2,000	0	0	0.00
1-3-04000-0537	Ind. Park Service Fee	-111,768	-111,768	-113,779	-2,011	1.77
Total Revenue		-386,928	-422,288	-408,365	21,437	
1-4-04000-1000	Salaries Full Time - Water	106,075	92,614	114,165	8,090	7.09
1-4-04000-1001	Salaries Part Time - Water	0	276	0	0	0.00
1-4-04000-1002	Wages Overtime - Water	4,000	3,944	4,000	0	0.00
1-4-04000-1012	Wages Industrial Park - Water	66,875	69,553	71,975	5,100	7.09
1-4-04000-1120	Payroll Overhead Burden - Water	16,026	16,745	17,250	1,224	7.10
1-4-04000-1121	OMERS - Water	17,592	16,064	20,590	2,998	14.56
1-4-04000-1122	Employee Benefits - Water	11,316	13,475	11,785	469	3.98
1-4-04000-1130	Office Supplies/Materials - Water	2,500	870	2,500	0	0.00
1-4-04000-1131	Telephone - Water	2,200	2,414	2,500	300	12.00
1-4-04000-1135	Supplies/Services - Water	5,000	6,384	6,000	1,000	16.67
1-4-04000-1136	Advertising - Water	50	0	50	0	0.00
1-4-04000-1137	Memberships/Subscriptions - Water	100	35	100	0	0.00
1-4-04000-1145	Office Equipment - Water	100	0	100	0	0.00
1-4-04000-1150	Computer Operation & Supplies - Water	1,000	1,000	1,000	0	0.00
1-4-04000-1160	Workshops/Training Courses - Water	8,000	9,781	8,000	0	0.00
1-4-04000-1161	Conferences - Water	1,500	373	1,000	-500	-50.00
1-4-04000-1162	Mileage - Water	250	0	250	0	0.00
1-4-04000-1170	Insurance - Water	13,000	17,023	17,000	4,000	23.53
1-4-04000-1183	Miscellaneous - Water	200	92	200	0	0.00
1-4-04000-1190	Interest on Long Term Debt OIPC - Water	7,000	6,998	7,000	0	0.00
Total Expenditure		262,784	257,641	285,465	22,681	
Water System - General (Surplus)/Deficit		-124,144	-164,647	-122,900	-1,244	
Report Total -->		-124,144	-164,647	-122,900	-1,244	

Budget Department by Category



From Category: 4000 To Category: 4050

Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Water System - Building						
1-4-04025-2002	Hydro - Water Bldg	4,000	4,046	4,000	0	0.00
1-4-04025-2003	Maintenance Supplies - Water Bldg	2,500	1,901	2,500	0	0.00
1-4-04025-2004	Maintenance Repairs - Water Bldg	2,500	1,007	2,500	0	0.00
1-4-04025-2005	Equipment & Repairs - Water Bldg	2,000	3,848	2,500	500	20.00
1-4-04025-2069	Chlorine/Chemicals - Water Bldg	600	709	800	200	25.00
1-4-04025-2080	Permits - Water Bldg	100	0	100	0	0.00
1-4-04025-2090	Water Purchases - P.S.	95,000	88,847	95,000	0	0.00
1-4-04025-2126	Monitoring Program	6,000	5,160	6,000	0	0.00
1-4-04025-2250	Contracted Services	2,500	3,671	3,000	500	16.67
1-4-04025-3000	Transfer to Reserves	2,444	46,827	0	-2,444	0.00
Total Expenditure		117,644	156,016	116,400	-1,244	
Water System - Building (Surplus)/Deficit		117,644	156,016	116,400	1,244	
Report Total -->		-6,500	-8,631	-6,500	0	



From Category: 4000 To Category: 4050
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Water System - Vehicles						
1-4-04050-2200	Vehicles - Water	0	4,875	0	0	0.00
1-4-04050-2202	Fuel - Water	3,500	80	3,500	0	0.00
1-4-04050-2204	Maintenance Costs/Parts - Water	3,000	3,676	3,000	0	0.00
Total Expenditure		6,500	8,631	6,500	0	
Water System - Vehicles (Surplus)/Deficit		6,500	8,631	6,500	0	
Report Total -->		0	0	0	0	

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Budget Department by Category



From Category: 4100 To Category: 4100

Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Crawford Septic System						
1-3-04100-0540	Sewer Surcharge on Water Bills	-14,414	-14,414	-14,802	-388	2.62
1-3-04100-0541	Sewer Penalty & Interest	-100	-114	-100	0	0.00
Total Revenue		-14,514	-14,528	-14,902	388	
1-4-04100-1000	Salaries Full Time - Septic	7,148	3,166	7,455	307	4.12
1-4-04100-1120	Payroll Overhead Burden - Septic	662	340	713	51	7.15
1-4-04100-1121	OMERS - Septic	727	317	817	90	11.02
1-4-04100-1122	Employee Benefits - Septic	467	292	467	0	0.00
1-4-04100-1131	Telephone - Septic	750	531	750	0	0.00
1-4-04100-2002	Hydro - Septic	2,000	783	1,200	-800	-66.67
1-4-04100-2005	Equipment & Repairs - Septic	1,000	476	1,000	0	0.00
1-4-04100-2250	Contracted Services - Septic	1,500	3,538	2,500	1,000	40.00
1-4-04100-3000	Transfer to Reserves - Septic	260	5,085	0	-260	0.00
Total Expenditure		14,514	14,528	14,902	388	
Crawford Septic System (Surplus)/Deficit		0	0	0	0	

Budget Department by Category



From Category: 4200 To Category: 4225

Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Waste Management						
1-4-04200-1000	Salaries Full Time - Waste Mgmt	49,841	49,169	50,738	897	1.77
1-4-04200-1001	Salaries Part Time - Waste Mgmt	2,450	6,390	5,500	3,050	55.45
1-4-04200-1002	Wages Overtime - Waste Mgmt	4,628	3,216	3,500	-1,128	-32.23
1-4-04200-1120	Payroll Overhead Burden - Waste Mgmt	5,911	6,990	6,810	899	13.20
1-4-04200-1121	OMERS - Waste Mgmt	4,485	4,459	4,566	81	1.77
1-4-04200-1122	Employee Benefits - Waste Mgmt	5,888	6,453	6,878	990	14.39
1-4-04200-1131	Telephone - Waste Mgmt	700	540	700	0	0.00
1-4-04200-1135	Supplies/Services - Waste Mgmt	600	2,317	1,000	400	40.00
1-4-04200-1183	Miscellaneous - Waste Mgmt	500	456	500	0	0.00
1-4-04200-2004	Maintenance & Repairs - Waste Mgmt	0	0	7,000	7,000	100.00
1-4-04200-2125	Hazardous Waste - Waste Mgmt	20,000	25,752	25,000	5,000	20.00
1-4-04200-2250	Contracted Services - Waste Mgmt	500	2,328	1,000	500	50.00
Total Expenditure		95,503	108,070	113,192	17,689	
Waste Management (Surplus)/Deficit		95,503	108,070	113,192	-17,689	



From Category: 4200 To Category: 4225
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Waste Disposal						
1-4-04225-2101	Recycling Depot Pick-ups	16,000	40,852	40,000	24,000	60.00
1-4-04225-2250	Contracted Services - Waste Disposal	35,000	27,774	30,000	-5,000	-16.67
Total Expenditure		51,000	68,626	70,000	19,000	
Waste Disposal (Surplus)/Deficit		51,000	68,626	70,000	-19,000	

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Budget Department by Category



From Category: 4300 To Category: 4375
 Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
McDougall Landfill - General						
1-3-04300-0550	Tipping Fees - Municipalities	-425,000	-476,647	-425,000	0	0.00
1-3-04300-0551	Tipping Fees - Commercial Users	-400,000	-445,523	-425,000	-25,000	5.88
1-3-04300-0552	Tipping Fee Penalty & Interest	-500	-481	-500	0	0.00
1-3-04300-0553	Tipping Fees - Ratepayers	-30,000	-45,466	-30,000	0	0.00
1-3-04300-0554	Scrap Metal Sales	-20,000	0	-20,000	0	0.00
1-3-04300-0555	Waste Diversion Ontario Funding	-40,000	-69,066	-40,000	0	0.00
1-3-04300-0556	Landfill Miscellaneous	-2,500	-2,876	-2,500	0	0.00
Total Revenue		-918,000	-1,040,059	-943,000	25,000	
1-4-04300-1000	Salaries Full Time - Landfill	96,898	107,037	102,768	5,870	5.71
1-4-04300-1001	Salaries Part Time - Landfill	10,500	15,439	15,500	5,000	32.26
1-4-04300-1002	Wages Overtime - Landfill	14,000	26,245	14,000	0	0.00
1-4-04300-1120	Payroll Overhead Burden - Landfill	14,807	16,065	13,256	-1,551	-11.70
1-4-04300-1121	OMERS - Landfill	8,885	9,449	9,365	480	5.13
1-4-04300-1122	Employee Benefits - Landfill	12,768	11,869	12,768	0	0.00
1-4-04300-1130	Office Supplies/Materials - Landfill	1,000	1,283	1,000	0	0.00
1-4-04300-1131	Telephone - Landfill	2,000	2,688	2,200	200	9.09
1-4-04300-1132	Internet Service - Landfill	1,500	1,683	1,800	300	16.67
1-4-04300-1134	Printing/Photocopy Costs - Landfill	500	642	800	300	37.50
1-4-04300-1135	Supplies/Services - Landfill	5,000	23,162	7,000	2,000	28.57
1-4-04300-1137	Memberships/Subscriptions - Landfill	250	1,537	1,200	950	79.17
1-4-04300-1138	Food & Beverage - Landfill	500	320	500	0	0.00
1-4-04300-1145	Office Equipment - Landfill	500	91	500	0	0.00
1-4-04300-1150	Computer Operation & Supplies - Landfill	1,500	5,342	1,500	0	0.00
1-4-04300-1151	Consultation Services - Landfill	10,000	779	10,000	0	0.00
1-4-04300-1160	Workshops/Training Courses - Landfill	2,500	2,984	2,500	0	0.00
1-4-04300-1161	Conferences - Landfill	1,000	0	1,000	0	0.00
1-4-04300-1163	Health & Safety - Landfill	1,500	2,538	2,000	500	25.00
1-4-04300-1170	Insurance - Landfill	15,000	9,707	10,000	-5,000	-50.00
1-4-04300-1183	Miscellaneous - Landfill	500	3,590	500	0	0.00
1-4-04300-2002	Hydro - Landfill	40,000	37,641	0	-40,000	0.00
1-4-04300-2003	Maintenance Supplies - Landfill	2,500	3,538	2,500	0	0.00
1-4-04300-2008	Janitorial Cleaning Contracts - Landfill	1,000	303	500	-500	-100.00
1-4-04300-2025	Equipment Rentals - Landfill	500	392	500	0	0.00
1-4-04300-2126	Monitoring Program - Landfill	42,000	42,724	0	-42,000	0.00
1-4-04300-2127	Accounts Written Off - Landfill	4,000	0	3,000	-1,000	-33.33
1-4-04300-2226	Dust Control Materials/Supplies - Landfi	12,000	12,057	12,000	0	0.00
1-4-04300-2250	Contracted Services - Landfill	4,000	6,523	6,000	2,000	33.33
1-4-04300-2251	Property Tax - Landfill	7,500	11,236	11,250	3,750	33.33
1-4-04300-3000	Transfer to Reserves - Landfill	100,000	100,000	225,000	125,000	55.56
Total Expenditure		414,608	456,864	470,907	56,299	
McDougall Landfill - General (Surplus)/Deficit		-503,392	-583,195	-472,093	-31,299	
Report Total -->		-503,392	-583,195	-472,093	-31,299	



From Category: 4300 To Category: 4375
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
McDougall Landfill - Vehicles & Equip						
1-4-04325-2200	Vehicles - Landfill	5,000	5,660	5,000	0	0.00
1-4-04325-2201	Motor Oil/Grease - Landfill	1,500	2,166	1,500	0	0.00
1-4-04325-2204	Maintenance Costs/Parts - Vehicles	27,700	43,780	48,400	20,700	42.77
Total Expenditure		34,200	51,606	54,900	20,700	
McDougall Landfill - Vehicles & Equip (Surplus)/Deficit		34,200	51,606	54,900	-20,700	
Report Total -->		-469,192	-531,589	-417,193	-51,999	

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From Category: 4300 To Category: 4375
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
McDougall Landfill - Vehicle Overhead						
1-4-04330-2201	Motor Oil/Grease - Landfill	1,000	0	500	-500	-100.00
1-4-04330-2202	Gas - Landfill	0	645	0	0	0.00
1-4-04330-2203	Diesel - Landfill	12,000	24,957	20,000	8,000	40.00
Total Expenditure		13,000	25,602	20,500	7,500	
McDougall Landfill - Vehicle Overhead (Surplus)/Deficit		13,000	25,602	20,500	-7,500	
Report Total -->		-456,192	-505,987	-396,693	-59,499	

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Budget Department by Category



From Category: 4300 To Category: 4375
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Commercial Recycling						
1-4-04350-2128	Wood Grinding - Landfill	25,000	27,572	25,000	0	0.00
1-4-04350-2129	Shingle Removal - Landfill	15,000	7,834	15,000	0	0.00
1-4-04350-2130	Drywall Removal - Landfill	15,000	10,021	15,000	0	0.00
Total Expenditure		55,000	45,427	55,000	0	
Commercial Recycling (Surplus)/Deficit		55,000	45,427	55,000	0	
Report Total -->		-401,192	-460,560	-341,693	-59,499	

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Budget Department by Category



From Category: 4300 To Category: 4375

Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Lechate Collection						
1-4-04375-1000	Salaries Full Time - Lechate	50,496	54,588	54,346	3,850	7.08
1-4-04375-1002	Wages Overtime - Lechate	1,500	2,606	1,500	0	0.00
1-4-04375-1120	Payroll Overhead Burden - Lechate	4,679	5,962	5,037	358	7.11
1-4-04375-1121	OMERS - Lechate	5,136	5,479	5,775	639	11.06
1-4-04375-1122	Employee Benefits - Lechate	3,304	4,643	3,304	0	0.00
1-4-04375-1135	Supplies/Services - Lechate	2,500	3,404	2,700	200	7.41
1-4-04375-1183	Miscellaneous - Lechate	500	79	500	0	0.00
1-4-04375-2002	Hydro - Lechate	0	0	40,000	40,000	100.00
1-4-04375-2004	Maintenance Repairs - Lechate	6,500	8,825	7,000	500	7.14
1-4-04375-2005	Equipment & Repairs - Lechate	2,000	3,517	2,500	500	20.00
1-4-04375-2009	Chemicals - Lechate	10,000	10,504	10,000	0	0.00
1-4-04375-2126	Monitoring Program - Lechate	0	0	42,000	42,000	100.00
1-4-04375-2204	Maintenance Costs/Parts - Lechate	8,500	9,733	8,500	0	0.00
1-4-04375-2250	Contracted Services - Lechate	5,000	7,767	5,000	0	0.00
Total Expenditure		100,115	117,107	188,162	88,047	
Lechate Collection (Surplus)/Deficit		100,115	117,107	188,162	-88,047	
Report Total -->		-301,077	-343,453	-153,531	-147,546	



From Category: 5000 To Category: 6100
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Ambulance						
1-4-05000-2040	Ambulance	218,635	217,753	225,000	6,365	2.83
Total Expenditure		218,635	217,753	225,000	6,365	
Ambulance (Surplus)/Deficit		218,635	217,753	225,000	-6,365	

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From Category: 5000 To Category: 6100
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Health Unit						
1-4-05100-2040	Health Unit	84,306	84,306	88,522	4,216	4.76
Total Expenditure		84,306	84,306	88,522	4,216	
Health Unit (Surplus)/Deficit		84,306	84,306	88,522	-4,216	

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From Category: 5000 To Category: 6100
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
District Social Services						
1-4-06000-2040	District Social Services	327,951	327,951	329,707	1,756	0.53
Total Expenditure		327,951	327,951	329,707	1,756	
District Social Services (Surplus)/Deficit		327,951	327,951	329,707	-1,756	

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From Category: 5000 To Category: 6100
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Seniors Housing						
1-4-06100-2040	Seniors Housing	117,000	117,006	120,000	3,000	2.50
Total Expenditure		117,000	117,006	120,000	3,000	
Seniors Housing (Surplus)/Deficit		117,000	117,006	120,000	-3,000	

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Budget Department by Category



From Category: 7000 To Category: 7400
 Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Parks, Rec & Culture-General						
1-3-07000-0464	Other Revenues - Parks & Rec	-1,000	0	-1,000	0	0.00
1-3-07000-0587	Parkland Dedication Fees - Parks & Rec	0	-15,500	0	0	0.00
Total Revenue		-1,000	-15,500	-1,000	0	
1-4-07000-1000	Salaries Full Time - Parks & Rec	62,041	76,887	66,851	4,810	7.20
1-4-07000-1001	Salaries Part Time - Parks & Rec	9,600	11,899	12,000	2,400	20.00
1-4-07000-1002	Wages Overtime - Parks & Rec	2,500	2,814	2,500	0	0.00
1-4-07000-1120	Payroll Overhead Burden - Parks & Rec	9,070	10,256	9,575	505	5.27
1-4-07000-1121	OMERS - Parks & Rec	7,235	7,469	7,409	174	2.35
1-4-07000-1122	Employee Benefits - Parks & Rec	8,915	8,628	8,915	0	0.00
1-4-07000-1130	Office Supplies/Materials - Parks & Rec	50	1,248	250	200	80.00
1-4-07000-1131	Telephone - Parks & Rec	175	136	175	0	0.00
1-4-07000-1136	Advertising - Parks & Rec	1,000	709	750	-250	-33.33
1-4-07000-1137	Memberships/Subscriptions - Parks & Rec	730	0	730	0	0.00
1-4-07000-1145	Office Equipment - Parks & Rec	50	0	50	0	0.00
1-4-07000-1160	Workshops/Training Courses - Parks & Rec	5,000	3,956	4,200	-800	-19.05
1-4-07000-1161	Conferences - Parks & Rec	150	0	150	0	0.00
1-4-07000-1170	Insurance - Parks & Rec	9,000	12,176	12,250	3,250	26.53
1-4-07000-1183	Miscellaneous - Parks & Rec	500	781	500	0	0.00
1-4-07000-1187	Cemetery	5,000	0	5,000	0	0.00
1-4-07000-2140	Fireworks Display - Parks & Rec	7,100	7,225	8,500	1,400	16.47
Total Expenditure		128,116	144,184	139,805	11,689	
Parks, Rec & Culture-General (Surplus)/Deficit		127,116	128,684	138,805	-11,689	
Report Total -->		127,116	128,684	138,805	-11,689	



From Category: 7000 To Category: 7400
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Parks, Rec & -Vehicles & Equipment						
1-4-07025-2201	Motor Oil/Grease - Parks & Rec	0	36	50	50	100.00
1-4-07025-2202	Fuel - Parks & Recreation	5,200	5,753	5,000	-200	-4.00
1-4-07025-2204	Maintenance Costs/Parts - Parks & Rec	5,675	1,979	7,200	1,525	21.18
1-4-07025-2225	Materials & Supplies - Parks & Rec	0	128	0	0	0.00
Total Expenditure		10,875	7,896	12,250	1,375	
Parks, Rec & -Vehicles & Equipment (Surplus)/Deficit		10,875	7,896	12,250	-1,375	
Report Total -->		137,991	136,580	151,055	-13,064	

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Budget Department by Category



From Category: 7000 To Category: 7400
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Parks & Beaches						
1-4-07100-1135	Supplies/Services - Parks & Beaches	4,200	3,864	4,000	-200	-5.00
1-4-07100-1170	Insurance - Parks & Beaches	2,800	3,882	3,900	1,100	28.21
1-4-07100-2002	Hydro - Parks & Beaches	1,500	676	1,000	-500	-50.00
1-4-07100-2003	Maintenance Supplies - Parks & Beaches	1,500	2,806	2,500	1,000	40.00
1-4-07100-2004	Maintenance Repairs - Parks & Beaches	1,500	1,892	2,000	500	25.00
1-4-07100-2007	Grounds Maintenance - Parks & Beaches	1,500	3,358	2,000	500	25.00
Total Expenditure		13,000	16,478	15,400	2,400	
Parks & Beaches (Surplus)/Deficit		13,000	16,478	15,400	-2,400	
Report Total -->		150,991	153,058	166,455	-15,464	

Budget Department by Category



From Category: 7000 To Category: 7400
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Swim Program						
1-3-07200-0565	Swim Program Registration Fees	-5,300	-5,891	-6,000	-700	11.67
Total Revenue		-5,300	-5,891	-6,000	700	
1-4-07200-1000	Salaries Full Time - Swim	300	0	0	-300	0.00
1-4-07200-1001	Salaries Part Time - Swim	12,155	14,133	12,515	360	2.88
1-4-07200-1002	Wages Overtime - Swim	1,000	565	750	-250	-33.33
1-4-07200-1120	Payroll Overhead Burden - Swim	1,323	1,522	1,394	71	5.09
1-4-07200-1135	Supplies/Services - Swim	750	1,227	750	0	0.00
Total Expenditure		15,528	17,447	15,409	-119	
Swim Program (Surplus)/Deficit		10,228	11,556	9,409	819	
Report Total -->		161,219	164,614	175,864	-14,645	

Budget Department by Category



From Category: 7000 To Category: 7400
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Waubamik Community Hall						
1-3-07300-0570	Waubamik Hall Rental	-2,500	-2,038	-2,000	500	-25.00
Total Revenue		-2,500	-2,038	-2,000	-500	
1-4-07300-1131	Telephone - Waubamik Hall	600	515	575	-25	-4.35
1-4-07300-1135	Supplies/Services - Waubamik Hall	250	75	250	0	0.00
1-4-07300-2000	Heating - Waubamik Hall	2,400	2,629	2,400	0	0.00
1-4-07300-2001	Water/Wastewater - Waubamik Hall	2,200	2,891	3,000	800	26.67
1-4-07300-2002	Hydro - Waubamik Hall	1,800	1,690	1,800	0	0.00
1-4-07300-2003	Maintenance & Supplies - Waubamik Hall	500	85	500	0	0.00
1-4-07300-2004	Maintenance Repairs - Waubamik Hall	2,000	468	1,500	-500	-33.33
Total Expenditure		9,750	8,353	10,025	275	
Waubamik Community Hall (Surplus)/Deficit		7,250	6,315	8,025	-775	
Report Total -->		168,469	170,929	183,889	-15,420	

Budget Department by Category



From Category: 7000 To Category: 7400

Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
McDougall Recreation Complex						
1-3-07400-0464	MRC - Other Revenues	-250	-75	-150	100	-66.67
1-3-07400-0465	MRC Rental Income	-500	-87	-250	250	-100.00
Total Revenue		-750	-162	-400	-350	
1-4-07400-1000	Salaries Full Time - Rec. Complex	12,460	13,159	12,684	224	1.77
1-4-07400-1001	Salaries Part Time - Rec. Complex	6,500	4,105	4,500	-2,000	-44.44
1-4-07400-1002	Wages Overtime - Rec. Complex	1,700	1,571	1,700	0	0.00
1-4-07400-1003	Wages Vacation - Rec. Complex	0	38	0	0	0.00
1-4-07400-1120	Payroll Overhead Burden - Rec. Complex	2,048	2,240	2,636	588	22.31
1-4-07400-1121	OMERS - Rec. Complex	1,121	1,109	1,142	21	1.84
1-4-07400-1122	Employee Benefits - Rec. Complex	1,719	1,417	1,719	0	0.00
1-4-07400-1131	Telephone - Rec. Complex	950	999	1,000	50	5.00
1-4-07400-1170	Insurance - Rec. Complex	4,700	5,572	5,500	800	14.55
1-4-07400-1183	Miscellaneous - Rec. Complex	400	239	400	0	0.00
1-4-07400-2001	Water/Wastewater - Rec. Complex	825	830	850	25	2.94
1-4-07400-2002	Hydro - Rec. Complex	12,000	9,854	8,000	-4,000	-50.00
1-4-07400-2003	Maintenance Supplies - Rec. Complex	1,000	1,892	1,000	0	0.00
1-4-07400-2004	Maintenance Repairs - Rec. Complex	2,500	737	2,500	0	0.00
1-4-07400-2005	Equipment & Repairs - Rec. Complex	1,000	2,192	1,000	0	0.00
Total Expenditure		48,923	45,954	44,631	-4,292	
McDougall Recreation Complex (Surplus)/Deficit		48,173	45,792	44,231	3,942	
Report Total -->		216,642	216,721	228,120	-11,478	



From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Museum						
1-4-07500-2040	Museum	12,650	12,650	11,076	-1,574	-14.21
Total Expenditure		12,650	12,650	11,076	-1,574	
Museum (Surplus)/Deficit		12,650	12,650	11,076	1,574	

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From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Library Services						
1-3-07600-0431	Ontario Specific Grants - Library	-7,350	-7,349	-7,350	0	0.00
Total Revenue		-7,350	-7,349	-7,350	0	
1-4-07600-2040	Library Services	47,019	47,019	47,019	0	0.00
Total Expenditure		47,019	47,019	47,019	0	
Library Services (Surplus)/Deficit		39,669	39,670	39,669	0	

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Budget Department by Category



From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Planning Department						
1-4-08000-1175	Professional Fees Legal - Planning	10,000	2,648	10,000	0	0.00
1-4-08000-2250	Contracted Services - Planning	10,000	311	10,000	0	0.00
Total Expenditure		20,000	2,959	20,000	0	
Planning Department (Surplus)/Deficit		20,000	2,959	20,000	0	

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From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
West Parry Sound Geography Network						
1-4-08050-2040	West Parry Sound Geography Network	11,500	11,500	11,500	0	0.00
Total Expenditure		11,500	11,500	11,500	0	
West Parry Sound Geography Network (Surplus)/Deficit		11,500	11,500	11,500	0	

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From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Committee of Adj/Property Standards						
1-4-08100-1116	Special Meetings - Committees	1,000	308	1,000	0	0.00
Total Expenditure		1,000	308	1,000	0	
Committee of Adj/Property Standards (Surplus)/Deficit		1,000	308	1,000	0	

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From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Industrial Park Board						
1-4-08200-2040	Industrial Park Board	14,280	14,277	14,500	220	1.52
Total Expenditure		14,280	14,277	14,500	220	
Industrial Park Board (Surplus)/Deficit		14,280	14,277	14,500	-220	

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From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Planning Board						
1-4-08250-2040	Planning Board	7,000	7,000	7,000	0	0.00
Total Expenditure		7,000	7,000	7,000	0	
Planning Board (Surplus)/Deficit		7,000	7,000	7,000	0	

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From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Revenue						
Economic Development						
1-4-08300-2040	Economic Development	9,000	0	9,000	0	0.00
Total Expenditure		9,000	0	9,000	0	
Economic Development (Surplus)/Deficit		9,000	0	9,000	0	

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From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	2019 FINAL BUDGET	2019 ACTUAL VALUES	2020 FINAL BUDGET	Variance	Var %
General Operating Fund						
Expenditure						
Business Development Centre						
1-4-08500-2040	Business Development Centre	3,000	3,000	3,000	0	0.00
Total Expenditure		3,000	3,000	3,000	0	
Business Development Centre (Surplus)/Deficit		3,000	3,000	3,000	0	

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From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	CC1	CC2	CC3	2020 FINAL BUDGET
General Operating Fund					
Revenue					
Capital Works - General Government					
Revenue					
1-3-90000-0575	Transfer From Reserves -				-60,000
Total Revenue					-60,000

Expenditure					
1-4-90000-9000	Capital Works - Office Ext Reno	15006			60,000
Total Expenditure					60,000

Capital Works - General Government (Surplus)/Deficit					0

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From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	CC1	CC2	CC3	2020 FINAL BUDGET
General Operating Fund					
Revenue					
Capital Works - Fire					
Revenue					
1-3-91000-0431	Ontario Specific Grants - I				-48,600
1-3-91000-0575	Transfer From Reserves -				-20,000
Total Revenue					-68,600
Expenditure					
1-4-91000-9000	Capital Works - SCBA Reserve	5001			50,000
1-4-91000-9000	Capital Works - Turnout Gear x5	5014			10,000
1-4-91000-9000	Capital Works - Digital Radios	5016			4,600
1-4-91000-9000	Capital Works - Storage Container	5019			4,000
Total Expenditure					68,600
Capital Works - Fire (Surplus)/Deficit					0



From Category: 90000 To Category: 97000
Account Code: ??-?-?????-???? To : ??-?-?????-????

Account Code	Account Description	CC1	CC2	CC3	2020 FINAL BUDGET
General Operating Fund					
Revenue					
Capital Works - Transportation					
Revenue					
1-3-93000-0431	Ontario Specific Grants -				-448,063
1-3-93000-0436	Federal Specific Grants -				-163,937
1-3-93000-0575	Transfer From Reserves -				-90,000
Total Revenue					-702,000
Expenditure					
1-4-93000-9000	Capital Works - McD Culvert	9004			80,000
1-4-93000-9000	Capital Works - CP Rail Crossing	9010			25,000
1-4-93000-9000	Capital Works - Big Sound Rd	9019			475,000
1-4-93000-9000	Capital Works - 550 Truck	9023			105,000
1-4-93000-9000	Capital Works - Storage Container	9024			5,000
1-4-93000-9000	Capital Works - Diesel Packer	9025			12,000
Total Expenditure					702,000
Capital Works - Transportation (Surplus)/Deficit					0



From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	CC1	CC2	CC3	2020 FINAL BUDGET
General Operating Fund					
Revenue					
Capital Works - Water System					
Revenue					
1-3-94000-0575	Transfer From Reserves -				-9,000
	Total Revenue				-9,000
Expenditure					
1-4-94000-9000	Capital Works - Storage Container		11006		9,000
	Total Expenditure				9,000
	Capital Works - Water System (Surplus)/Deficit				0

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From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	CC1	CC2	CC3	2020 FINAL BUDGET
General Operating Fund					
Revenue					
Capital Works - Landfill					
Revenue					
1-3-96000-0575	Transfer From Reserves -				-350,000
Total Revenue					-350,000
Expenditure					
1-4-96000-9000	Capital Works - Landfill Shop		13000		350,000
Total Expenditure					350,000
Capital Works - Landfill (Surplus)/Deficit					0

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From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

Account Code	Account Description	CC1	CC2	CC3	2020 FINAL BUDGET
General Operating Fund					
Revenue					
Capital Works - Parks & Recreation					
Revenue					
1-3-97000-0431	Ontario Specific Grants - I				-83,846
1-3-97000-0575	Transfer From Reserves -				-35,000
Total Revenue					-118,846
Expenditure					
1-4-97000-9000	Capital Works - Signage	7006			4,500
1-4-97000-9000	Capital Works - Picnic Table	7013			3,250
1-4-97000-9000	Capital Works - Bobel Beach Exp.	7020			20,000
1-4-97000-9000	Capital Works - Nobel Church + Reno	7021			71,296
1-4-97000-9000	Capital Works - Guardrails	7022			15,000
1-4-97000-9000	Capital Works - MRC Security Cam	7032			4,800
Total Expenditure					118,846
Capital Works - Parks & Recreation (Surplus)/Deficit					0

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Account Code : ??-?????-???? To : ??-?????-????

Function Type : All

General Operating Fund			
1002 - Engine 2 - 2012 Pierce Interna			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	4,000	2,769	4,000
Total Expenditure	4,000	2,769	4,000
Surplus/Deficit	4,000	2,769	4,000

General Operating Fund			
1003 - Pumper - 2017 Freightliner			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	2,500	5,139	3,000
Total Expenditure	2,500	5,139	3,000
Surplus/Deficit	2,500	5,139	3,000

General Operating Fund			
1021 - Tanker 1 - 2008 Freightliner M			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	5,600	3,336	4,500
Total Expenditure	5,600	3,336	4,500
Surplus/Deficit	5,600	3,336	4,500

General Operating Fund			
1022 - Tanker 2 - 2002 Freightliner F			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	4,500	4,692	4,500
Total Expenditure	4,500	4,692	4,500
Surplus/Deficit	4,500	4,692	4,500

General Operating Fund			
1031 - Rescue 1 - 1999 Freightliner F			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	5,200	7,752	5,000
Total Expenditure	5,200	7,752	5,000
Surplus/Deficit	5,200	7,752	5,000

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Function Type : All

General Operating Fund			
1032 - Rescue 2 - 2004 Ford F450 4x4			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	3,500	1,691	3,000
Total Expenditure	3,500	1,691	3,000
Surplus/Deficit	3,500	1,691	3,000

General Operating Fund			
1041 - Squad 4 - 2007 Chev 4 x 4 Crew			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	2,500	2,463	2,500
Total Expenditure	2,500	2,463	2,500
Surplus/Deficit	2,500	2,463	2,500

General Operating Fund			
1051 - Boat - 1998 Lowe Jon Boat			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	250	41	250
Total Expenditure	250	41	250
Surplus/Deficit	250	41	250

General Operating Fund			
1061 - ATV - 2005 John Deere Buck EX			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	500	0	500
Total Expenditure	500	0	500
Surplus/Deficit	500	0	500

General Operating Fund			
1062 - ATV - 2013 Polaris 550 X2			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	200	18	300
Total Expenditure	200	18	300
Surplus/Deficit	200	18	300

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Function Type : All

General Operating Fund			
1081 - Trailer 1 - 1996 Snowmobile Tr			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	100	1,746	100
Maintenance Costs/Parts - Vehicles & Equ	0	-1,746	0
Total Expenditure	100	0	100
Surplus/Deficit	100	0	100

General Operating Fund			
1082 - Trailer 2 - 1998 Ezlo Boat Tra			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	250	0	250
Total Expenditure	250	0	250
Surplus/Deficit	250	0	250

General Operating Fund			
1083 - Trailer 3 - 2007 Command Rehab			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Fire	750	0	1,800
Maintenance Costs/Parts - Vehicles & Equ	0	1,746	0
Total Expenditure	750	1,746	1,800
Surplus/Deficit	750	1,746	1,800

General Operating Fund			
1201 - #62 2016 GMC Equinox			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Vehicles - Building	0	1,049	0
Fuel - Building	1,500	848	1,500
Total Expenditure	1,500	1,898	1,500
Surplus/Deficit	1,500	1,898	1,500

General Operating Fund			
1402 - #49 - 2006 Sterling Plow Truck			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	10,000	10,015	5,000
Total Expenditure	10,000	10,015	5,000

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Function Type : All

General Operating Fund			
1402 - #49 - 2006 Sterling Plow Truck			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Surplus/Deficit	10,000	10,015	5,000

General Operating Fund			
1403 - #52 - 2010 International Plow			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	8,000	9,939	0
Total Expenditure	8,000	9,939	0
Surplus/Deficit	8,000	9,939	0

General Operating Fund			
1404 - #55 - 2012 International Plow			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	8,000	10,811	0
Total Expenditure	8,000	10,811	0
Surplus/Deficit	8,000	10,811	0

General Operating Fund			
1405 - #59 - 2014 Freightliner Plow T			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	15,550	37,199	8,000
Total Expenditure	15,550	37,199	8,000
Surplus/Deficit	15,550	37,199	8,000

General Operating Fund			
1406 - #63 - 2016 Freightliner Plow T			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	9,550	20,601	6,000
Materials & Supplies - Vehicles & Equipm	0	273	0
Total Expenditure	9,550	20,875	6,000
Surplus/Deficit	9,550	20,875	6,000

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Function Type : All

General Operating Fund			
1407 - #65 - 2019 Freightliner Plow T			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	0	6,930	3,000
Materials & Supplies - Vehicles & Equipm	0	218	0
Total Expenditure	0	7,148	3,000
Surplus/Deficit	0	7,148	3,000

General Operating Fund			
1408 - #66 - 2019 Freightliner Plow T			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	0	6,222	3,000
Materials & Supplies - Vehicles & Equipm	0	218	0
Total Expenditure	0	6,440	3,000
Surplus/Deficit	0	6,440	3,000

General Operating Fund			
1450 - #51 - 2007 Chev.Pick-Up			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	2,000	2,281	1,000
Materials & Supplies - Vehicles & Equipm	0	12	0
Total Expenditure	2,000	2,293	1,000
Surplus/Deficit	2,000	2,293	1,000

General Operating Fund			
1451 - #56 - 2013 Chev Pick-Up			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	6,000	8,094	7,000
Total Expenditure	6,000	8,094	7,000
Surplus/Deficit	6,000	8,094	7,000

General Operating Fund			
1452 - #57 - 2013 Dodge Truck			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	12,000	26,058	2,000
Total Expenditure	12,000	26,058	2,000

Account Code : ??-?????-???? To : ??-?????-????

Function Type : All

General Operating Fund 1452 - #57 - 2013 Dodge Truck			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Surplus/Deficit	12,000	26,058	2,000

General Operating Fund 1453 - #61 - 2015 Chev Double Cab Pic			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	1,000	2,180	1,500
Total Expenditure	1,000	2,180	1,500
Surplus/Deficit	1,000	2,180	1,500

General Operating Fund 1455 - #48 - 2005 Chev Silverado			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	0	-123	0
Total Expenditure	0	-123	0
Surplus/Deficit	0	-123	0

General Operating Fund 1475 - #16 - Steam Jenny			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	500	195	500
Total Expenditure	500	195	500
Surplus/Deficit	500	195	500

General Operating Fund 1476 - #17 - Bandit Chipper			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	0	214	300
Total Expenditure	0	214	300
Surplus/Deficit	0	214	300

General Operating Fund 1477 - #19 - 1986 Case International			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET

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Function Type : All

General Operating Fund 1477 - #19 - 1986 Case International			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	800	548	800
Vehicles - Landfill	0	88	0
Total Expenditure	800	636	800
Surplus/Deficit	800	636	800

General Operating Fund 1478 - #37 - 1997 Champion Grader			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	12,000	17,210	6,000
Total Expenditure	12,000	17,210	6,000
Surplus/Deficit	12,000	17,210	6,000

General Operating Fund 1480 - Float			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	1,500	1,917	1,500
Total Expenditure	1,500	1,917	1,500
Surplus/Deficit	1,500	1,917	1,500

General Operating Fund 1481 - #53 - 2018 Backhoe			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	0	6,449	7,000
Materials & Supplies - Vehicles & Equipm	0	12	0
Maintenance Costs/Parts - Vehicles	0	1,321	0
Total Expenditure	0	7,782	7,000
Surplus/Deficit	0	7,782	7,000

General Operating Fund 1482 - Durapatcher			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	8,000	4,341	5,000
Materials & Supplies - Vehicles & Equipm	5,000	0	0
Total Expenditure	13,000	4,341	5,000

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Function Type : All

General Operating Fund 1482 - Durapatcher			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Surplus/Deficit	13,000	4,341	5,000

General Operating Fund 1483 - #60 - 2014 JD Excavator			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	9,000	9,911	14,000
Total Expenditure	9,000	9,911	14,000
Surplus/Deficit	9,000	9,911	14,000

General Operating Fund 1484 - #64 - Amaco Cold Mix Recycler			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	2,000	1,142	2,000
Total Expenditure	2,000	1,142	2,000
Surplus/Deficit	2,000	1,142	2,000

General Operating Fund 1601 - #58 2014 GMC 2500 HD Truck			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Vehicles - Water	0	4,875	0
Maintenance Costs/Parts - Water	3,000	3,528	3,000
Total Expenditure	3,000	8,403	3,000
Surplus/Deficit	3,000	8,403	3,000

General Operating Fund 1651 - #54 2012 Chev			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Water	0	148	0
Vehicles - Landfill	5,000	5,344	5,000
Motor Oil/Grease - Landfill	0	136	0
Maintenance Costs/Parts - Vehicles	0	3,281	0
Total Expenditure	5,000	8,908	5,000
Surplus/Deficit	5,000	8,908	5,000

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General Operating Fund			
1675 - #07 - 2006 John Deere Gator			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Motor Oil/Grease - Landfill	0	128	0
Maintenance Costs/Parts - Vehicles	2,500	1,568	2,500
Total Expenditure	2,500	1,696	2,500
Surplus/Deficit	2,500	1,696	2,500

General Operating Fund			
1676 - #02 - Landfill Compactor			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles	14,000	11,754	30,000
Total Expenditure	14,000	11,754	30,000
Surplus/Deficit	14,000	11,754	30,000

General Operating Fund			
1677 - 2000 Cat Dozer			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Motor Oil/Grease - Landfill	0	78	0
Maintenance Costs/Parts - Vehicles	1,500	4,836	6,000
Total Expenditure	1,500	4,914	6,000
Surplus/Deficit	1,500	4,914	6,000

General Operating Fund			
1678 - John Deere Loader724K			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles & Equ	0	1,204	0
Vehicles - Landfill	0	34	0
Motor Oil/Grease - Landfill	0	1,824	0
Maintenance Costs/Parts - Vehicles	8,500	19,662	8,500
Total Expenditure	8,500	22,724	8,500
Surplus/Deficit	8,500	22,724	8,500

General Operating Fund			
1680 - Landfill - Garbage Compactor/B			
	2019	2019	2020
	FINAL BUDGET	ACTUAL VALUE	FINAL BUDGET
Expenditure			
Maintenance Costs/Parts - Vehicles	600	0	600
Total Expenditure	600	0	600

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Function Type : All

General Operating Fund
1680 - Landfill - Garbage Compactor/B

2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
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Surplus/Deficit	600	0	600
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General Operating Fund
1681 - John Deere Lawn Tractor

2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
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Expenditure

Vehicles - Landfill	0	194	0
Maintenance Costs/Parts - Vehicles	600	263	800
Total Expenditure	600	457	800
Surplus/Deficit	600	457	800

General Operating Fund
1702 - #PR2017 Chev 2500

2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
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Expenditure

Vehicles - Fire	0	646	0
Maintenance Costs/Parts - Parks & Rec	2,500	974	4,000
Materials & Supplies - Parks & Rec	0	82	0
Total Expenditure	2,500	1,702	4,000
Surplus/Deficit	2,500	1,702	4,000

General Operating Fund
1725 - 3 1/2 Ton Dump Trailer

2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
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Expenditure

Maintenance Costs/Parts - Vehicles	0	1,095	0
Maintenance Costs/Parts - Parks & Rec	1,200	732	1,200
Materials & Supplies - Parks & Rec	0	46	0
Total Expenditure	1,200	1,872	1,200
Surplus/Deficit	1,200	1,872	1,200

General Operating Fund
1726 - Mowers/Equipment/Tools

2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
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Expenditure

Maintenance Costs/Parts - Parks & Rec	775	92	1,000
Total Expenditure	775	92	1,000
Surplus/Deficit	775	92	1,000

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General Operating Fund 1727 - Ice Resurfacer			
	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Expenditure			
Vehicles - Fire	0	19	0
Maintenance Costs/Parts - Parks & Rec	1,200	181	1,000
Total Expenditure	1,200	200	1,000
Surplus/Deficit	1,200	200	1,000

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MUNICIPALITY OF MCDOUGALL
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Function Type : All

	2019 FINAL BUDGET	2019 ACTUAL VALUE	2020 FINAL BUDGET
Summary Total Revenues	0	0	0
Summary Total Expenses	0	0	0
Summary Surplus/Deficit	183,625	278,545	168,400

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Municipality of McDougall
2019 Capital Expenditures

Expenditures		2019 Q4	2019 Budget	Variance	Percentage
				Q4/Budget	Spent
<u>General Government</u>	Office Exterior Renovation	-	40,000	40,000	0%
<u>Protection</u>	RIT Rescue Packs	-	3,500	3,500	0%
	Digital Radio	7,528	8,000	472	94%
	Digital Repeater	8,390	4,000 -	4,390	210%
	Turnout Gear x 5	9,227	8,000 -	1,227	115%
	IRDC Rescue Craft	5,800	6,500	700	89%
<u>Recreation & Culture</u>	Park & Bldg Signage	10,502	12,000	1,498	88%
	Geo Hunt Parking Lot	171,934	40,000 -	131,934	430%
	Nobel Beach Expansion	647	10,000	9,353	6%
	Nobel Church	3,704	50,000	46,296	7%
	Park Guardrails	-	14,000	14,000	0%
	MRC Lighting	8,036	5,000 -	3,036	161%
	Rafts & Docks	2,112	9,500	7,388	22%
	MRC Snow Screen	3,386	7,500	4,114	45%
	Paint Storage Building	-	3,000	3,000	0%
	Parks Truck Sander	8,509	6,000 -	2,509	142%
	Wellness Ctr Study	27,540	36,000	8,460	77%
	George Hunt Lighting	155	15,000	14,845	1%
	Nine Mile Picnic Shelter	5,756	- -	5,756	0%
<u>Transportation Services</u>	McDougall Culvert	-	65,000	65,000	0%
	Lorimer Lk Rs	45,036	- -	45,036	
	Peninsula Shores Rd	202,510	200,000 -	2,510	101%
	Big Ben Rd	122,178	110,000 -	12,178	111%
	Tandem Plow #1	272,846	275,000	2,154	99%
	Tandem Plow #2	272,846	275,000	2,154	99%
	Pineridge Dr Culvert	229,298	125,000 -	104,298	183%
<u>Environmental Services</u>	Water System Looping	124,091	126,182	2,091	98%
	Landfill Shop	6,905	350,000	343,095	2%
Total Capital Expenditures		1,548,936	1,804,182	255,246	86%



Municipality of McDougall

Analysis - Projected Reserve Activity

2020 Budget

		Opening Balance	Projected	Projected	Closing
		1-Jan-20	Transfers In	Transfers Out	31-Dec-20
Working Capital Reserve	1-2-00260-0300	-1,276,291		-	1,276,291
General Government Reserve	1-2-00260-0305	-182,805		69,000 -	113,805
Election Reserve	1-2-00260-0306	-8,236 -	4,000	-	12,236
Legal Reserve	1-2-00260-0307	-38,023		-	38,023
Fire Equipment Reserve	1-2-00260-0310	-28,003 -	15,000	20,000 -	23,003
Building Dept Reserve	1-2-00260-0311	-45,553		-	45,553
Transportation Equipment Reserve	1-2-00260-0315	-65,000		-	65,000
Transportation Roads Reserve	1-2-00260-0316	-405,311 -	103,910	25,000 -	484,221
Bridge Reserve	1-2-00260-0317	-65,000		65,000	-
Parks & Recreation Reserve	1-2-00260-0320	-24,561		35,000	10,439
Waubamik Hall Reserve	1-2-00260-0321	-16,253		-	16,253
Water Reserve	1-2-00260-0330	-697,801		9,000 -	688,801
Sewer Reserve	1-2-00260-0331	-67,257		-	67,257
Landfill Closure Reserve	1-2-00260-0332	-1,659,103 -	225,000	350,000 -	1,534,103
Henvey Community Benefit Reserve	1-2-00260-0308	-15,616 -	50,000	-	65,616
		-4,594,813	-397,910	573,000	-4,419,723

* Opening balance does not yet include a 2019 year end deficit or surplus

**Municipality of McDougall
Analysis - Community Grants
2020 Budget**

Payor/Vendor	2018 Budget	2019 Budget	2020 Budget
The Rach Fund	300.00	300.00	300.00
Royal Canadian Legion - Wreaths	225.00	225.00	225.00
WPSHC - Doctor Recruitment	5,000.00	5,000.00	5,000.00
Norm Miller Golf			
Festival of the Sound	1,300.00	1,450.00	1,450.00
FONOM	1,000.00	-	-
Nobel School Breakfast Club		500.00	500.00
McDougall School Breakfast Club		500.00	500.00
Miscellaneous	1,175.00	1,025.00	1,025.00
Total Community Grants	9,000.00	9,000.00	9,000.00