

**THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
COMMITTEE/COUNCIL MEETING**

TO BE HELD WEDNESDAY MARCH 3, 2021 AT 5:30 P.M.

AGENDA

IMPORTANT NOTE:

As a result of the Municipality of McDougall declaration of emergency for the COVID-19 pandemic, as well as the requirements for physical distancing, this Committee/Council meeting will be held electronically in accordance with section 238 of the Municipal Act, 2001.

1. CALL TO ORDER

2. DECLARATIONS OF INTEREST

3. PRIORITIZATION OF AGENDA

4. ADOPTION OF MINUTES

- i) THAT the minutes of the Committee/Council Meeting held on February 17, 2021 be adopted as circulated. **Rsl.**

5. DEPUTATIONS

Matters Arising.

6. PLANNING/BUILDING

- i) John Jackson, Parry Sound Area Planning Board. **Rsl.**
Re: Consent Application B40/2020 (McD) Harrison, 1 new lot, Lake Manitouwabing.
- ii) John Jackson Parry Sound are Planning Board. **(attachment)**
Re: Consent Application B05/2021 (McD) Mallory, Multiple Lot Additions, Mill Lake. Staff Comments.
- iii) John Jackson Parry Sound Area Planning Board. **Rsl.**
Re: Town of Parry Sound, request to be removed from the Board.
- iv) Report of the Chief Building Official CBO-2021-02. **(attachment)**
Re: Building Permit Activity Update.
- v) Report of the Clerk/Planner C-2021-01. **(attachment)**
Re: Request to remove Holding Provision – Lot 9, Concession 3, former Township of McDougall (Brown).

Matters Arising

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7. BY-LAW ENFORCEMENT

Matters Arising.

8. FIRE PROTECTION

- i) Report of the Fire Chief. **(attachment)**
Re: 2021 Year to Date Service Report.
- ii) Report of the Fire Chief FC-2021-01. **(attachment) Rsl.**
Re: Regional Training Centre Development.

Matters Arising.

9. EMERGENCY MANAGEMENT

- i) COVID-19 Emergency Response.
Re: Declaration of Emergency.

Matters Arising.

10. RECREATION

- i) Report of the Director of Operations DPR-2021-02. **(attachment)**
Re: McDougall Recreation Centre Re-opening COVID-19 Restrictions.

Matters Arising.

11. PUBLIC WORKS

- i) Report of the Public Works Manager PW-2021-02. **(attachment)**
Re: Grader Report.

Matters Arising.

12. ENVIRONMENT

- i) Waste Management.
- ii) Report of the Environmental Services Supervisor ENV-2-2021.
(attachment)

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Re: Environmental Services Report.

Matters Arising.

13. FINANCE

- i) Accounts Payable. **Rsl.**
- ii) Report of the Treasurer. **(attachment)**
Re: Municipality of McDougall 2021 Draft Budget.

Matters Arising.

14. ADMINISTRATION

- i) Beth Morton, Secretary-Treasurer, District of Parry Sound Municipal Association. **(attachment)**
Re: District of Parry Sound Municipal Association updates.
- ii) Rotary Parry Sound. **(attachment)**
Re: 3ply medical quality, made in Canada masks available for businesses.
- iii) Robert Tremblay, President, AMCTO. **(attachment)**
Re: An Open Letter to Ontario Municipal Councils.
- iv) Association of Municipalities Ontario (AMO). **(attachment)**
Re: AMO 2021 Virtual Conference - Registration Open.
- v) Mac Bain, Executive Director, FONOM. **(attachment)**
Re: LAS article on Insurance.

Matters Arising.

15. REQUESTS FOR SUPPORT

Matters Arising.

16. MOTIONS OF WHICH NOTICE HAS BEEN PREVIOUSLY GIVEN

17. COMMITTEE REPORTS

**THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
COMMITTEE/COUNCIL MEETING**

TO BE HELD WEDNESDAY MARCH 3, 2021 AT 5:30 P.M.

AGENDA

- i) North Bay Parry Sound District Health Unit.
Re: Board Appointment.

- ii) North Bay Parry Sound District Health Unit. **(attachment)**
Re: News Releases and Public Service Announcements.
 - a. News Release - Health Unit Confirms No Risk to School Community After a Member of St. Theresa Catholic School Community Tests Positive for COVID-19.
 - b. News Release - Health Unit Declares COVID-19 Outbreak at Cassellholme Long-Term Care Home.
 - c. News Release - Health Unit Receives Confirmation of the Second Confirmed COVID-19 Variant Originating From South Africa.
 - d. News Release - The Health Unit Reports the Second COVID-19 Related Death Within the District.
 - e. Public Service Announcement - Health Unit Clarifies Details of Cassellholme Outbreak.
 - f. Public Service Announcement - Sunset Park Public School Set to Re-Open on February 22.
 - g. Statement from the Medical Officer of Health
 - h. News Release - COVID-19 Case Linked to Variant of Concern from South Africa in the North Bay Parry Sound District Health Unit
 - i. News Release - Health Unit Dismisses École Secondaire Catholique Algonquin Community.
 - j. News Release - Shutdown and Stay-at-Home Order Extended Until February 22
 - k. News Release - The Health Unit Reports a Second Death Associated with the COVID-19 Community Outbreak at the Skyline-Lancelot Apartments
 - l. Public Service Announcement - COVID-19 Community Outbreak Update Feb 12 2021
 - m. Public Service Announcement - École Secondaire Catholique Algonquin Re-Opening For In-Person Learning on March 1

- iii) North Bay Parry Sound District Health Unit. **(attachment)**
Re: February 24, 2021 Board of Health and Finance and Property Committee Agendas.

- iv) Township of The Archipelago. **(attachment)**
Re: Parry Sound Area Industrial Park Tower.

- v) The Township of Carling. **(attachment)**

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TO BE HELD WEDNESDAY MARCH 3, 2021 AT 5:30 P.M.

AGENDA

Re: Letter of Concurrence for Parry Sound Industrial Park.

Matters Arising.

18. REPORT OF THE CAO

- i) Report of the Administrative Team CAO-2021-2. **(attachment)**
Re: General Update.

19. GENERAL ITEMS AND NEW BUSINESS

20. BY-LAWS

- i) By-law 2021-09. **(attachment)**
Re: Being a By-law to declare to be surplus, stop up, close and sell:
Part of the Original Shore Road Allowance laid out along the shore of the
Seguin River in front of Lot 22 in Concession 6, in the geographic
Township of McDougall, now in the Municipality of McDougall, in the
District of Parry Sound, designated as Part 2 on 42R-21553 (GLAVIN).
- ii) By-law 2021-10. **(attachment)**
Re: Being a by-law to amend By-law No. 2017-05 to remove a holding
symbol"(H)" on Lot 9, Concession 3, former Township of McDougall
(Brown)

21. TRACKING SHEET

Please be advised that items on the tracking sheet may be discussed during
scheduled meetings. **(no items for the tracking sheet)**

22. CLOSED SESSION

23. RATIFICATION OF MATTERS FROM CLOSED SESSION

24. CONFIRMATION BY-LAW

- i) By-Law No. 2021-.
Re: To confirm the proceedings of the Committee/Council meeting held
on March 3, 2021.

25. ADJOURNMENT

Resolution List for March 3, 2021

THAT the minutes of the Committee/Council Meeting held on February 17, 2021, be adopted as circulated.

THAT the Council for the Corporation of the Municipality of McDougall has no objections to the approval of Consent Application B44/2020 (McD), as applied for by Steve Harrison, on Lake Manitouwabing, being Part of Lot 2, Concession 11, Geographic Township of McDougall, now the Municipality of McDougall, subject to the following conditions:

1. That the applicant enter into a 51(26) consent agreement with the Municipality, to be registered on title, implementing septic design criteria, private right-of-way standards, and indemnifying the Municipality of any liability as it relates to the use of the private right-of-way;
2. Payment of a parkland dedication fee satisfactory to the Municipality;
3. Receiving 911 addressing for the new lot;
4. Confirmation by a solicitor that the new lot has a registered right-of-way over Vowels Farm Road; and
5. . Payment of any applicable planning fees.

WHEREAS the Town of Parry Sound has made a request to the Ministry of Municipal Affairs and Housing to be removed from the Parry Sound Area Planning Board, and be granted their own authority to approve applications for Consent, Plans of Subdivision, and Plans of Condominium within the Town of Parry Sound Municipal Borders;

THEREFORE BE IT RESOLVED that the Council of the Municipality of McDougall hereby supports the request of the Town of Parry Sound to the Ministry of Municipal Affairs and Housing to be removed from the Parry Sound Area Planning Board.

THAT That the Council for the Municipality of McDougall support the submission of a formal request to the Office of the Fire Marshall Emergency Management to consider Parry Sound to be a Regional Training Centre (RTC).

THAT the attached lists of Accounts Payable for March __, 2021 in the amount of \$_____ and payroll for March __, 2021 in the amount of \$_____ be approved for payment.

BE IT RESOLVED that the next portion of the meeting be closed to the public at _____ p.m. in order to address a matter pertaining to:

1. the security of the property of the municipality or local board;
2. personal matters about an identifiable individual, including municipal employees or local board employees;
3. a proposed or pending acquisition or disposition of land by the municipality or local board;
4. labour relations or employee negotiations;

5. litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board;
6. the receiving of advice which is subject to solicitor/client privilege, including communications necessary for that purpose;
7. a matter in respect of which a council, board, committee or other body has authorized a meeting to be closed under another act;
8. an ongoing investigation respecting the municipality, a local board or a municipally-controlled corporation by the Ontario Ombudsman appointed under the Ombudsman Act, or a Municipal Ombudsman;
9. subject matter which relates to consideration of a request under the Municipal Freedom of Information and Protection of Privacy Act.
10. the meeting is held for the purpose of educating or training the members and no member discusses or otherwise deals with any matter in a way that materially advances the business or decision making of the Council, Board or Committee.
11. information provided in confidence by another level of government or Crown agency
12. a trade secret or scientific, technical, commercial, financial or labour relations information supplied in confidence which, if released, could significantly prejudice the competitive position of a person or organization
13. a trade secret or scientific, technical, commercial or financial information that belongs to the municipality or local board and has monetary value or potential monetary value
14. a position, plan, procedure, criteria or instruction to be applied to any negotiations carried, or to be carried, on by the municipality or local board

THAT Council reconvene in Open Session at _____ p.m.

THAT we do now adjourn at _____ p.m.

**THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
COMMITTEE/COUNCIL MEETING**

HELD WEDNESDAY, FEBRUARY 17, 2021 AT 7:00 P.M.

MINUTES

| | | |
|---------------------|-------|---------------------------|
| Present Physically: | Mayor | D. Robinson (Chairperson) |
|---------------------|-------|---------------------------|

| | | |
|-------------------------|------------|--------------|
| Present Electronically: | Councillor | J. Constable |
| | Councillor | L. Gregory |
| | Councillor | L. Malott |
| | Councillor | J. Ryman |

DRAFT

| | | |
|---------------------|-------|---------|
| Present Physically: | Clerk | L. West |
|---------------------|-------|---------|

| | | |
|------------------------|-------------------------|-------------|
| Present Electronically | Fire Chief | B. Leduc |
| | Chief Building Official | K. Dixon |
| | Treasurer | E. Robinson |

It should be noted that social distancing measures were implemented for the Mayor, and staff physically attending the meeting. Members of the public are able to view the Council proceedings through the municipal website and YouTube Channel.

IMPORTANT NOTE:

As a result of the Municipality of McDougall declaration of emergency for the COVID-19 pandemic, as well as the requirements for physical distancing, this Committee/Council meeting will be held electronically in accordance with section 238 of the Municipal Act, 2001.

The Municipal Clerk took a roll call of Council and determined that quorum was established for the meeting to proceed.

The Clerk then took a roll call of staff to advise who was participating in the Council meeting.

1. CALL TO ORDER

Mayor Robinson called the meeting to order at 7:00 p.m.

2. DECLARATIONS OF INTEREST

Councillor Malott declared a conflict regarding one item on the Accounts Payable listing.

3. PRIORITIZATION OF AGENDA

Nil

4. ADOPTION OF MINUTES

**THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
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HELD WEDNESDAY, FEBRUARY 17, 2021 AT 7:00 P.M.

MINUTES

Resolution No. 2021-21

Constable/Ryman

THAT the minutes of the Committee/Council Meeting held on February 3, 2021, and the minutes of the Special Meeting of Council held February 8, 2021 be adopted as circulated.

“Carried”

5. DEPUTATIONS

Nil

Matters Arising.

Nil

6. PLANNING/BUILDING

i) John Jackson, Parry Sound Area Planning Board.

Re: Revised Consent Application B35&36/2020 (McD), and Condominium application Gaer2 Corp (Gary Phillips), 4 new lots, 1 lot addition and new Private Right-of-Way (condominium), Portage Lake.

Resolution No. 2021-22

Malott/Gregory

THAT the Council for the Corporation of the Municipality of McDougall has no objections to the approval of B35&36/2020 (McD), and Condominium application Gaer2 Corp, as applied for by Gary Phillips, on Portage Lake, being Part of Lot 24, 25, and 26, Concession 8, Geographic Township of McDougall, now the Municipality of McDougall, subject to the following conditions:

1. Payment of Parkland fees in accordance with the municipal fee by-law;
2. entering into a condominium agreement to establish the private road as a condominium road, to establish the standards and maintenance of the private road, to indemnify the municipality for the private road use, and to obtain authority to cross the road allowance between lots 26 and 25, Concession 8 in the Municipality of McDougall;
3. That the applicant provide to the satisfaction of the Municipality a complete EIS to ensure that development of the proposed lot abutting Type 1 fish habitat, and private road occur in a manner that do not have a negative impact on natural heritage features;
4. that any portion of Pineridge Drive that encroaches 10 metres from the centre line of the road on the applicant's lands be conveyed to the Municipality;
5. Obtaining 911 addressing for each lot; and

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MINUTES

6. Payment of any applicable planning fees.

“Carried”

- ii) John Jackson, Parry Sound Area Planning Board.
Re: Consent Application B40/2020 (McD) Harrison, 1 new lot, Lake Manitouwabing. Staff Comments.
John Jackson joined the meeting electronically. The Clerk and Mr. Jackson gave an overview of this application.
Staff is to proceed with the application with a resolution to be brought forward at a future meeting.

- iii) Parry Sound Area Planning Board.
Re: Town of Parry Sound, request to be removed from the Board.
a. Township of Carling Resolution – Support Town of Parry Sound request, and request to be removed from the Planning Board.
Mayor Robinson passed the Chair position to Deputy Mayor Constable at 7:08 p.m.

Mayor Robinson expressed his thoughts and concerns regarding this matter.

Mayor Robinson assumed the Chair position at 7:09 p.m.

Resolution No. 2021-23

Ryman/Constable

WHEREAS the Town of Parry Sound has made a request to the Ministry of Municipal Affairs and Housing to be removed from the Parry Sound Area Planning Board, and be granted their own authority to approve applications for Consent, Plans of Subdivision, and Plans of Condominium within the Town of Parry Sound Municipal Borders;

THEREFORE BE IT RESOLVED that the Council of the Municipality of McDougall hereby supports the request of the Town of Parry Sound to the Ministry of Municipal Affairs and Housing to be removed from the Parry Sound Area Planning Board.

It was Council’s decision that this resolution be “DEFERRED” to a future meeting.

Matters Arising.

The Chief Building Official noted that the Building Department received notice that residential building projects can resume.

7. BY-LAW ENFORCEMENT

Nil

Matters Arising.

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MINUTES

Nil

8. FIRE PROTECTION

Nil

Matters Arising.

Nil

9. EMERGENCY MANAGEMENT

- i) COVID-19 Emergency Response.
Re: Declaration of Emergency.
Mayor Robinson noted that McDougall will remain under Declaration of Emergency.

Matters Arising.

- i) Resolution requesting publication of COVID-19 Statistics for West Parry Sound.
Resolution No. 2021-24 **Gregory/Ryman**
WHEREAS in order to fight the COVID-19 virus in a community it is important to understand the status of confirmed cases in that community; and
WHEREAS the North Bay Parry Sound District Health Unit represents a very large geographic area; and
WHEREAS the catchment area of West Parry Sound is only a portion of the area served by North Bay Parry Sound District Health Unit; and
WHEREAS the North Bay Parry Sound District Health Unit publishes and provides opioid overdose statistics to the municipal level which demonstrates the Health Unit's ability to provide health related information without breaking confidentiality issues; and
WHEREAS the flow of individuals and commerce tends to follow a north/south pattern, rather than an east/west pattern;
NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of McDougall requests that the North Bay Parry Sound District Health Unit publish statistics that provide the number of confirmed cases and other appropriate information for West Parry Sound; and
FURTHER BE IT RESOLVED THAT this resolution be sent to municipalities in the West Parry Sound Area; the West Parry Sound Health Centre; the Honourable Minister Christine Elliott, Minister of Health; and MPP Norm Miller.

“Carried”

**THE CORPORATION OF THE MUNICIPALITY OF MCDUGALL
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HELD WEDNESDAY, FEBRUARY 17, 2021 AT 7:00 P.M.

MINUTES

- ii) Resolution requesting greater community outreach and increased communication with municipal and healthcare leaders across the health district in advance of announcements

Resolution No. 2021-25

Malott/Constable

WHEREAS there is a willingness in the community to support directives from the Province and the North Bay Parry Sound District Health Unit; and

WHEREAS the North Bay Parry Sound Health District was a Green Zone prior to the Stay-at-Home Order; and

WHEREAS the more restrictive the directives, the greater the financial burden on businesses and individuals in the community; and

WHEREAS the North Bay Parry Sound District Health Unit has taken a more restrictive approach than many District Health Units in Ontario by extending the Stay-at-Home Order until at least February 22, 2021; and

WHEREAS the North Bay Parry Sound District Health Unit has also taken a very restrictive approach by ordering all public ice rinks, tobogganing hills, skating trails, and Ontario Federation of Snowmobile Clubs' (OFSC) trails and trails utilizing Crown Land in the health unit district to be closed; and

WHEREAS community understanding and support is critical to achieving the objective of the directives - slowing the spread of the virus; and

WHEREAS the conditions in the North Bay Parry Sound Health District do not appear to be dissimilar to the conditions in many other Ontario health districts; and

WHEREAS variants of the virus have been confirmed in other Ontario Health Districts and the Stay-at-Home Order has been lifted; and

WHEREAS a greater community awareness generates greater community support; and

WHEREAS the Municipality of McDougall Council has no authority with respect to Provincial and Health Unit directives;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of McDougall requests that the North Bay Parry Sound District Health Unit take a more pro-active approach to community outreach and communication through a range of communication techniques; and

FURTHER BE IT RESOLVED THAT increased communication include greater dialogue with municipal and healthcare leaders across the health district in advance of announcements; and

FURTHER BE IT RESOLVED THAT this resolution be forwarded to the Mayors and healthcare leaders within the health district, the Honourable Norm Miller, MPP for Parry Sound-Muskoka, and the Honourable Victor Fedeli, MPP for Nipissing.

“Carried”

**THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
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MINUTES

10. RECREATION
Nil

Matters Arising.

Chief Leduc advised Council that the Municipal Emergency Control Group meeting was held this morning in absence of the previous Incident Commander on command structure. It was noted that the committee appointed Kim Dixon, Chief Building Official for Incident Commander for ongoing Declaration of Emergency.

11. PUBLIC WORKS

Matters Arising.
Nil.

12. ENVIRONMENT
Nil.

13. FINANCE

- i) Accounts Payable.
Resolution No. 2021-26 **Gregory/Ryman**
THAT the attached lists of Accounts Payable for February 18, 2021 in the amount of \$354,771.71 and payroll for February 11, 2021 in the amount of \$43,838.07 be approved for payment.

“Carried”

Matters Arising.
Nil

14. ADMINISTRATION

- i) Administrative Team Appointment.
Resolution No. 2021-27 **Constable/Ryman**
WHEREAS Section 229 of the Municipal Act 2001, as amended, provides that a Council may appoint a Chief Administrative Officer (CAO) who shall be responsible for the duties of that position;
AND WHEREAS should the need arise the Council of the Corporation of the Municipality of McDougall deems it desirable and expedient to establish an Administrative Team that shall have all the powers and duties

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MINUTES

of the CAO/Director of Operations when the office of the CAO/Director of Operations is unable to carry out the duties of the position;

THEREFORE BE IT RESOLVED that the Council of the Corporation of the Municipality of McDougall appoints Kim Dixon, Brian Leduc, and Lori West to an Administrative Team, to temporarily fulfill the duties in the absence of the CAO/Director of Operations.

AND FURTHER BE IT RESOLVED that this resolution be in force and effect February 11, 2021.

“Carried”

- ii) Camping in Ontario.
Re: Camping In Ontario Municipal Membership Opportunity 2021.
Council received as information.
- iii) Danny Whalen, President, The Federation of Northern Ontario Municipalities (FONOM).
Re: FONOM comments on the creation of a Provincial Working Group, looking at 2 + 1 Highways
Council received as information.
- iv) Township of Seguin.
Re: Notice of Public Meeting, Proposed Amendment to the Zoning By-law, Request for Comments – Regulations for Cannabis Manufacturing and Processing Facilities.
Council received as information.

Matters Arising.

Nil

15. REQUESTS FOR SUPPORT

- i) Township of North Glengarry.
Re: Request that the Province allow for small businesses to immediately reopen.
Resolution No. 2021-28 **Malott/Gregory**
BE IT RESOLVED THAT the Council of the Corporation of the Municipality of McDougall supports the attached resolution from the Township of North Glengarry requesting that the Province of Ontario allow for small businesses to immediately reopen with the required health guidelines and protocols in place; and

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COMMITTEE/COUNCIL MEETING**

HELD WEDNESDAY, FEBRUARY 17, 2021 AT 7:00 P.M.

MINUTES

FURTHER that this resolution be shared with the Premier of Ontario, the Minister of Municipal Affairs and Housing, and Norm Miller, MPP for Muskoka Parry Sound.

“Carried”

ii) Township of Augusta.

Opposing the closure of the Ontario Fire College.

Resolution No. 2021-29

Constable/Ryman

WHEREAS the Ontario Fire College Campus has been in operation in Gravenhurst since 1958; and

WHEREAS the Ontario Fire College Campus is one of the primary sources of certified training for Ontario Firefighters; and

WHEREAS the Ontario Fire College Campus has built a reputation of integrity, credibility, and reliability in providing some of the best training to our Fire Services within the Province of Ontario; and

WHEREAS the Ontario Fire College Campus has been used to train and certify both Volunteer, Part-Time and Career firefighters throughout Ontario; and

WHEREAS the Regional Training Centers are not all created equal and similar in function to the Ontario Fire College Campus; and

WHEREAS the Ontario Fire College Campus gives Ontario Firefighters another option other than Regional Training Centers to obtain National Fire Protection Association (NFPA) certifications; and

WHEREAS the Ontario Fire College Campus is the most cost-effective method for municipalities to certify Firefighters to NFPA Standards in Ontario; and

WHEREAS the Ontario Government enacted and revoked O. Reg. 379/18: Firefighter Certification in 2018; and

WHEREAS when the Ontario Government revoked O. Reg. 379/18: Firefighter Certification, it was made known by the Office of the Solicitor General that the act would be amended and brought back in the future; and

THEREFORE, BE IT RESOLVED THAT the Municipality of McDougall requests that the Province of Ontario reverse their decision to close the Ontario Fire College Campus in Gravenhurst as the OFC is one of the best and most cost-effective methods for municipalities to train their firefighters which assists us in protecting our residents; and

BE IT FURTHER RESOLVED THAT this Resolution is forwarded to the Honourable Doug Ford Premier of Ontario, the Honourable Sylvia Jones; Ontario Solicitor General, the Honourable Steve Clark, Minister of Municipal Affairs and Housing, and the Ontario Fire Marshal; Jon Pegg.

“Carried”

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MINUTES

- iii) Asphodel Norwood.
Re: Community Safety & Well-Being Plan – Extension Request.
Council reviewed with no action indicated.
- iv) Conmee Township.
Re: Request that Election Candidates have a Clear Criminal Record.
Council reviewed with no action indicated.
- v) Guelph/Eramosa Township.
Re: Advocacy for Reform –MFIPPA Legislation.
Council reviewed with no action indicated.
- vi) City of St. Catharines.
Re: Universal Paid Sick Days in Ontario.
Council reviewed with no action indicated.
- vii) Town of Orangeville.
Re: Greenhouse Gas Emissions.
Council reviewed with no action indicated.

Matters Arising.

Nil

16. **MOTIONS OF WHICH NOTICE HAS BEEN PREVIOUSLY GIVEN**
Nil

17. **COMMITTEE REPORTS**

- i) Report prepared by Councillor Ryman.
Re: Park to Park Trail.
Councillor Ryman gave an overview of this report. Council noted that the Municipality of McDougall will not be rejoining at this point and time.
- ii) North Bay Parry Sound District Health Unit.
Re: Media Release and Public Service Announcements.
 - a. Celebrate Super Bowl LV in the Safety of Your Home.
 - b. COVID-19 Outbreak at Lancelot Apartments in North Bay.
 - c. COVID-19 Variant of Concern Case Confirmed In District.
 - d. Health Unit Completes Long-Term Care Homes COVID-19 Vaccination.

**THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
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MINUTES

- e. Health Unit Dismisses Sunset Park Public School Community.
- f. Health Unit to Remain in Shutdown, Stay-at-Home Order Still in Effect.
- g. Reminder to be COVID-19 Kind.
- h. A Member of the Sunset Park Public School has Tested Positive for COVID-19.
- i. An Individual Who Attends École Secondaire Catholique Franco-Cité Tests Positive for COVID-19.
- j. Boil Water Advisory Issued for Residents of the Town of Verner.
- k. Boil Water Advisory Lifted for Residents of the Town of Verner.
- l. Cluster of COVID-19 Cases Identified.
- m. COVID-19 Community Outbreak Update.
- n. Health Unit Working With Long-Term Care Homes to Help Prevent the Spread of COVID-19.

Council received as information.

Matters Arising.

Nil

18. REPORT OF THE CAO

Nil

19. GENERAL ITEMS AND NEW BUSINESS

Nil

20. BY-LAWS

Nil

21. TRACKING SHEET

Please be advised that items on the tracking sheet may be discussed during scheduled meetings. **(No items on the tracking sheet)**

22. CLOSED SESSION

Nil

23. RATIFICATION OF MATTERS FROM CLOSED SESSION

Nil

24. CONFIRMATION BY-LAW

- i) By-Law No. 2021-08.

**THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
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HELD WEDNESDAY, FEBRUARY 17, 2021 AT 7:00 P.M.

MINUTES

Re: To confirm the proceedings of the Special Meeting of Council held February 8, 2021, and the Committee/Council meeting held on February 17, 2021.

Read a first, Second and Third Time, Passed, Signed and Sealed this 17th day of February, 2021.

25. **ADJOURNMENT**

Resolution No. 2021-30

THAT we do now adjourn at 7:33 p.m.

Gregory/Malott

“Carried”

Lori West

From: Parry Sound Area Planning Board <psapb@cogeco.net>
Sent: Tuesday, February 23, 2021 11:48 AM
To: Lori West
Subject: B05 2021 McD - Mallory Lot Additions
Attachments: Mallory Consent Application signed.pdf; Report May 7 19.pdf

Good morning Lori,

Mr. Steve Mallory has submitted the attached consent application as a continuation of his plans to have existing waterfront lots obtain lot additions in order to gain road access. We can probably use the previous conditions as well as the background information that is attached.

Please let me know if you will need anything further to present to council.

Many thanks,

--

Patrick Christie
Parry Sound Area Planning Board

70 Isabella Street, Unit 110

Parry Sound, ON

P2A 1M6

Tel: 705-746-5216

FAX: 705-746-1439

Website: www.PSAPB.ca

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PARRY SOUND AREA PLANNING BOARD - APPLICATION FOR CONSENT
70 Isabella Street, Unit #110, Parry Sound, Ontario P2A 1M6 (Phone 705-746-5216 Fax 705-746-1439)

No. B 05/2021 (MCD)

1. Applicant Information

Name of Applicant Steve A. Mallory in trust
Address 2774 Hwy 124
Sundridge, Ont
Postal Code P0A 1Z0

Home Tel No. (705) 384 0199
Business Tel No. (705) 475 2455 C
Home Fax Tel No. ()
Business Fax Tel No. ()

E-mail Address steve@summertimeproperties.net

Note: By providing your E-mail address you consent to receiving correspondence regarding this file by E-mail.

1.2 Name of Owner(s) (if different from the applicant). An owner's authorization is required in Section 12, if the applicant is not the owner.

Name of Owner _____
Address _____
Postal Code _____

Home Tel No. ()
Business Tel No. ()
Home Fax Tel No. ()
Business Fax Tel No. ()

E-mail Address _____

Note: By providing your E-mail address you consent to receiving correspondence regarding this file by E-mail.

1.3 Name of the person who is to be contacted about the application, if different than the applicant. (This may be a person or firm acting on behalf of the applicant.)

Name of Contact _____
Address _____
Postal Code _____

Home Tel No. ()
Business Tel No. ()
Home Fax Tel No. ()
Business Fax Tel No. ()

E-mail Address _____

Note: By providing your E-mail address you consent to receiving correspondence regarding this file by E-mail.

2. Purpose of this Application (check appropriate box)

2.1 Type and purpose of transaction for which application is being made

☒ creation of a new lot ☒ lot additions ☐ easement ☐ right-of-way ☐ lease
☐ correction of title ☐ charge ☐ other (specify, e.g., partial discharge of mortgage)

Explain: _____

3. Name of person(s) (purchaser, lessee, mortgage, etc.) to whom land or interest is intended to be transferred, charged or leased, if known and specify relationship to present owner, if any.

Various See Sketch

3.1 Lot 1 _____ Lot 2 _____ Lot 3 _____

4. Location of the Subject Land Roll / PIN No.(s) 4931 010 00312500.0000

4.1 Municipality McDougall Lot(s) No.(s) 18 Concession No. 3

Street Name and No. _____ M-Plan No. _____ Lot(s) _____

Registered Plan No. Part(s) PSR-1287 Parcel No. 13468

May 28, 2019

5. Easements or restrictive covenants

- 5.1 Are there any easements or restrictive covenants affecting the subject land?
If YES, describe the easement or covenant and its effect:

☒ NO ☐ YES

6. Description of Lands to be Divided and Servicing Information (Complete each subsection)

- 6.1 Lot Additions ^{1869196 + 216} as per sketch & Plan PSR-1287

| | Frontage (m) | Depth (m) | Area (ha) | Existing Uses | Proposed Uses | Existing Structures | Proposed Structures |
|----------------|--------------|-----------|-----------|---------------|---------------|---------------------|---------------------|
| Retained Lot | | | | | | | |
| Lot Addition | | | | | | | |
| Right-of-way | | | | | | | |
| Benefiting Lot | | | | | | | |
| Severed Lot 1 | | | | | | | |
| Severed Lot 2 | | | | | | | |
| Severed Lot 3 | | | | | | | |

6.2 Access (check appropriate space)

| | Name | Retained | Benefiting Lot | Sever (Lot 1) | Sever (Lot 2) | Sever (Lot 3) |
|---------------------------------|------|----------|----------------|---------------|---------------|---------------|
| Provincial Highway | | | | | | |
| Municipal (maintained all year) | | | | | | |
| Municipal (Seasonal) | | | | | | |
| Other public road | | | | | | |
| Right of way | | | | | | |
| Water Access | | | ✓ | | | |

Other Proposed Road
If Water Access Only

| | Retained | Benefiting Lot | Sever (Lot 1) | Sever (Lot 2) | Sever (Lot 3) |
|--|----------|----------------|-----------------------------------|---------------|---------------|
| Parking and docking facilities to be used | | | | | |
| Approximate distance of these facilities from the subject land | | | as currently used or Halls Marina | | |
| The nearest public road | | | | | |

6.4 Water Supply (enter in appropriate space - E for Existing or P for Proposed)

| | Retained | Benefiting Lot | Sever (Lot 1) | Sever (Lot 2) | Sever (Lot 3) |
|--|----------|----------------|---------------|---------------|---------------|
| Publicly owned and operated piped water system | | | | | |
| Privately owned and operated individual well | | | | | |
| Privately owned and operated communal well | | | | | |
| Other public road | | | | | |
| Lake or other waterbody | ✓ | | | | |
| Other means | | | | | |

6.5 Sewage Disposal - enter in appropriate space - **E for Existing or P for Proposed**

| | Retained | Benefiting Lot | Sever (Lot 1) | Sever (Lot 2) | Sever (Lot 3) |
|---|----------|----------------|---------------|---------------|---------------|
| Publicly owned and operated sanitary sewage system | | | | | |
| Privately owned and operated individual septic tank | | | | | |
| Privately owned and operated communal well | | | | | |
| Privately owned and operated communal septic system | | | | | |
| Privately owned and operated communal septic system | | | | | |
| Privy | | | | | |
| Other means <i>most currently have compost system</i> | | | | | |

7. Official Plan

7.1 What is the current designation of the subject land in the Official Plan: Rural

8. Current Application

8.1 Has the land ever been the subject of an application for approval of a plan of subdivision under section 51 of the Planning Act.

☐ YES ☒ NO ☐ UNKNOWN

If **YES**, and if known, specify the appropriate file number and status of application and/or Plan No.

8.2 Has the land ever been the subject of a consent under section 53 of the Planning Act.

☐ YES ☒ NO ☐ UNKNOWN

If **YES**, and if known, specify the appropriate file number and status of application.

8.3 Is the subject land currently the subject of an official plan amendment, zoning by-law, a Minister's zoning order, a minor variance, an approval of a plan of subdivision or a consent.

☐ YES ☒ NO ☐ UNKNOWN

If **YES**, and if known, specify the appropriate file number and status of application.

8.4 Are there additional consents being applied for on these holdings simultaneously with this application, or being considered for the future?

☐ YES ☒ NO ☐ UNKNOWN

— likely similar consents for other waterfront lots in the future.

9. Original Parcel

9.1 Has any land been severed from the parcel originally acquired by the owner of the subject land.

☒ YES ☐ NO ☐ UNKNOWN

If **YES**, and if known, specify the date of the transfer, the name of the transferee and the land use on the severed land. *Previous Consent Appl. B13/2019 (MCD)*

10. Affidavit / Sworn Declaration

The contents of the application and appendices shall be validated by the Applicant (or authorized agent) in the form of the following Affidavit / Sworn Declaration before a Commissioner or other person empowered to take Affidavits.

Dated at the Town of Parry Sound this 18th day
of February 20 21

I, Steve Mallory of the Mun of McDeugall in the
County/District/Regional Municipality of Parry Sound solemnly declare that all the statements
contained in this application are true, and I make this solemn declaration conscientiously believing it to be true, and knowing
that it is of the same force and effect as if made under oath and by virtue of the **CANADA EVIDENCE ACT.**



Signature of Applicant or Agent

DECLARED BEFORE ME at the Town of Parry Sound in the
District of Parry Sound this 18th day
of February 20 21.



A Commissioner of Oaths

Patrick James Christie, a Commissioner, etc.,
Province of Ontario, for John Jackson Planner Inc.,
Expires October 12, 2021.

11. Authorizations

- 11.1 If the applicant is not the owner of the land that is the subject of this application, the written authorization of the owner that the applicant is authorized to make the application must be included with this form or the authorizations set out below must be completed.

Authorization of Owner for Agent to Make the Application

I, _____, am the owner of the land that is the subject of this application for Consent and/or Zoning By-law Amendment and I authorize _____ to make this application on my behalf.

Date _____ Signature of Owner _____

- 11.2 If the applicant is not the owner of the land that is the subject of this application, complete the authorization of the owner concerning personal information set out below.

Authorization of Owner for Agent to Provide Personal Information

I, _____, am the owner of the land that is the subject of this application for Consent and for the purposes of the **Freedom of Information and Protection of Privacy Act**, I authorize _____, as my agent for this application, to provide any of my personal information that will be included in this application or collected during the processing of the application.

Date _____ Signature of Owner _____

12. Consent of the Owner (this section must be completed for the application to be processed)

12.1 Complete the consent of the owner concerning personal information set out below.

Consent of the Owner to the Use and Disclosure of Personal Information

I, Steve Mallory, am the owner of the land that is the subject of this application and for the purposes of the **Freedom of Information and Protection of Privacy Act**, I authorize and consent to the use by or the disclosure to any person or public body of any personal information that is collected under the authority of the **Planning Act** for the purposes of processing this application.

Date Nov 18, 2020

Signature of Owner Steve Mallory

13. Additional Fees

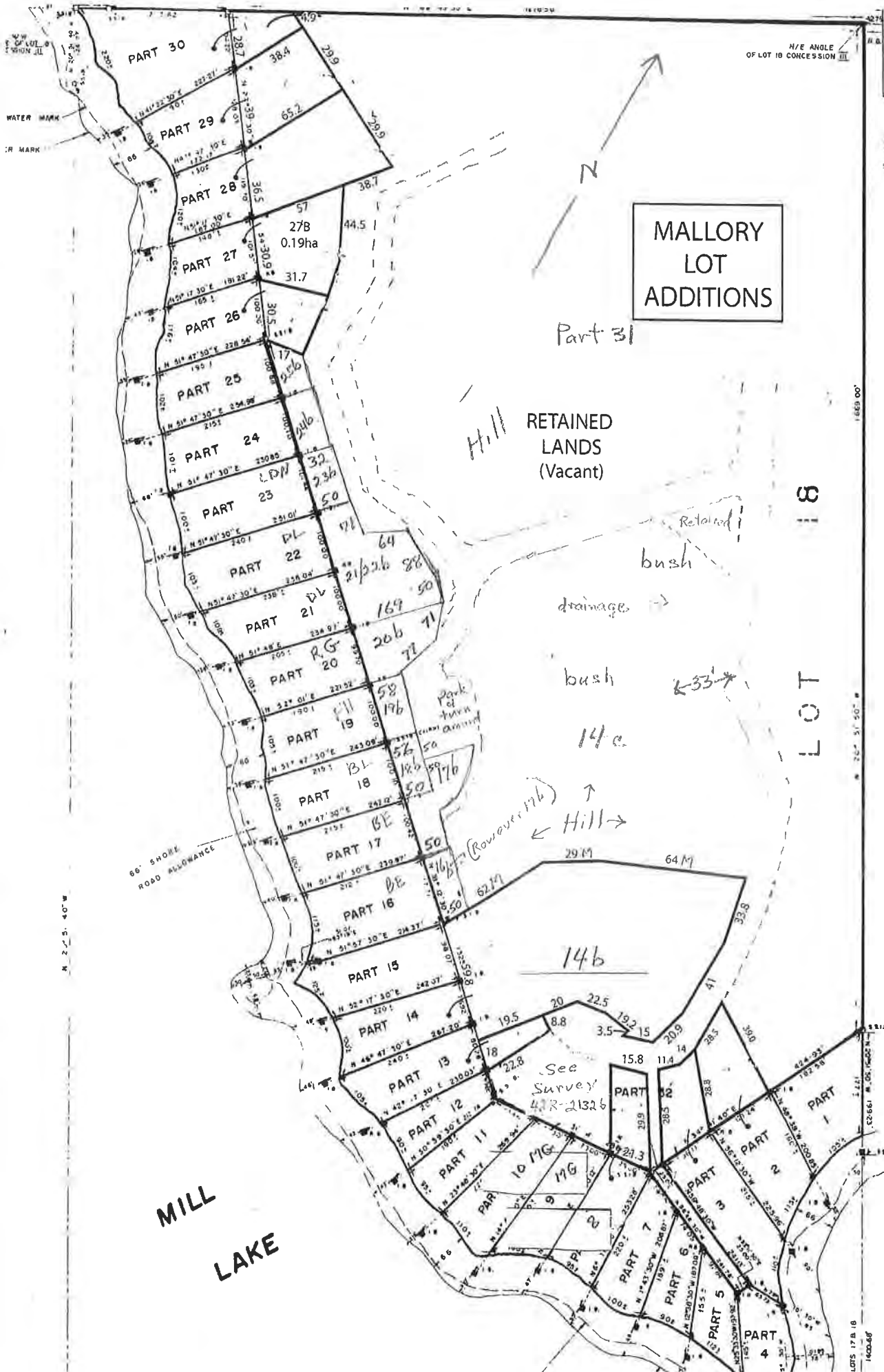
The applicant hereby agrees:

- (a) to reimburse the Parry Sound Area Planning Board for any costs incurred in processing this application which are above and beyond the amount of the application fee; and
- (b) to pay all costs legal and otherwise, that may be incurred by the Parry Sound Area Planning Board with respect to an LPAT Hearing, that may be held as a result of this application for a consent and to provide a deposit for such costs at least 45 days prior to any scheduled hearing.

Date Nov 18, 2020

Signature of Owner Steve Mallory

Part of Lot 18, Concession 3
Part 31, Plan PSR-1287
Municipality of McDougall



LOT 18 CON. IV

CON. III

Rezoned
Sept 18, 2019

REZONED FROM THE RURAL (RU)
ZONE TO THE WATERFRONT
RESIDENTIAL 1 LIMITED SERVICES
WF1-LS ZONE

PART 31

LOT

LOT

MILL
LAKE

CONTROLLED FROM WATER MARK

SHORELINE, WITH WATER MARK

LOT 27
LOT 28

PL. 55-10-20-10
1/2" = 100' (SEE PL. 55-10-20-10)

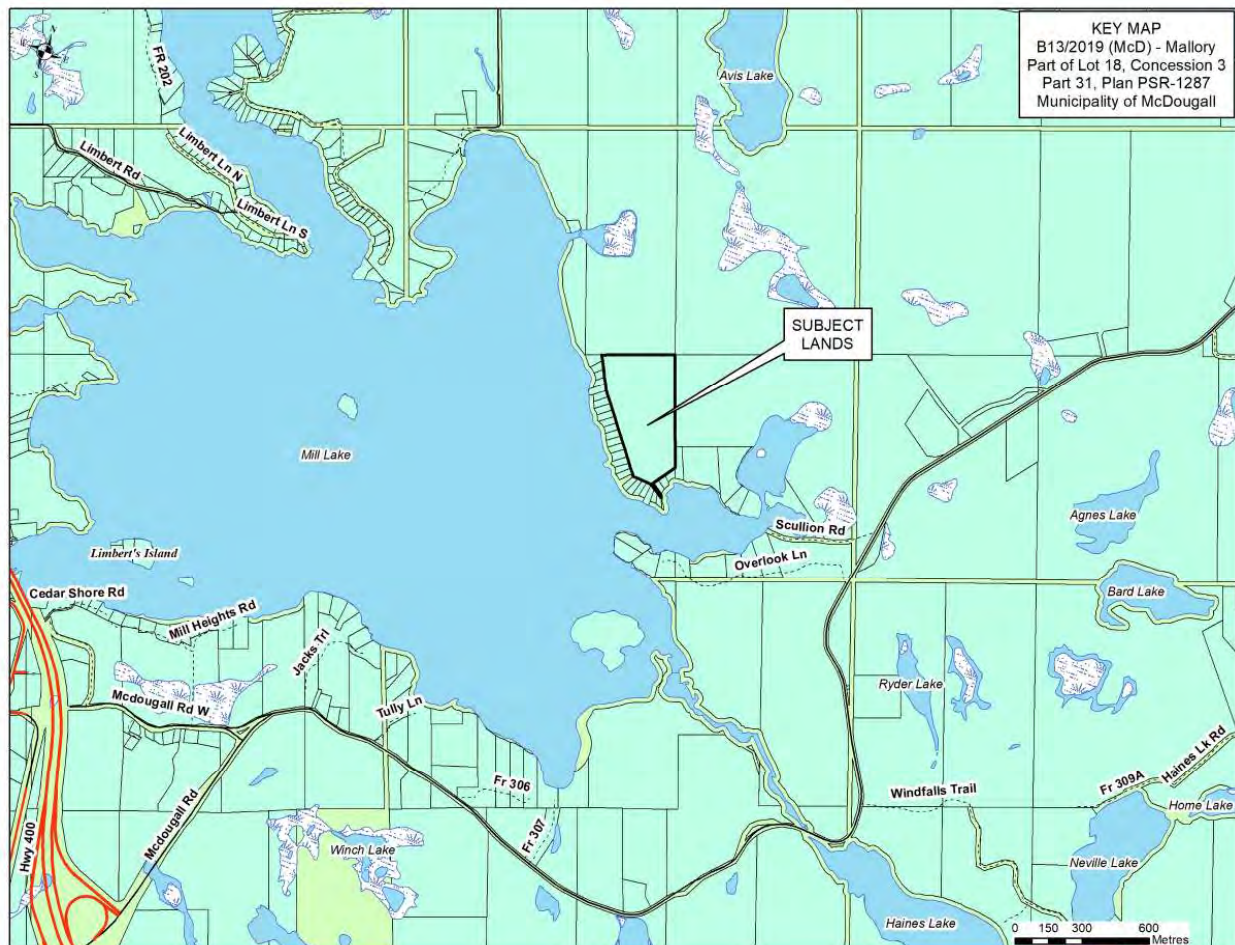
Report to Parry Sound Area Planning Board

Consent Application No. B13/2019(McD)
(Lot Additions)
Part of Lot 18, Concession 3
Geographic Township of McDougall
Applicant: Steve Mallory in Trust

May 7, 2019

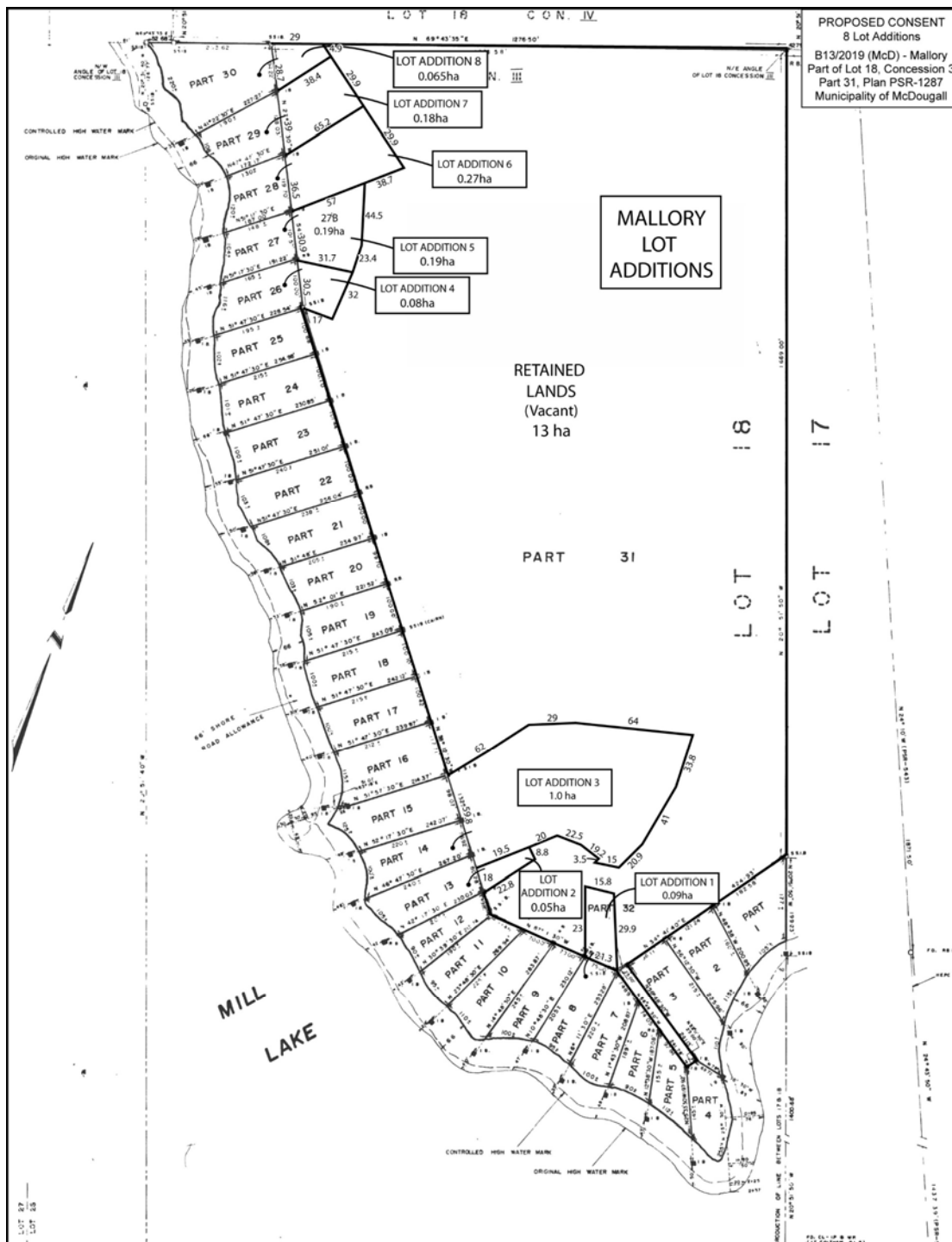
Background

Steve Mallory owns lands east of Mill Lake behind a shoreline development that is presently water access. There are approximately 30 lots that were created by reference plan in the late nineteen sixties. The lots have all been developed for the most part with a lot size of 100 feet of frontage and 200 feet of depth.

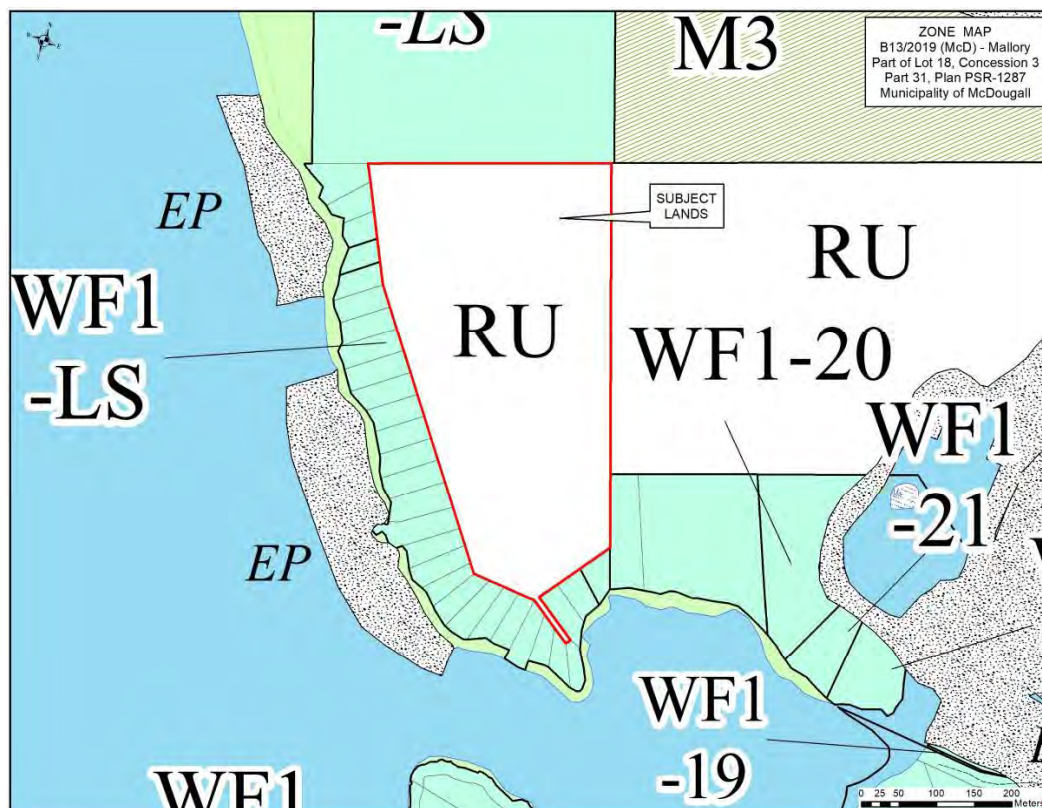
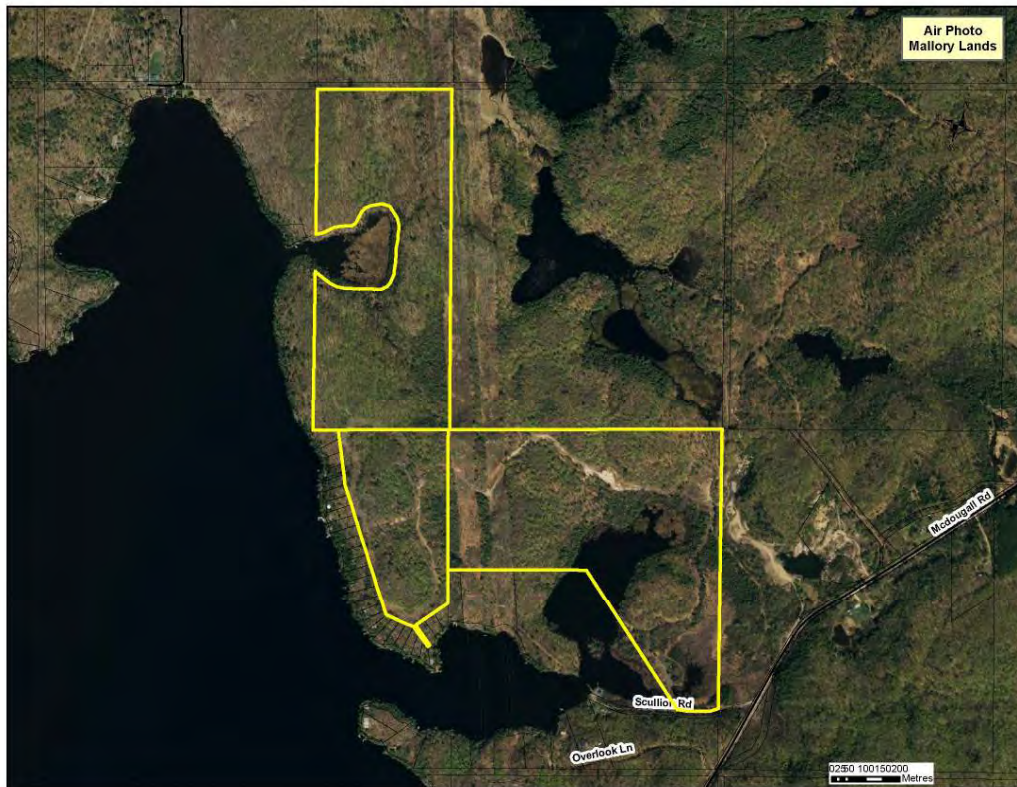


A number of lot owners have been working with the applicant to acquire lands to increase the size of these properties and to eventually hope to convert the water access status to future road.

The current application involves eight lot addition transactions. The copy of Reference Plan PSR-1287 illustrates the proposed lot additions. This group of 8 lot owners is likely to be the first of a number of applications for lot additions.



The lot additions are generally configured to enhance the benefitting lands in size and geography and to facilitate a possible future private road access. The terrain along this part of Mill Lake is relative steep in some locations.



Conclusions

1. Lot additions general create no planning concerns.
2. These lot additions will improve each of the benefitting lands.
3. There are no official plan concerns.
4. These lands being added to the lakefront lots will remain in the Rural (RU) Zone. The zoning boundaries can be adjusted during the next by-law update.

Recommendation

That the lot additions applied for by Steve Mallory in Trust in Application No. B13/2019(McD) be approved subject to confirmation that the respective lot additions merge with the benefitting lands.

Yours truly,



John Jackson

JJ:dh

| MUNICIPALITY OF McDOUGALL | | | |
|--|-----------------|----------------------|-------------|
| INTERNAL CIRCULATION CHECKLIST | | | |
| TYPE OF APPLICATION | | CONSENT LOT CREATION | |
| APPLICANT NAME | | MALLORY | |
| CIRCULATE TO | INDICATE WITH X | COMMENTS YES OR NO | NAME |
| CHIEF BUILDING OFFICIAL | X | | |
| MANAGER OF PUBLIC WORKS | X | | |
| FIRE CHIEF | X | YES | Brian Leduc |
| MUNICIPAL ENFORCEMENT | X | NO | Brian Leduc |
| CAO | | | |
| PLANNER | X | YES | Lori West |
| TREASURER | X | | |
| OTHER - Environmental Services | | | |
| COMMENTS OR ATTACH REPORT | | | |
| Fire Chief | | | |
| 1. The current limited service designation would remain even if private road access is achieved to these properties. | | | |
| 2. If private road access is achieved, the properties would require new civic addressing and the new private road would require a proper name. | | | |
| | | | |
| Clerk/Planner | | | |
| <p>Application requests multiple lot additions from Property roll 493101000312500. Many of the lots in this area are undersized, and the lot additions would bring the lots into compliance for construction purposes.</p> <p>Lots are considered water access, Mallory has constructed a road over his lands for access, but there is no right-of-way proposed. Future rights-of-way by consent for a new private road accessed from a municipal road will be required to proceed by Plan of Condominium.</p> | | | |
| No objection subject to the following conditions; | | | |
| 1. Confirmation that the respective lot additions will merge in title with the benefitting lands; and | | | |
| 2. Payment of any applicable planning fees. | | | |
| | | | |
| | | | |
| | | | |
| | | | |



REPORT TO COUNCIL

| | |
|----------------------|---------------------------------|
| Report No.: | CBO 2021-02 |
| Council Date: | March 3, 2021 |
| From: | Chief Building Official |
| Subject: | Building Permit Activity Update |

Background:

The purpose of this report is to update council on the building department activities for February 2021.

The building department is now fully operational with our new Cloudpermit e-permitting system. We have successfully processed new permits utilizing Cloudpermit and the feedback so far has been positive. There is however a learning curve for users and we expect to spend some additional time on assisting them with their submissions. Since the system is new to us, we are still working on the reporting templates to suit our needs.

Cloudpermit is currently working on a migration tool to allow us to import our previous permit information into the system. We have been preparing our data so we will be ready when that becomes available.

Currently permits are tracking slightly above last season with permit submissions expected to increase as we transition closer to the construction season.

Building department activity remains busy with inquiries for future projects. There seems to be an increase in inquiries due to the higher than usual property sales in the area. All indications suggest another busy construction season.

Recommendation:

That council receive this report for information.



REPORT TO COUNCIL

| | |
|----------------------|--|
| Report No.: | C-2021-01 |
| Council Date: | March 3, 2021 |
| From: | Lori West, Clerk/Planner |
| Subject: | Request to remove Holding Provision – Lot 9, Concession 3, former Township of McDougall (Brown). |

Background:

The Municipality of McDougall Official Plan Section 15.02 “Landfill Impact Area” prescribes that any lands within one kilometre of the landfill be placed into a hold zone. The policy requires that “Prior to the consideration of any development within the Landfill Impact Area, Council will require that a study to be undertaken to assess the quality of water sources, including ground water, (“Water Quality Study”) existing at the time, its impact on the proposed development and to determine whether development can be permitted, with appropriate mitigation measures.”

The lands described as Lot 9, Concession 3, in the former Township of McDougall, now the Municipality of McDougall, in the District of Parry Sound was approved for severance by the Parry Sound Area Planning Board. Conditions of the severance requires;

- That the applicant apply for a Zoning By-law Amendment, and that the Holding "H" provision be removed on the severed lands; and
- That the applicant undertake a water quality assessment prior to the removal of the holding "H" designation on Lot 9, Concession 3, as set out in Section 15.02 of the Municipality's Official Plan;

The potential purchaser of the property retained Azimuth Environmental Consulting Inc. to undertake a Phase 1 Environmental Site Assessment to evaluate potential environment concerns on the property associated with past and present landfill activities. The report concluded that “....*the risk of environmental impact related to leachate migration from the McDougall Landfill is considered low.*”

The municipality requested Gregory Ferraro, of GHD to peer review the Azimuth report, and based on the findings of the Azimuth report GHD has no concerns with the removal of the holding provision on the subject lands.

Based on the recommendations from the Phase 1 Site Assessment, and GHD’s review it is appropriate to remove the Holding provision from the subject lands. By-law No. 2021-10 authorizes removal the holding symbol “(H)” from the subject lands.

Recommendation:

THAT Council pass By-law No. 2021-10 to remove the holding symbol “(H)” from the subject lands.

Attachments:

Attachment 1: Phase I Environmental Site Assessment, Lot 9, Concession 3 (McDougall) McDougall, Ontario. Prepared from: JMJ Holdings December 2020, File NO 20-369

Attachment 2: GHD Peer Review Re: Lot 9, Concession 3 (McDougall) McDougall, Ontario. Reference No. 031807.



Phase I Environmental Site Assessment
Lot 9, Concession 3 (McDougall)
McDougall, Ontario

Prepared for:
JMJ Holdings
(2787751 Ontario Inc.)

Prepared by:
Azimuth Environmental
Consulting, Inc.

December 2020

AEC 20-369



Environmental Assessments & Approvals



December 10, 2020

AEC 20-369

JMJ Holdings (2787751 Ontario Inc.)
659 Deervalley Road,
Ancaster, Ontario
L9G 4C9

Attention: Mr. Jesse Wilson,
Project Director

Re: **Phase I Environmental Site Assessment**
Lot 9, Concession 3 (McDougall), McDougall, ON

Dear Mr. Wilson:

Azimuth Environmental Consulting, Inc. (Azimuth) is pleased to provide MJM Holdings (2787751 Ontario Inc.) (the "Client") with the following report documenting a modified Phase I Environmental Site Assessment (ESA) conducted at Lot 9, Concession 3 (McDougall) in McDougall, Ontario (the "Phase I Property" or the "Site").

This assessment was conducted to evaluate potential environmental concerns on the Phase I Property associated with past and present Site activities, as well as adjacent land use(s) in accordance with the Canadian Standards Association (CSA), Standard Z768-01 (R2016). This assessment was required due to a "Holding" provision being placed on the property as it falls within the Municipality's "*Landfill Impact Area*" (*i.e.*, 1 km radius surrounding the existing McDougall landfill site). As such, an ESA is required among other items to assess whether any impacts to the property have resulted from the landfill activities.



We trust this report is sufficient for your current requirements and would like to thank you for the opportunity to work with you on this project. Please do not hesitate to contact us if you have any questions.

Yours truly,
AZIMUTH ENVIRONMENTALCONSULTING, INC.

Brad Pettersone, B.Sc
Environmental Scientist

David Ketcheson, M.A.Sc., P.Eng., QP_{ESA}
Senior Environmental Engineer

DRK:bp

Attach

M:\Projects3\20 Projects\20-369 McDougall ESA\05.0 - Reporting\05.3 - Final\Files\201210- 20-369 - McDougall Phase I ESA
Report - FINAL.doc



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EXECUTIVE SUMMARY

Azimuth Environmental Consulting, Inc. (Azimuth) conducted a Phase I Environmental Site Assessment (ESA) for Lot 9, Concession 3 (McDougall) in McDougall, Ontario. The Phase I Property is approximately 404,981 square meters (m²) (or 40.5 hectares [ha]) in size and abuts Cramadog Lake (the “Lake”) along its northern boundary. The Site is surrounded by vacant undeveloped lands to the south and east and is landlocked by a residential parcel (33 Haines Road) to the west. An unopened right-of-way also exists along its southern boundary.

Information obtained through the Site investigation indicates that the Phase I Property has remained in a near natural state since being relinquished from the Crown prior to 1900. Some minor tree clearing has been noted in the past; however, no structures (or development) has been known to occur on the Site. The directive of this assessment is to evaluate potential environmental concerns of the Phase I Property, associated with past and present Site activities, as well as adjacent land uses for removing the Holding Provision from the current zoning in order to facilitate the construction of a single detached dwelling/ cottage.

Typically, the “Phase I Study Area” includes all properties located wholly or partially within 250 m of the nearest point on the boundary of the Phase I Property. Our evaluation did not identify any properties (in whole or in part) that warranted consideration. As such, the radius was expanded to ~1 km in order to obtain records related to the nearby McDougall Landfill (the “Landfill”), which is the Holding provision for the Site development and hence trigger for the investigation. The Landfill is identified as a relevant environmental concern to the Phase I Property based on the inferred location and upgradient position to the Phase I Property, and known historical compliance issues related to neighbouring drinking water wells (*i.e.*, the Holding provision).

Based on the findings presented herein, the risk of environmental impact related to leachate migration from the McDougall Landfill to Cramadog Lake at a contaminant concentration that could result in an adverse water quality condition is considered to be low. This assertion is based on the data sources reviewed as part of this report. As such, no further work is warranted at this time.



1.0 INTRODUCTION

1.1 Phase I Property Information

Azimuth Environmental Consulting, Inc. (Azimuth) is pleased to provide JMJ Holdings (the "Client") with the following report documenting the Phase I Environmental Site Assessment (ESA) conducted at Lot 9, Concession 3 (McDougall) in McDougall, Ontario (the "Phase I Property" or the "Site") (Appendix A - Figure 1). The Property Identification Number (PIN) for the Phase I Property is 52120-0017(LT) and it encompasses the entirety of the land surface on Lot 9, Concession 3 (McDougall) located east of Haines Road. The Phase I Property is approximately 404,981 square meters (m²) (or 40.5 hectares [ha]) in size and abuts Cramadog Lake (the "Lake") along its northern boundary. The Site is surrounded by vacant undeveloped lands to the south and east and is landlocked by a residential parcel (33 Haines Road) to the west. An unopened right-of-way also exists along its southern boundary (Figure 2).

According to the Municipality of McDougall (the "Municipality") Zoning By-Law No.: 2017-05, the Phase I Property is currently zoned as "*Waterfront Residential 1 Exception 6*" (or WF6-H) (Appendix B). It is understood that this assessment is required due to a "Holding" provision being placed on the property as it falls within the Municipality's "*Landfill Impact Area*". This area includes properties within a 1 km radius surrounding the active McDougall landfill site (the "Landfill"). As such, the ESA is required to assess whether any impacts to the property have resulted from the Landfill. The property has never been developed and the intended Site use will be in keeping with the existing zoning (*i.e.*, WF6). As such, the Phase I ESA will investigate the environmental conditions of the Site and surrounding area (1 km) to determine the potential risk for contamination.

The Phase I Property currently consists of undeveloped land that is predominantly treed with bedrock outcrops and scattered pocketed wetlands. Prior to the recent sale of the Site, it has remained under the same ownership since 1995 and within the same family since the early 1970s. No known structures or development has occurred on the Phase I Property. The directive of this assessment is to evaluate potential environmental concerns of the Phase I Property, associated with past and present Site activities, as well as adjacent land uses for removing the Holding Provision from the current zoning in order to facilitate the construction of a single detached dwelling/ cottage.



1.2 Contact Information

The contact information for the current Phase I ESA is Mr. Jesse Wilson of JMJ Holdings. Contact information is provided below:

| | |
|---------------|--|
| Contact Name: | Jesse Wilson - Project Director |
| Company Name: | JMJ Holdings (2787751 Ontario Inc.) |
| Address: | 659 Deervalley Road, Ancaster ON, L9G 4C9 |
| Phone: | (289) 208-1765 |
| Email: | jwilson@srarchitecture.ca |

2.0 SCOPE OF INVESTIGATION

This Site evaluation follows traditional studies where information regarding the Phase I Property is collected and evaluation. Canadian Standards Association (CSA) Z768-01 (R2016) Phase I ESA stipulated the minimum requirements necessary for such a study. The four principal components of a Phase I ESA are:

- a record review;
- an interview process;
- a site reconnaissance visit; and
- evaluation of information and reporting.

In addition, a water quality sample was collected from the shoreline of Cramadog Lake to assess its water chemistry when compared to the Ontario Drinking Water Standard (ODWQS) and the Provincial Water Quality Objectives (PWQO). This sample was used to ascertain whether any potential environmental impacts associated with the active McDougall Landfill were apparent. Further discussion about these assessments is provided in a later section.

3.0 RECORDS REVIEW

The purpose of the review of historical records is to obtain relevant environmental information on the current and past uses of the Phase I Property and Phase I Study Area and to identify activities at or in the vicinity of the Phase I Property that could create a potential environmental concern.

3.1 General

3.1.1 Phase I Study Area Determination

Typically, the “Phase I Study Area” includes all properties located wholly or partially within 250 m of the nearest point on the boundary of the Phase I Property (Figure 3). Our



evaluation did not identify any properties (in whole or in part) that warranted consideration.

Due to the rural and undeveloped nature of the Phase I Property and adjacent lands, this radius was expanded to ~1 km in order to obtain records related to the nearby McDougall Landfill (Figure 3), which is the Holding provision trigger for the investigation. The Landfill is identified as a relevant environmental concern to the Phase I Property based on the inferred location and upgradient position to the Phase I Property, and known historical compliance issues related to neighbouring drinking water wells.

The current and past uses for this property are discussed in Section 7.0.

3.1.2 First Developed Use Determination

Information obtained through the interview (Section 4.0) and historic aerial photographs (Section 3.6.1) suggest that the Phase I Property has remained in a near natural state since being relinquished from the Crown prior to 1900 (assumed). Some minor tree clearing has been noted in the past (discussed further in Section 3.6.1); however, no structures (or development) have been known to occur on the Site.

3.1.3 Fire Insurance Plans

An online search of the Catalogue of Canadian Fire Insurance Plans (FIP) for 1875-1975 contained no records for the Phase I Study Area. This is not unexpected given that the Phase I Property resides in a more rural setting which traditionally is not covered by FIPs.

3.1.4 Title Search

A historical electronic title search was conducted for the Phase I Property and is presented in Appendix C. According to the title search the property was transferred to a Derek John David Brown in 1995, before being transferred to Kawartha Credit Union Limited in 2013. None of the identified owners (and uses) are considered an environmental concern to the Phase I Property.

3.1.5 Environmental Reports

There are no existing environmental reports related to the RSC Property and Phase One Study Area. However, one (1) relevant environmental report was obtained from the Municipality for the McDougall Landfill Site, which is discussed further below. The Full report is provided in Appendix D.



1. *McDougall Landfill Site, 2019 Annual Monitoring Report, Municipality of McDougall* prepared by WSP, June 2020.

1. McDougall Landfill Site, 2019 Annual Monitoring Report – WSP (2020).

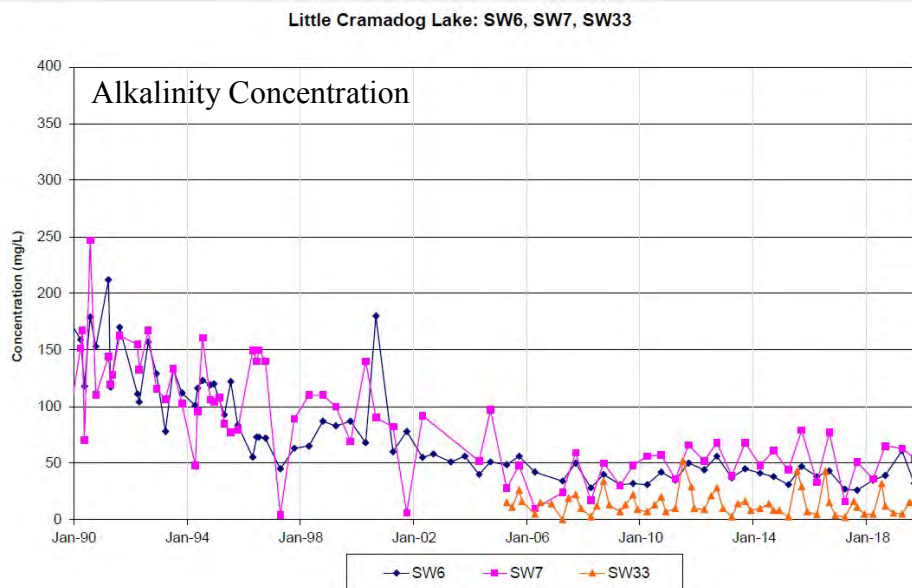
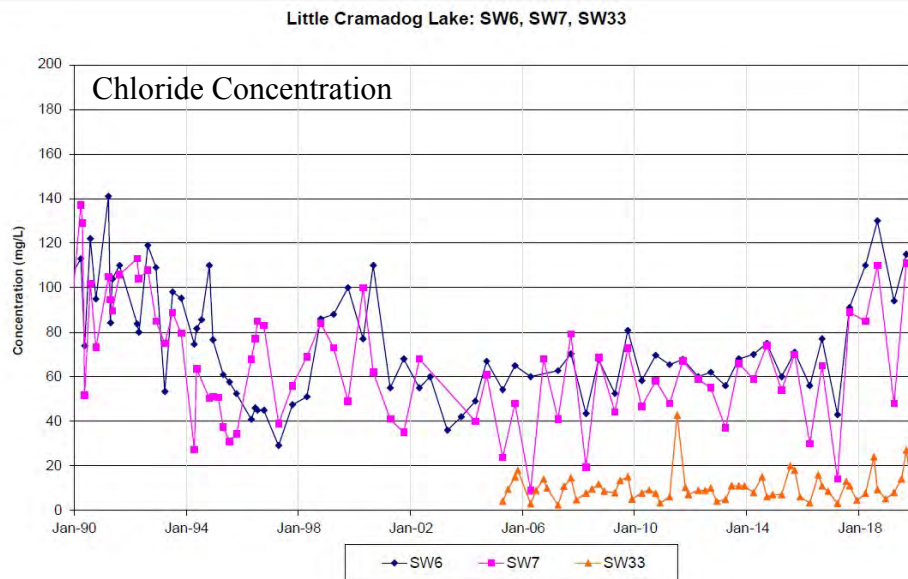
The McDougall Landfill Site has operated since 1976 under private ownership before being taken over by the Municipality in 1989. In 1994, an engineered containment cell was constructed and the wastes were mined and re-landfilled as a means to improve off-site ground water quality. Further remediation and treatment processes have been added to the landfill to help improve off-site impacts. The report suggests that these efforts are mitigating leachate migration from the Site. This is inferred as monitoring data indicate a decreasing trend of many leachate indicator parameters (LIPs) since the containment cell were constructed (and later treatment technologies were employed). Notwithstanding, a leachate signature is still observed at some downgradient monitoring locations. According to the report, the Landfill has a remaining site life capacity of about 26 years of continued operation based on receiving ~10,000 tonnes/year.

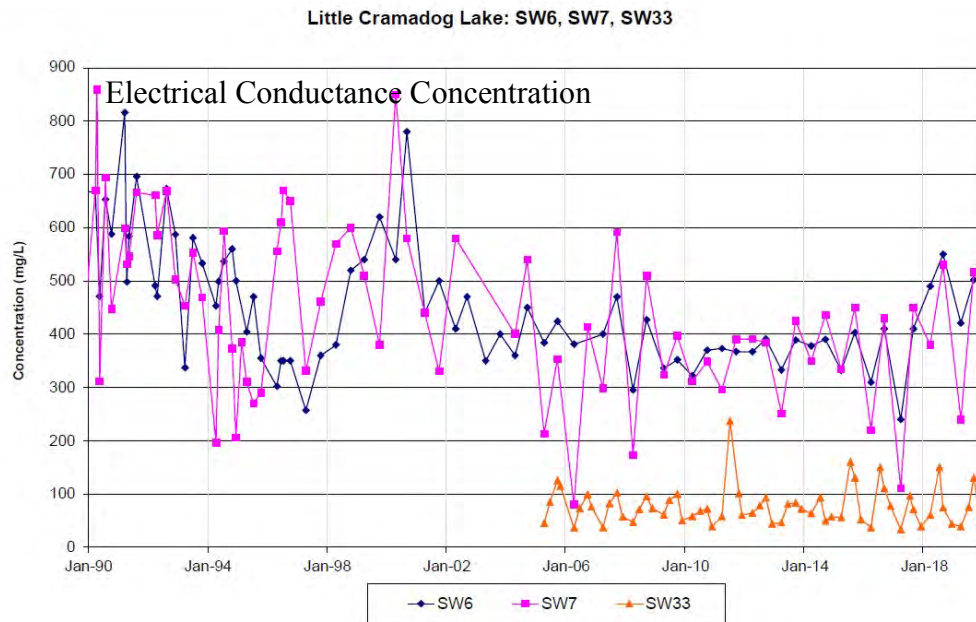
According to WSP (2020), there are three (3) main catchment basins associated with the landfill being: Cramadog Lake, Oxley Wetland, and Seguin Lake. The Phase I Property occurs within the Cramadog Lake catchment basin; therefore, the specific focus of this summary is in regard to those data. The water level data and conceptual site model (CSM) suggest that ground water flow occurs as a subtle reflection of the topography, which is largely controlled by the underlying bedrock surface. The flow paths have not changed drastically over the period of record, which suggest robust results and a sound understanding of the hydrologic and hydrogeological conditions at the Landfill site. Ground water monitoring within the Cramadog Lake catchment basin shows a measurable leachate influence for certain LIPs within 200 m of the current and former waste cells. Despite this finding, most LIP concentrations show a clear decreasing trend and are compliant with MECP Guideline B-7 (Reasonable Use Policy) within the Cramadog Lake catchment basin (*i.e.*, ground water flow towards Phase I Property).

WSP (2020) notes a measurable leachate influence within two (2) downgradient surface water monitoring stations (SW6 and SW7) that contribute flows to the Cramadog Lake catchment basin (Figure 2). These two (2) stations are located immediately south of the Landfill property and specific LIPs of concern include: chloride, conductivity and alkalinity. This influence has been noted for several years; however, a decreasing trend has been observed between 1990 and 2004, before LIP concentrations fall within a relatively stable range. WSP (2020) suggests that the



elevated chloride and conductivity concentrations are at least partially attributable to road salt application along McDougall and Haines Roads. Notwithstanding, the LIP concentration at these stations are about an order of magnitude greater than the “background” station (SW26). WSP (2020) asserts that the LIP signatures diminish to background levels at the inlet of Cramadog Lake (SW33). This is effectively illustrated by the analytical chemistry summary tables and time-concentrations provided below and in Appendix D of the report.





Note: concentration units for Electrical Conductance graph should be $\mu\text{ohm/cm}$

Based on the report and analytical data provided, it is apparent that there is a measurable leachate influence within the ground- and surface water not far from former and existing waste cells. Notwithstanding, the findings reported by WSP (2020) indicate that dilutive and attenuative processes are evident between the Landfill and Lake (and subsequently Phase I Property). As such, any potential risk of environmental impact from the Landfill to the Lake and Phase I Property are considered to be minimal based on the data reviewed.

The significance of this information is discussed in more detail in Section 7.0. No other documents were found that explicitly identified historic property uses of environmental concern.

3.2 Environmental Source Information

An EcoLog ERIS database search was conducted for the Phase I Property and a report was prepared and dated November 10, 2020 (Appendix E). The EcoLog ERIS search evaluated the Phase I Property including a 1 km radius for records in over 70 federal and provincial environmental databases.

It is noted that the cited databases in EcoLog ERIS report cover specific periods of record which are highlighted at the back of the report and should be reviewed along with the information presented below.



3.2.1 Phase I Property Records

According to the EcoLog ERIS, there were no relevant environmental records for the Phase I Property. This was expected due to the rural and undeveloped nature of the Site.

3.2.2 Phase I Study Area Records

Phase I Study Area records were identified in the EcoLog ERIS search that are considered to be relevant to the Phase I Property and are summarized below:

- One (1) Anderson's Waste Disposal Site (ANDR);
- Five (5) Certificates of Approval (CA);
- Six (6) Environmental Compliance Approvals (ECA)
- One (1) ERIS Historical Searches;
- Ten (10) Ontario regulation 347 Waste Generators Summary (GEN);
- One (1) Landfill Inventory Management Ontario (LIMO);
- Four (4) Waste Disposal Sites – MOE CA Inventory;
- One (1) Waste Disposal Sites – MOE 1991 Historical Approval Inventory (WDSH); and
- Eleven (11) Water Well Information System (WWIS).

The significance of these records is discussed in Section 7.0.

3.2.3 Unplottable Phase I Study Area Records

According to the EcoLog ERIS, there were no relevant "unplottable" environmental records for the Phase I Study Area. This was expected due to the rural nature of the Site.

3.3 Brownfields Environmental Site Registry

A search was performed of the "Brownfields Environmental Site Registry" operated by the MECP (<https://www.lrcsde.lrc.gov.on.ca/besrWebPublic/generalSearch>). This on-line registry was developed to record all site remediation work being filed under the Environmental Protection Act (Record of Site Condition O.Reg. 153/04 [as amended]) and includes records between October 1, 2004 and June 30, 2011. The search revealed no records for the Municipality.

A search was also performed on the more recent "Records of Site Condition" database operated by the MECP (https://www.lrcsde.lrc.gov.on.ca/BFISWebPublic/pub/searchFiledRsc_search?request_locale=en). The search again revealed no records for the Municipality.



3.4 National Pollutant Release Inventory

The on-line National Pollutant Release Inventory (NPRI) (<http://www.ec.gc.ca/inrp-npri/>) was reviewed for the 2018 published database. There are no NPRI sites within in the Phase I Study Area or the Municipality).

3.5 MECP Records / Freedom of Information Search

A Freedom of Information (FOI) request has been submitted to the MECP for the Phase I Property. If any records are received from the MECP FOI request, they will be appended to the final report or provided as a supplemental document.

3.6 Physical Setting Sources

3.6.1 Historic Aerial Photographs

Available historical aerial photographs are sought on a 10-year frequency to document significant changes in the property uses in the Phase Study Area. The scale of the aerial photographs may limit the definition of the Phase I Property. Therefore, it may only be possible to make general comments, based upon the interpretation of the photographs. The historical aerial photographs and current topographic mapping show the general land use and topographic relief of the Phase I Study Area.

Historical aerial photography from 1951, 1972, 1983, and 1993 (Figures 4 to 7) and were obtained from the National Air Photo Library for the Phase I Study Area. Also, on-line aerial photography was obtained from VuMaps / First Base Solutions which have coverage from 2008 and 2019 (Figures 8 and 9, respectively).

A summary of the key findings from the aerial photograph interpretation is presented in Table 1 (below).



Table 1: Summary of the Historic Aerial Photography Interpretation

| Year | Phase I Property Land Use | Surrounding Area |
|----------------------|--|--|
| 1951 Figure 4 | <ul style="list-style-type: none"> Property is comprised of vacant undeveloped land, presumed to be forested; and No structures appear to exist on the Site. Low lying wetland feature located centrally along eastern property boundary. | <ul style="list-style-type: none"> Lands south and east of the Site are comprised of vacant, undeveloped lands that are presumed to be forested; Large low-lying wetlands occur east of the Site; Lands immediately west (33 Haines Road) are cleared in an irregular shape for suspected agricultural use and contain a farmhouse and barn; Cramadog Lake occurs immediately north of the Site; McDougall Road and Haines Road are evident; Lands north and northeast of Cramadog Lake are cleared for presumed agricultural purposes; and 214 McDougall Road (current Landfill Site) is also cleared and contains a structure and access roads; |
| 1972 Figure 5 | <ul style="list-style-type: none"> Tree clearing noted along western boundary of Site; No significant changes in land use have occurred since that presented above. | <ul style="list-style-type: none"> No change to the land use to the north, south and east of the Site; Tree clearing evident on farm land immediately west of the Site (33 Haines Road) and barn structure is now razed; Major soil scouring at 214 McDougall Road and buildings have also been razed; Lands between McDougall Road, Haines Road and Cramadog Lake are now treed. |
| 1983 Figure 6 | <ul style="list-style-type: none"> Additional tree clearing noted from western boundary to the Sites center, includes access road (presumed to be for logging); and No significant changes in land use have occurred since that presented above. | <ul style="list-style-type: none"> No change to the land use to the north, south and east of the Site; Tree clearing evident on farm land immediately west of the Site (33 Haines Road) and access road from rear of farmhouse to Phase I Property; and Additional clearing/ soil scouring noted at 214 McDougall Road, possible infilling with refuse. |
| 1993 Figure 7 | <ul style="list-style-type: none"> Cleared areas and access road are now treed; and No significant changes in land use have occurred since that presented above. | <ul style="list-style-type: none"> No change to the land use to the north, south and east of the Site; Farm land immediately west of the Site (33 Haines Road) is now treed and access road from rear of farmhouse to Phase I Property no longer visible; Additional clearing, soil scouring and infilling evident at 214 McDougall Road, assumed to be infilling with refuse; and Structure at 8 Haines Road now present. |



Table 1: Summary of the Historic Aerial Photography Interpretation

| Year | Phase I Property Land Use | Surrounding Area |
|------------------|--|---|
| 2008 Figure 8 | <ul style="list-style-type: none">• No significant changes in land use have occurred since that presented above. | <ul style="list-style-type: none">• No change to the land use to the north, south, east and west of the Site;• Lagoons/ ponds are now present at 214 McDougall Road and Landfill appears to be engineered (<i>i.e.</i>, divided into containment cells); and• Additional clearing noted west of Landfill. |
| 2019 Figure 9 | <ul style="list-style-type: none">• No significant changes in land use have occurred since that presented above. | <ul style="list-style-type: none">• No change to the land use to the north, south, east and west of the Site;• Covering/ grasses noted on waste cells at 214 McDougall Road. Additional clearing again noted west and northeast of Landfill; and• Structure present on Part of Lot 11, Concession 3. |

The historical aerial photography confirms that the Phase I Property has remained in a relatively natural state over the period of record. No structures or development has occurred. It is acknowledged that some clearing for logging likely occurred sometime between 1972 and 1983. It is also recognized that the lands were logged in the distant past since there is no original growth tree stand remaining in this area of the Province. Lands adjacent to the Site have also not changed significantly over the years. The property immediately west of the Site was once used for agricultural purposes; however, it has been primarily used for residential purposes after about 1972.

The Landfill has changed over the period reviewed. Significant soil scouring and infilling with refuse became evident after 1972. Although the landfill is situated well outside the traditional 250 m study area, it was deemed to still pose an environmental risk to the Phase I Property given the Municipality's requirements and combined with its long operational history and known compliance issues. As such, this activity might be considered to be a "potential contaminating activity (PCA)" under O. Reg. 153/04 (as amended).

The significance of these records is discussed in Section 7.0.

3.6.2 Physiography and Surficial Geology

The Phase I Property is located within the Physiographic Region known as the Georgian Bay Fringe (Chapman & Putnam, 1984). This region predominantly consists of shallow till and bedrock ridges typical of Canadian Shield terrain. A small isolated pocket of sand (*i.e.*, sand plain) is noted to occur at the Landfill site which is consistent with previous environmental reporting.



According to published surficial geology mapping, the Phase I Property consists of a mixture of bedrock-drift complex in Precambrian terrain (primarily till cover) and coarse-textured glaciolacustrine deposits that consist of sand and gravel with minor silts and clays. An area containing an ice-contact stratified deposit of sand and gravel is also noted in the Phase I Study Area which is associated with the Landfill. An ancient shore bluff/ scarp is also mapped in this location, which is associated with the western extent of the Cramadog Lake catchment basin discussed earlier. In addition, more modern organic deposits (peat, marl and/ or muck) are scattered throughout the Phase I Study Area and are associated with the large wetland features.

3.6.3 Topography, Drainage and Hydrology

The topography at the Phase I Property is fairly complex due to the undulating nature of the Precambrian setting of the Canadian Shield. In general, relief occurs in a near south to north orientation towards Cramadog Lake, from a maximum elevation of 245 m above mean sea level (masl) to about 200 masl at the Lake's shoreline. Surface water runoff is expected to follow the local topographic grade toward a number of watercourses and pocket wetland complexes that capture and convey flows to the Lake. The Site is entirely forested and in a near natural state. No access roads, structures or utility corridors are noted to occur on the Site.

The Cramadog Lake watershed conveys flows northward towards the Seguin River which meanders east to west to Mill Lake which ultimately discharges into Georgian Bay (Appendix F). The watershed was modeled using the Ontario Flow Assessment Tool (OFAT) and drains a large area ($\sim 16.8 \text{ km}^2$), which is made up of about 10% wetlands/ lakes and has a mean annual flow rate of about $0.27 \text{ m}^3/\text{s}$ ($23,328 \text{ m}^3/\text{day}$). According to the Ministry of Natural Resources and Forestry (MNR) lake data summary, the maximum and average depth of the Lake is about 9.4 m and 6.3 m, respectively. It has a surface area of about 21.7 ha for a total storage capacity of about $1,367 \text{ m}^3$. Given that the lake has a relatively small storage compared to its discharge rate, the residence time of the lake is perceived to be quite quick. The Lake is not deemed to be a sensitive water body (*i.e.*, designated lake trout habitat) and the dominant sport fish species include: northern pike (introduced) and yellow perch.

Another important finding is that the western limit of the Cramadog Lake watershed corresponds with a north-south oriented ridge line which separates the Cramadog Lake watershed on the east side from the Oxley Wetland on the western side of the ridge which is considered to further isolate Cramadog Lake from the landfill vicinity.



3.6.4 Bedrock Geology

The underlying regional bedrock geology has been described by the Ontario Geologic Survey (OGS) as being composed migmatitic rocks and gneisses of the Precambrian era that are generally described as layered biotite gneisses and migmatites. Locally, the bedrock may have greater quartz or feldspar content (OGS, 2016). Bedrock is regionally shallow and occurs at surface across most of the Phase I Property and Study Area; this is typical Canadian Shield terrain.

3.6.5 Fill Materials

There were no visually identified areas of fill on the Phase I Property. The previous owner (Mr. David Brown) indicated that no imported fill has been brought to the Site based on his recollections. The inability to access the Site via any overland vehicle crossing is expected to have minimized the opportunity for such activities to have occurred in the past.

3.6.6 Water Well Records

The Ontario Ministry of the Environment, Conservation, and Parks (MECP) Water Well Records (Appendix G) were referenced for any recorded well information within the vicinity (~1 km) of the Phase I Property (MECP, 2020). Water Well Records are used to gain an understanding of the local subsurface condition and can provide insight into geological formations within the area. This database is also used to assess the depth to potential potable water supplies within the Phase I Study Area.

The Phase I Study Area is not municipally serviced, and as such, local users may obtain their water supply from a ground water source. According to the database there were eleven (11) ground water wells identified. Six (6) of the records were noted to be for water supplies, while the remaining five (5) were found to be for observational purposes. The observation wells were generally associated with the nearby Landfill and a commercial aggregate pit (operated by Fowler Construction) located west of the Phase I Property. Well depths range between 5.4 to 85.3 m below ground surface (bgs) and largely depend on the specified purpose, as water supply wells were found to be constructed significantly deeper than the observation wells. In general, the overburden is shallow in the Study area as it ranges between 0.6 to 5.4 m bgs; however, a localized sand and gravel deposit occurs west of the Site that ranges from the Landfill property southward to the Fowler Aggregate pit. According to the local well records, this sand and gravel deposit extends to depths of between 10 to 17 m bgs. This description is consistent with published geological mapping.



Nearly all of the potable supply wells in the Phase I Study Area obtain water from deeper bedrock fracture planes with the exception of the Landfill supply well (WWR No.: 70-52758), which exploits a local overburden aquifer. The majority of bedrock wells encountered water at depths between 76 to 84 m bgs; however, one (1) instance encountered a conductive fracture plane much shallower at about 27 m bgs.

Recommended pumping rates range between 11.3 to 40 liters per minute (L/min) which is sufficient for typical domestic use. The database was also searched to identify the closest bedrock well to the Phase I Property being WWR No.: 48-05472 located ~650 m west of the Phase I Property which encountered the bedrock at a depth of 0.9 m bgs (or essentially at surface).

3.7 Site Operating Records

3.7.1 Inventory of Storage Tanks

No formal inventory of storage tanks was provided to Azimuth by the Client. However, no known storage tanks have been identified during the Site assessment. Given the Site condition, none were anticipated.

3.7.2 Underground Utility Drawings

A formal public utility request was not made with Ontario One Call as part of the current investigation. An overhead hydro line is noted along Haines Road. There were no hydro poles or visible connections to the Phase I Property. According to information obtained during the interview, the Site does not contain a well or septic system and has never contained private services. Thus, there is no concern about a contaminant pathway associated with such infrastructure.

3.7.3 Waste Disposal Records

There are currently no structures at the Phase I Property, and therefore private or municipal waste disposal does not occur. Furthermore, no historic disposal of wastes on the Site is likely given that there have been no formal structures present on the Site and no road access to the Phase I Property.

4.0 INTERVIEWS

An interview was conducted with the current Phase I Property owner, Mr. David Brown on December 2, 2020 over the phone. The following points summarize the key information derived from this interview form (in no particular order of importance):

- Phase I Property was purchased by Mr. Brown in 1995 from a family estate, which included 33 Haines Road (west of the Site) that has access off of Haines



Road. This parcel was redeveloped with a more modern residence in the former farmhouse footprint;

- The Phase I Property (and adjacent lands) have been in the Brown family since early 1970s and the Phase I Property has never been developed (i.e., no structure or servicing);
- The previous farmhouse on the adjacent parcel was constructed in late 1950s/early 1960s based on his recollection;
- The adjacent parcel was originally referred to as "Finches Farm", which he noted was the largest farm in area for many years;
- No commercial use, storage of fill noted on Site;
- A portion of Phase I Property was logged about 10 years ago for firewood and rough-cut lumber for furniture building;
- The Brown Family had also cut trees throughout ownership for personal use at old farmhouse house - primary heating fuel used in old farmhouse.
- No private servicing is noted on the Phase I Property and the adjacent parcel is serviced with a dug well and septic bed both installed in 1995;
- Water quality from the dug well is not tested regularly, however, the source is used daily and no issues with quality of quantity were noted;
- The dug well was briefly included in the Landfill's monitoring program; however, this was discontinued in early 2000s (or earlier).

No other relevant environmental information was provided for the Phase I Property.

5.0 SITE RECONNAISSANCE

5.1 General Requirements

A Site reconnaissance visit was conducted on Tuesday November 5th, 2020 between the hours of 9:00 am and 12:00 am by Mr. Brad Pettersone of Azimuth. This Site reconnaissance included a visual inspection of the Phase I Property and Study Area (including the Landfill). The inspection was completed on a sunny day and in snow free conditions.

5.2 Observations at Phase I Property

5.2.1 General Observations and Site Layout

The Phase I Property is currently a vacant forested parcel that contains low lying wetlands and watercourses and undulating terrain associated with rock knobs and outcrops. The Site does not have a formal access point (*i.e.*, driveway) off of Haines Road; however, it can be accessed by foot by crossing the adjacent residential parcel (33 Haines Road). A road allowance was demarcated south of the Site (and 33 Haines



Road) along Haines Road; however, its position corresponds with a large wetland complex that limits access due to wet conditions. There are currently no structures or utilities at the Phase I Property.

5.2.2 Site Infrastructure

There are currently no structures present at the Phase I Property.

5.2.3 Site Servicing

No evidence of private well or septic systems was noted during the Site reconnaissance visit. Overhead hydro lines occur along Haines Road in a north to south orientation.

5.2.4 Exterior Activities and Observations

The exterior of the Phase I Property is primarily treed with upland species (*i.e.*, balsam fir, sugar maple, ironwood, *etc.*) and more hydrophytic species (*i.e.*, poplar, birch, dogwood, *etc.*) in the low-lying wetland areas. A number of small watercourses were noted to traverse the Site between rock knobs and treed outcrops in a south to north orientation toward the Lake. Historical tire markings were observed along the western limits of the Site, which appeared to overlap with the adjacent parcel (33 Haines Road). These tracks are suspected to be from known historical logging activities at the Site.

The Lake's shoreline was heavily vegetated at the Site and the water appeared brown (or tea-coloured), which likely indicates that it has a naturally high organic content (common for dystrophic lakes). A water quality sample was collected from the shoreline and the results are discussed in more detail in a later section of this report.

5.2.5 Designated Substance Survey of the Phase I Property

Since there are no structures present, and as such, a designated substance survey (DSS) was not completed for the Phase I Property. Designated substances include acrylonitrile, asbestos, arsenic, benzene, coke oven emissions, ethylene oxide, isocyanates, lead, mercury, silica, and vinyl chloride. Though not a designated substance, polychlorinated biphenyls (PCBs) are often included in this list.

Since there are currently no buildings at the Site, the possibility that designated substances are present at the Site is negligible.

5.3 Phase I Study Area Investigation

The Phase I Property lies within a rural area of McDougall Township, with limited development (Figure 3). The surrounding lands are primarily vacant/ undeveloped



parcels or isolated rural residential use. The McDougall Landfill is situated about 1 km northwest of the Site.

Land to the south and east of the Phase I Property are vacant, undisturbed tracts of land that have been subjected too little to no development over the years. Due to the size of the parcels and limited access (*i.e.*, no roads, trails, *etc.*) the inspections were limited beyond the Phase I Property limit. Notwithstanding, and given that there is limited access to these parcels, it is inferred that that no significant development has occurred on these parcels over the years. A private rural residence occurs immediately west of the Site at 33 Haines Road. No private servicing was evident during the time of the inspection; however, it is known that a dug well and septic bed are currently used at this property. The house was constructed in 1995, and as such, the presence of heating oil tanks was not expected (which was confirmed during the Site Reconnaissance). A sugarbush was evident on vacant lands west of 33 Haines Road. A number of clear, plastic storage tanks and a sap collection system were evident. Lastly, Cramadog Lake occurs immediately north of the Phase I Property, which is a fairly large waterbody that is not currently developed with residences or recreational cottages.

The Landfill occurs about 1 km northwest of the Phase I Property and is located at the municipal address of 214 McDougall Road. The Landfill is in an upgradient position to the Site on a sand plateau that slopes toward the Site (and Cramadog Lake). A number of swales, watercourses and wetlands occur between the Landfill and the Phase I Property (the most prominent being Little Cramadog Lake). Based on the position of these features, any leachate laden run-off or ground water would likely be intercepted by these features and conveyed to the Lake (and Phase I Property) through these features as would appear to have occurred in the past before an engineered containment cell was constructed at the Landfill (circa 1994). Once this cell was installed and all historic wastes transferred onto this barrier, the Township has been monitoring a diminishing contaminant trend in the surface water quality at Little Cramadog Lake.

6.0 SURFACE WATER SAMPLING

As per the directive of the assessment, a surface water sample was collected from the shoreline of the Lake in order to assess and compare to historical Landfill sampling to determine whether any impacts from the Landfill are detected. As previously noted, a measurable influence from the Landfill has been noted in downgradient surface water monitoring stations (SW6 and SW7) at are upstream from Cramadog Lake; however, there is no measurable influence in the in-flow waters entering the Lake from Little Cramadog Lake (*i.e.*, SW33).



A surface water quality sample was collected from the shoreline of Lake on November 5th, 2020. After collection the sample was put on ice and transported to Caduceon Environmental Labs in Barrie, ON for an assessment of general water quality parameters. The unabbreviated certificate of analysis and a water quality summary is provided in Appendix H. The results of the analysis were compared to the Provincial Water Quality Objectives (PWQO) and Ontario Drinking Water Standards (ODWQS) for compliance purposes. These standards are used to assess potential adverse effects of water quality on the natural environment (PWQO) and human consumption/ treatability (ODWQS).

In general, the water quality results appear typical for dystrophic lakes on the Canadian Shield. There are some elevated parameters (and ODWQS exceedances) including: iron, dissolved organic carbon (DOC), and colour which are hallmarks for this type of lake. These lakes are often noted for their “tea colour” and low-productivity from a biological perspective. Dystrophic lakes generally have elevated DOC (and colour) concentrations given that much of the lake inflows occur from organic-rich, peaty wetlands. The organic acids (*i.e.*, humic acids) that form reduce the pH which can naturally leach minerals from the surrounding iron-rich bedrock causing these parameters to appear elevated.

From a water supply perspective, these conditions are not ideal as the acidic conditions can easily corrode plumbing infrastructure, and the elevated colour, iron and DOC may require a level of treatment that is not economically feasible to maintain. The treatment would likely require some buffering to neutralize the pH and then address the soluble iron (*i.e.*, oxidation/ green sand filter). The brown colour is most likely owing to "tannins and lignins" which can be removed; but represents a more complex system (e.g., granulated activated carbon). These compounds are not necessarily a health threat; but can be aesthetically displeasing for some to use. Therefore, a future water supply may be better served to explore a potential ground water option by constructing a drilled water well. If a drilled well were constructed then it should be tested to confirm that the water quality is suitable for domestic use. Analytical testing should include the same parameter set used here to ensure that the conductive fractured rock network supplying the well is not interconnected to the Landfill in some form or manner. Although, the perceived risk of this is considered to be low, given the distance from the Landfill is considerable.

The reported analytical data for the Phase I Property was compared to representative Landfill surface water monitoring station from within the Cramadog Lake catchment basin (WSP, 2020). This includes a background station (SW26), leachate station (PW1), downgradient stations (SW6 and SW7), and a compliance station (SW33) at the inlet of Cramadog Lake. The most recent data from September 2019 and a select number of



typical LIPs (as identified in WSP [2020]) were used in the comparison. Moreover, the analytical data were also compared to the PWQO and ODWQS. Table 2 (overleaf) provides a comparison summary.

The background water quality sample (SW26) is markedly meteoric (*i.e.*, from atmospheric source) given its low pH, low dissolved mineral content and low electrical conductivity (EC). Despite this finding, some elevated parameters are noted including: DOC, iron and manganese. It is suspected that these elevations are due to the naturally acidic conditions present in the environment (*i.e.*, peaty wetland, iron-rich bedrock, *etc.*). These parameter concentrations are indicative of many wetland/ surface water features on the Canadian Shield.

The leachate quality is monitored via Landfill's leachate collection system. The analytical data collected from the purge well (PW-1) is used to assess leachate quality in the ground water regime. As such, the analytical quality was used in this comparison. The data note elevated concentrations of EC, alkalinity, chloride, sodium, sulphate, iron, manganese and TDS, which is about an order of magnitude greater than the concentration measured in the background monitoring station (SW-26). In addition, the pH is noticeably more neutral which is likely a result of the increased alkalinity concentration.

The concentrations in the downgradient monitoring station (SW6 and SW7) are noticeably impaired when compared to the background location (SW26). EC, chloride and TDS concentration are elevated by about an order of magnitude (or greater), while parameters such as sodium and alkalinity are elevated by about a half order of magnitude. In addition, the pH is more neutral to basic which would be directly related to the increased alkalinity (and possibly its redox state). These parameter increases (and relative magnitude range) are similar to the leachate quality at PW1, insinuating that it is derived from the Landfill.

The reported results for the Lake sample (Lake-1) collected at the shoreline of the Phase I Property, is quite similar to the background location (SW-26). Parameter concentrations generally fall within the same magnitude range and the elevated parameters (*i.e.*, DOC and iron) are consistent within one another insinuating they are derived from a natural source. Moreover, pH concentrations are more alike (*i.e.*, acidic) given the low alkalinity concentration, which is most notably elevated in the above-mentioned leachate and downgradient samples. As such, the leachate influence (as noted in SW6 and SW7) is non-apparent at this sample location. This is not unexpected given the separation distance between the Phase I Property and the Landfill and the high dilution potential from the large catchment basin that provides flows to the Lake.



Table 2: Surface Water Quality Comparison

| Parameter ^a | PWQO | ODWQS | Background | Leachate | Downgradient Station | | Compliance Station | Phase I Property |
|------------------------|--------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------|
| | | | SW26 | PW-1 | SW6 | SW7 | SW33 | Lake -1 |
| | | | Sep-19 | Sep-19 | Sep-19 | Sep-19 | Sep-19 | Nov-20 |
| | | | Late Summer/ Fall | Late Summer/ Fall | Late Summer/ Fall | Late Summer/ Fall | Late Summer/ Fall | Fall |
| pH | 6.5-8.5 | 6.5-8.5 | 6.38 | 6.9 | 7.64 | 7.74 | 7.14 | 6.79 |
| Conductivity (EC) | - | - | 43 | 783 | 502 | 517 | 130 | 25 |
| Alkalinity | ^b | 30-500 | 9 | 163 | 32 | 54 | 17 | 6 |
| Chloride | - | 250 | 7 | 100 | 115 | 111 | 27 | 2.5 |
| Sodium | - | 20 / 200 ^c | < 2 | 40 | 50 | 54 | 10 | 1.5 |
| Sulphate | - | 500 | 9 | 68 | 18 | 16 | 1 | 1 |
| COD | - | - | 131 | 18 | < 5 | 18 | 17 | 21 |
| DOC | - | 5 | 13.9 | - | 1.9 | 1.7 | 12.3 | 7.9 |
| Iron | 0.3 | 0.3 | 1.22 | 34.9 | 0.45 | 6.4 | 0.54 | 0.918 |
| Manganese | - | 0.05 | 0.18 | 3.19 | 0.16 | 0.3 | 0.04 | 0.03 |
| Nitrate | - | 10 | < 0.01 | < 0.1 | < 0.1 | < 0.1 | 0.11 | 0.13 |
| TDS | - | 500 | 28 | 509 | 326 | 336 | 84 | 13 |

Notes:

^a - Selected historical surface water data from 2019 obtained from WSP (2020)

^b - Alkalinity should not decrease more than 25% of background concentration.

^c - health parameter is 200 mg/L, 20 mg/L the medical officer of health should be notified to inform persons on sodium restricted diets.



7.0 REVIEW AND EVALUATION OF INFORMATION

7.1 Potentially Contaminating Activity

7.1.1 On-Site Activities

According to the data presented in this report, no *Potential Contaminating Activities* (PCA) were identified on, in, or under the Phase I Property. It is acknowledged that other items beyond those listed in O.Reg. 153/04 (Schedule D – Table 2) could be identified for the on-Site PCAs. However, no such activities were noted or anticipated given the undeveloped nature of the Site.

Based on the above information, no further investigation is considered warranted.

7.1.2 Off-Site Activities

Table 3 represents the identified PCAs on, in, or under the Phase I Study Area (Figure 10). It is acknowledged that other items beyond those listed in O.Reg. 153/04 (Schedule D – Table 2) could be identified for the off-Site PCAs.

Table 3: Potentially Contaminating Activities – Phase I Study Area

| Potentially Contaminating Activity (O.Reg. 153/04 – Schedule D – Table 2) | | Description of Activity | Information Source(s) (Section No.) |
|---|--|---|---|
| 58 | Waste Disposal and Waste Management, including thermal treatment, landfilling and transfer of waste, other than use of biosoils as soil conditioners | Active McDougall Landfill Disposal Site located at 214 McDougall Road. Currently accepts: Non-hazardous solid wastes; construction/ demolition waste, scrap metal and white goods, recycling, tires and electronic e-waste. | <ul style="list-style-type: none">• Environmental Reports (Section 3.1.5)• Environmental Source Information (Section 3.2)• Aerial Photography (Section 3.6.1)• Site Reconnaissance (Section 5.0) |

As identified Table 3, the Landfill is considered to be a PCA (Item No.: 58) based on the reported data sources reviewed as part of this report. The McDougall Landfill Site 2019 Annual Monitoring Report (WSP, 2020) was reviewed as part of the Phase I ESA. The report thoroughly describes the ground water, surface water and leachate monitoring program for 2019 and compares the results to the historical dataset. The findings note that there is a measurable leachate influence within the downgradient ground water and surface water monitoring stations; however, they suggest that the analytical data are improving after an engineered containment cell was constructed around 1994. As it



pertains to the Phase I Property, there is measurable leachate influence within the Cramadog Lake catchment basin at SW6 and SW7 (Little Cramadog Lake); however, WSP (2020) noted that this influence is presumably dissipated as in-flows from Little Cramadog Lake enter the Lake as measured at SW33. The assumption is that flow from Agnes Lake through Little Cramadog Lake dilutes the Landfill signature evident at SW6 and SW7 to the levels measured in SW33 being the outflow from Little Cramadog Lake. If true then the mass flux from the Landfill is insufficient to influence the baseflow through Little Cramadog Lake.

With the exception of the eleven (11) well records identified in the ERIS, nearly all of the remaining ERIS records pertain to the Landfill. These include past and current CA/ ECA registrations with the MECP, and past and current landfill database records (*i.e.*, Anderson's Waste Disposal Sites, Landfill Inventory Management Ontario, Waste Disposal Sites, *etc.*). In addition, a number of waste generator records were also identified for the Landfill. With respect to the level of monitoring conducted as part of the mandated monitoring program, these records do not appear to be a concern as it pertains to the safe operation of the Landfill.

Historical aerial photographs were reviewed and noted several changes related to the landfill property beginning in 1972, as the majority of the Landfill Site was cleared and significant soil scouring was evident. The Site remained in a similar size and condition up until about 2008, when one (1) of the waste cells appeared to be closed and treatment lagoons/ ponds were constructed sometime between 1993 and 2008. These lagoons/ ponds correspond with the dates provided in WSP (2020) related to the construction of the leachate collection and treatment plant.

The Landfill and Phase I Study Area was inspected during the Site Reconnaissance at which point a water quality sample was collected from the shoreline of the Lake at the Phase I Property. The analytical sample was submitted to Caduceon Environmental Laboratory in Barrie, ON for an assessment of general chemistry parameters. The analytical data suggest that the Lake is dystrophic (*i.e.*, slightly acidic, elevated organics, *etc.*). Parameters, such as iron and DOC, exceed the aesthetic criteria for the ODWQS; however, they appear to be naturally sourced from the local environmental setting rather than the Landfill.

The reported Lake data was compared to representative Landfill surface water monitoring stations from within the Cramadog Lake catchment basin (WSP, 2020). This includes a background station (SW26), leachate station (PW1), downgradient stations (SW6 and SW7), and a compliance station (SW33) at the inlet of Cramadog Lake (Figure 2). The



most recent data from September 2019 and only a select number of typical LIPs (as identified in WSP [2020]) were used in the comparison. Based on the findings, the Lake results are more similar to the background (SW26) than the leachate (PW1), and downgradient sampling locations (SW6 and SW7) which are noticeably impaired by the landfill.

Based on the analytical comparison noted above and the reported results from the Lake sample, there does not appear to be a measurable influence from the Landfill in the surface water quality sample collected from Cramadog Lake at the Site. As such, the risk of impact to the Phase I Property is considered to be low and no further evaluation is warranted at this time.

7.2 Areas of Potential Environmental Concern

Based on the findings presented herein, no *areas of potential environmental concern* (APEC) were identified with the Phase I Property or considered significant to the Phase I Property from the surrounding Phase I Study Area.

8.0 CONCLUSIONS

Based on the findings presented herein, the risk of environmental impact related to leachate migration from the McDougall Landfill is considered low. This assertion is based on the data sources reviewed in this report. As such, no further work is warranted at this time.

9.0 AUTHORSHIP

This report was completed by Mr. Brad Pettersone and Mr. David Ketcheson from Azimuth Environmental Consulting, Inc.

Mr. Ketcheson is a senior environmental engineer with 40 years of experience and is a partner with Azimuth, who possesses knowledge in porous media and fractured rock contaminant migration of miscible phase and NAPL contaminants. Mr. Ketcheson is a qualified person and has completed numerous Phase One and Phase Two ESAs.

Mr. Brad Pettersone is currently working as an Environmental Scientist at Azimuth. Mr. Pettersone received relevant training in the form of an Environmental Technology Diploma from Georgian College and Bachelor of Science Degree in Environmental Science from Royal Roads University. He has been working in Environmental Consulting for over seven (7) years and has completed numerous investigations related to ESAs and Remediation Projects.



10.0 LIMITATIONS AND USE OF THIS REPORT

This report has been prepared for the sole benefit of JMJ Holdings Inc. (the ‘Client’). Azimuth Environmental Consulting, Inc. (the ‘Consultant’) understands that this report may be provided to and relied upon by others. Any other person or entity without the express written consent of the Consultant and the Client may not rely upon the report. Any use that a party makes of this report, or any reliance on decisions made based on it, is the responsibility of such parties. The Consultant accepts no responsibility for damages, if any, suffered by any party as a result of decisions made or actions based on this report.

The information and conclusions contained in this report are based upon work undertaken by trained professional and technical staff in accordance with generally accepted engineering and scientific practices current at the time the work was performed. This report should in no way be construed as a definitive representation of any or all environmental impacts on the site resulting from past or current practices. The information contained within this report should be evaluated, interpreted, and implemented only in light of this assignment.

The Consultant makes no other representation whatsoever, including those concerning the legal significance of its findings, or as to the other legal matters addressed incidentally in this report, including but not limited to the application of any law to the facts set forth herein. With respect to regulatory compliance issues, regulatory statutes are subject to interpretation. These interpretations may change over time, thus the Client should review such issues with appropriate legal counsel.



11.0 REFERENCES

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- Oak Ridges Moraine Groundwater Program (ORMGP). 2020. Obtained From: <https://oakridgeswater.ca/>
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<https://www.gisapplication.lrc.gov.on.ca/OFAT/Index.html?site=OFAT&viewer=OFAT&locale=en-US>.
- Ontario Geologic Survey (OGS) Ministry of Northern development and Mines, 2019. OGS Earth
<http://www.mndm.gov.on.ca/en/mines-and-minerals/applications/ogsearth>.
- WSP, 2020. McDougall Landfill Site 2019 Annual Monitoring Report Municipality of McDougall



APPENDICES

| | |
|--------------------|---|
| Appendix A: | Figures |
| Appendix B: | Zoning and By-Law Information |
| Appendix C: | Title Search |
| Appendix D: | Environmental Reports |
| Appendix E: | EcoLog ERIS Report |
| Appendix F: | Cramadog Lake Data |
| Appendix G: | MECP Well Records |
| Appendix H: | Water Quality Summary and Laboratory Reports |



February 2, 2021

Reference No. 031807

Ms. Lori West
Clerk/Planner
Municipality of McDougall
R.R.#3
Parry Sound
Ontario
P2A 2W9

Dear Ms. West:

**Re: Lot 9, Concession 3 (McDougall)
McDougall, Ontario**

GHD was requested by the Municipality of McDougall (Municipality) to complete a review of the report entitled Phase 1 Environmental Site Assessment, Phase 1 Environmental Site Assessment, Lot 9 Concession 3 (McDougall), McDougall, Ontario, Azimuth Environmental Consulting Inc., December 2020 (Phase 1 ESA). GHD understands that the Municipality received an application to remove the holding provision on Lot 9, Concession 3 (the Property) and the Phase 1 ESA has been prepared in support of the application.

The Phase 1 ESA report was prepared and submitted to the Municipality to meet in part the requirements of the Municipality's Official Plan (Consolidated May 27, 2015). Section 15.02 of the Official Plan outlines land use policies that apply to any area within 1km of the McDougall Landfill Site, referred to as the **Landfill Impact Area**. In summary, Section 15.02 of the Official Plan requires that all lands within the Landfill Impact Area be subject to holding provisions in the municipality's Zoning By-law and must undergo a Zoning By-law amendment to remove the holding provisions ('H' symbol under Zoning By-Law No. 2017-05) before any development is considered. An amendment to remove the 'H' is only granted if an applicant submits a Water Quality Study to demonstrate that the water source/ land on which the proposed development will occur is not adversely impacted by leachate migration from the Landfill Site. Should the Municipality be satisfied that all water quality issues have been addressed and/ or appropriately dealt with (i.e. implementation of remedial measures), the holding provision will be removed and the site will be designated suitable for development.

The Property is located on the south shore of Cramadog Lake. The northern boundary of the Property is located approximately 0.85 km south of the Landfill Site boundary and as such is located within the 1km Landfill Impact Area. The stated purpose of the Phase 1 ESA was to identify issues of potential environmental concern on or adjacent to the Property by conducting the following:

- Reviewing available records on past and present activities carried on and/or adjacent to the Property including the 2019 Environmental Monitoring Report prepared for the McDougall Landfill.
- Undertaking a walkthrough site inspection.
- Interviews with individuals with past or current knowledge of the Property.



- Completing an evaluation of the information collected.
- Collection and analysis of a Cramadog Lake water sample.

The Phase 1 ESA identifies the McDougall Landfill Site as the only potential contaminating activity (PCA) on or within the Phase 1 ESA Study Area (1km). The presence of landfill derived impacts within the Cramadog Lake catchment is noted. The Phase I ESA concludes:

“Based on the findings presented herein, the risk of environmental impact related to leachate migration from the McDougall Landfill is considered low. This assertion is based on the data sources reviewed...As such no further work is warranted at this time.”

GHD's Comments:

Based on GHD's review of the Phase 1 ESA the following comments pertinent to the report's conclusion are made:

1. No PCA's were identified on or immediately adjacent to the Property
2. The report provides a thorough assessment of leachate migration records and environmental reporting data. The leachate migration and impact assessment shows no leachate derived impacts to Cramadog Lake water quality although impacts are identified upstream within the Cramadog Lake catchment.
3. The water quality of Cramdog lake is not suitable as a potable water source without pre-treatment due to natural causes.

Additional comments not pertinent to the report's conclusion are as follows:

1. The Phase I ESA, Figure 10 incorrectly identifies thermal treatment as an activity being carried out on the Landfill Site
2. The hydraulic analysis provided for the Cramadog Lake catchment indicates the average annual daily flow would be greater than 15 lake volumes per day (Section 3.6.3) which may not be accurate.
3. The colour coding on Table 2 is unclear.

Based on GHD's review of the Phase 1 ESA report and our intimate knowledge of the McDougall Landfill Site hydrogeologic setting and current water quality monitoring results, GHD agrees the potential of landfill derived impacts to the Cramadog Lake surface water quality or the groundwater beneath the subject Property is low and also agrees with the removal of the holding provision for the Property.



We trust the above review is satisfactory for your needs at this time. Please advise if further information is required.

Sincerely,

GHD

A handwritten signature in black ink, appearing to read "G.D. Ferraro", with a long horizontal flourish extending to the right.

Gregory D. Ferraro, P. Eng.

GDF/mg/LTR-1

cc: Mr. Tim Hunt, CAO, Municipality of McDougall



REPORT TO COUNCIL

| | |
|----------------------|--------------------------------------|
| Report No.: | FC-2021-01 |
| Council Date: | March 3, 2021 |
| From: | Fire Chief |
| Subject: | Regional Training Centre Development |

Purpose

To gain support for the submission of a formal request for Parry Sound to be considered a Regional Training Centre by the Office of the Fire Marshall Emergency Management (OFMEM). Continues to promote Southwest Parry Sound Mutual Fire Aid collaborating and development.

Background

Recent teleconferences hosted by the Office of the Fire Marshall Emergency Management have clearly demonstrated to all provincial Fire Chiefs that the closure of the Ontario Fire College is going to occur. Through discussion with OFMEM staff, the recommended method to move forward with Firefighter training is through the creation of a Regional Training Centre (RTC). In fact, it appears that without a local RTC it will be extremely difficult to provide any level of certification for our area Firefighters unless they travel and stay out of the area for upwards of a week at a time. Without a local RTC, opportunities for Firefighter training will be more difficult to deliver and will be more expensive and time consuming for local Firefighter participation.

An RTC is a scalable organization and does not particularly require additional physical resources than are not already in our area. To provide some specialized training such as live fire training, there would be additional resources required however not having those resources does not limit our ability to provide other training. Examples of current programs that could be offered locally with existing infrastructure would be pump operations, Firefighter survival, many NFPA Firefighter I and II modules and Safety Officer or other specialized course.

Local Fire Chiefs are in support of a regional approach to this initiative. The West Parry Sound Fire Departments already consistently train and operate together on a regular basis. Each local Fire Chief will be requesting a similar resolution to be passed by their municipal Council in support of this initiative. Staff are already working jointly to assess physical and human resources that are available to complement the formal submission.

Time is of the essence as many other areas are also considering submitting applications for becoming an RTC and there will only be a certain amount approved by the OFMEM.

Financial Impact

Recognition of an RTC by OFMEM is expected to have no financial impact if approved. Our application to have Parry Sound designated a RTC is going to be for classroom delivered courses on as many or only a few NFPA subject courses. A classroom setting is already available in every fire station in the Mutual Aid group.

Recommendation

It is the recommendation of the Fire Chief That the Council of Municipality of McDougall support the submission of a formal request to the Office of the Fire Marshall Emergency Management to consider Parry Sound to be a Regional Training Centre.

Resolution:

That the Council for the Municipality of McDougall support the submission of a formal request to the Office of the Fire Marshall Emergency Management to consider Parry Sound to be a Regional Training Centre (RTC).

MUNICIPALITY OF MCDOUGALL FIRE / EMERGENCY SERVICES, 2021

[illegible]



REPORT TO COUNCIL

| | |
|----------------------|---|
| Report No.: | DPR-2021-02 |
| Council Date: | March 3, 2021 |
| From: | Director of Parks & Recreation |
| Subject: | McDougall Recreation Centre Re-opening Covid-19 Restrictions |

McDougall Recreation Centre Re-Opening Safety Plan, February 22, 2021

The North Bay Parry Sound Chief Medical Officer of Health lifted the outdoor rink closure ban on February 22nd. Thus, the McDougall Recreation Centre opened for skating only that day. The grey zone lockdown restrictions implemented on December 26, 2020 remain in effect until March 9th. Thus, a new safety plan for operation of the facility was implemented and is as follows:

Re-opening Safety Plan February 22 – March 9th

- Open hours are reduced to 8am to 8 pm daily.
- SKATING is the only allowable activity
- No team sports, no hockey games, no sticks or pucks on the ice
- 10 persons or less allowed on the ice at any time
- 25 persons or less allowed around the outside of the boards at any time
- Face coverings must be worn at all times in the facility and on the ice
- 2m distancing between persons must be maintained at all times
- hand sanitizer dispensers around the facility
- Change rooms remain closed
- Concession remain closed
- Disinfection and sanitizing high touch areas performed every morning and periodically throughout the day
- Staff supervision on site daily on an intermittent basis from 8am to 4pm
- Staff supervision on site daily from 4pm to 8pm

If there is evidence that public health measures are not being followed, the Health Unit will re-evaluate the situation, potentially resulting in the closure of these outdoor amenities.

COVID – 19 RESTRICTIONS IN PLACE

GREY LOCKDOWN HEALTH SAFETY

ORDERS APPLIED



REPORT TO COUNCIL

| | |
|----------------------|-----------------------------------|
| Report No.: | PW 2021-02 |
| Council Date: | March 3, 2021 |
| From: | Nick Thomson Public Works Manager |
| Subject: | Grader Report |

Background:

Over the past 3 years, the Municipality has been spending an average of \$19,788.00 annually on repairs on our current 1997 Champion Grader.

| Year | Maintenance & Repairs |
|-------------|---------------------------------------|
| 2020 | \$14,101 |
| 2019 | \$17,210 |
| 2018 | \$28,053 (purchase of tires included) |

Attached are some examples of renting a grader verses the purchase of a new/new used one, it is important to note that a rental grader will not always be available at the time we may need one as well as a properly equipped grader meaning snow removal equipment.

Local Construction Company costs as follows:

Fowler Construction: \$188.75/hour with an operator (operator mandatory) plus float cost, no winter equipment available.

Jade Equipment: Summer Grader \$6,800.00 per Month or \$2,300.00 per Week.

Winter equipped Grader: \$5,200.00 per Month or \$1,750.00 per week.

Winter Attachments: Bull blade with frame \$200.00

All rental machines from Jade Equipment are on a first come first serve basis with no guarantee on availability.

Plus float cost.

John Deere: John Deere/Brandt Tractor only rents by the month @ \$12,000.00 per month winter attachments are available at the same cost, no guarantee on availability.

Plus float costs.

Adams Brothers Construction: As of right now we are currently renting Adams machine at \$90.00 per hour with our operator that includes a winter package.

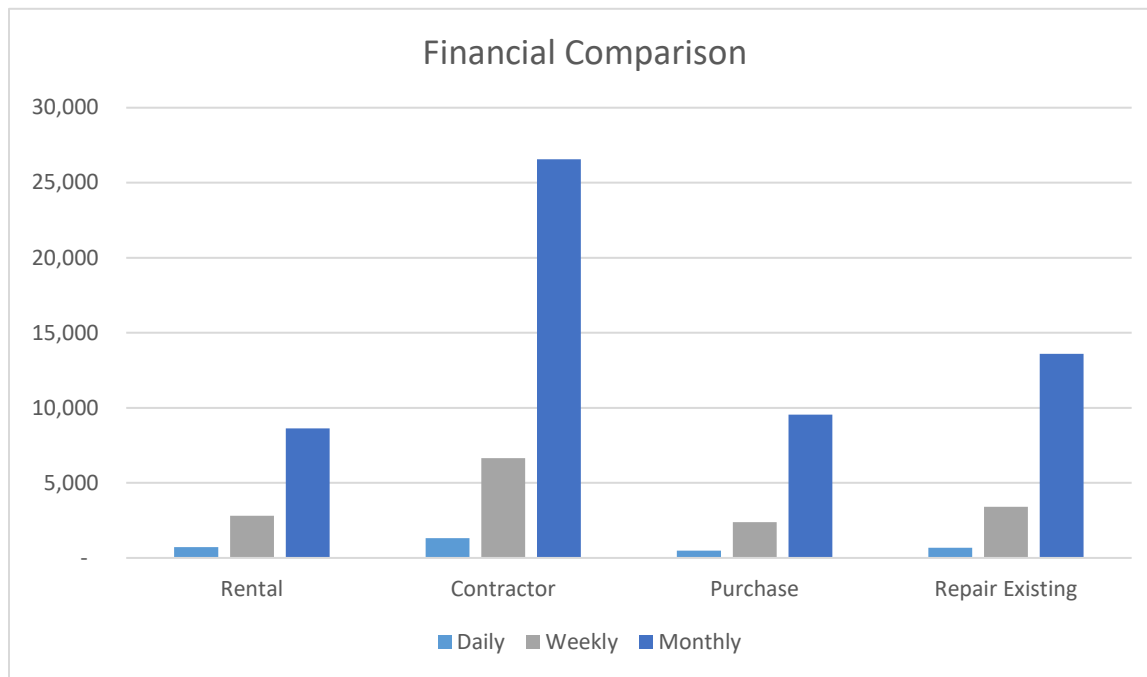
To rent Adams Brothers machine with an operator is \$185.00 per hour.

This machine is on a first come first serve basis no guarantee on availability.

Weeks Construction: \$147.00 per hour (operator mandatory) no winter equipment available, no guarantee on availability.

Financial Impact:

Annual usage in 2020 was approximately 350 hours; for financial analysis purposes, we are assuming an average of 400 hours annually, approximately 50 days per year.

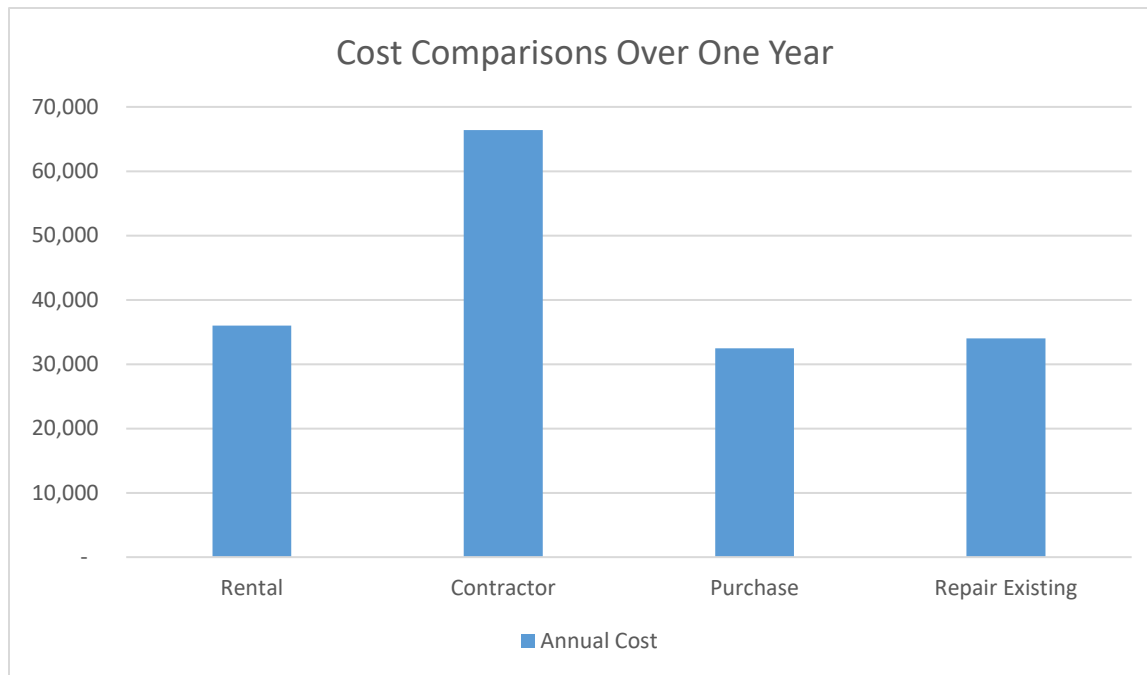


| | Daily | Weekly | Monthly |
|-----------------|-------|--------|---------|
| Rental | 720 | 2,813 | 8,625 |
| Contractor | 1,328 | 6,640 | 26,560 |
| Purchase | 477 | 2,387 | 9,548 |
| Repair Existing | 680 | 3,400 | 13,600 |

* Purchase calculation: \$225,000/10 years/50 working days & annual maintenance \$10,000

* Average costs used for the various vendors

* Repair existing based on \$34,000/50 working days



| Option | Annual Cost |
|-----------------|-------------|
| Rental | 36,000 |
| Contractor | 66,400 |
| Purchase | 32,480 |
| Repair Existing | 34,000 |

* Purchase includes annual maintenance of \$10,000 per year

* Annual average of 400 hours

Existing Grader Repairs:

- Rear axle seals and bearings \$10,000
- Turn Table \$3,000
- Turbo \$2,500
- Exhaust System \$1,200
- Windshield \$500
- Heater and A/C \$1,500
- Hydraulic Cylinders \$ 2,000
- Two Rims \$2,000
- Four Tires \$8,000
- Antifreeze coming from exhaust unknown at this time what the issue may be.

A total of \$30,700.00 for existing repairs as listed, however not knowing the existing antifreeze coming out of the exhaust issue a total of \$34,000.00 is the estimate cost to repair our current grader.

Additional option:

To have our existing machine sent to McDowell Equipment for a full analysis, complete all repairs including sandblast and paint to get an additional 5 years out of the machine to utilize the pros of no emissions and computers.

Recommendation:

For council to approve the purchase of a new/used grader.



REPORT TO COUNCIL

| | |
|----------------------|-------------------------------|
| Report No.: | ENV-2-2021 |
| Council Date: | March 3, 2021 |
| From: | Steve Goman |
| Subject: | Environmental Services Report |

Background:

Dept. Wide: COVID-19 procedures are still in place to reduce the potential spread of the virus. We have made keeping our Essential Services running a priority. We have been able to maintain regulatory compliance within the Department.

Landfill Leachate:

The facility has been functioning well. We are experiencing low flows for this time of year. See attached, 2020 Annual Performance Report for the Combined Leachate and Groundwater Treatment Facility. The report summarizes the past year and reports details of compliance. In general, we met compliance for the majority of the year and the facility is operating within ECA set objectives. This report will be submitted to the MECP Director before the regulated deadline. We are coordinating with WSP for the site Annual Monitoring Report and have been assured it will be ready for submission on time.

Nobel Water:

The water system is operating well within set MECP regulations. Also attached is the Annual Report 2020 for the Town of Parry Sound Water Treatment Plant.

Crawford Septic:

Seasonal flows to the bed are low. There was a fault in the alarm system and has since been repaired.

Recommendation:

Landfill Leachate:

Accept this report as information.

Accept the 2020 Annual Performance Report for the Combined Leachate and Groundwater Treatment Facility as information (attached).

Nobel Water:

Accept as information, Annual Report 2020 for the Town of Parry Sound Water Treatment Plant (attached).

Crawford Septic:

Accept this report as information.

Attachments:

Attachment 1: 2020 Annual Performance Report, Combined Leachate And Groundwater, Treatment Facility (CLGTF), February 2021.

Attachment 2: Parry Sound Drinking Water Treatment Plant, 2020 Annual Report.



**2020 ANNUAL PERFORMANCE REPORT
COMBINED LEACHATE AND GROUNDWATER
TREATMENT FACILITY
(CLGTF)**

**McDOUGALL LANDFILL SITE
Municipality of McDougall**

FEBRUARY, 2021

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1 BACKGROUND

The McDougall Landfill Site (Site) is a municipal waste management facility owned by the Corporation of the Municipality of McDougall (Municipality). The Site has, since 1976, served as the solid non-hazardous waste disposal facility for the Municipality of McDougall and area municipalities, currently including the Town of Parry Sound, the Township of The Archipelago, Carling Township, Seguin Township, McKellar and Whitestone Township. The Site is located east of Parry Sound on McDougall Road.

The Site was originally owned and operated by a private company, however the Ontario Ministry of the Environment (MOE) ordered the Municipality of McDougall to assume ownership of the Site. As such, the MOE issued Emergency Provisional Certificate of Approval (C of A) No. A522101 to the Municipality of McDougall on September 25, 1989, which came into force on October 1, 1989.

The Site is approved for the use and operation of a 7.0 hectare waste disposal (landfilling) Site within a total Site area of 77.56 hectares. The Site is located on Part Lots 11 and 12, Concession 4 in the Municipality of McDougall, District of Parry Sound. The landfill is located in the southwest corner of the Site. In addition, the Municipality of McDougall owns property adjacent to and southeast of the Site.

The Site abuts an aggregate pit to the west, undeveloped land to the north and a mixture of undeveloped land and large rural residential properties to the east and south. The landfill is set back approximately 200 metres from McDougall Road and is well screened by local topography, a screening berm, and trees. An area referred to as the "Front Pit" is located south-east of the landfill within the developed area of the Site. The Front Pit is a low-lying area, which is a remnant of historic aggregate extraction operations at the Site.

The Site was originally designed and operated as a natural attenuation landfill over the original 7.2 hectare landfill area. Subsequently, the landfill was exhumed and the recovered waste was placed into a lined landfill with an approximate area of 3.3 hectares. The lined cell was constructed with a leachate collection and pumping system to transfer the collected leachate to on-site storage tanks for subsequent removal by tank truck for off-site disposal at the City of Greater Sudbury Wastewater Treatment Plant and the Town of Parry Sound Wastewater Treatment Plant.

In 2003, an Environmental Assessment was undertaken which identified and carried forward the McDougall Landfill Site as the preferred long-term waste disposal site for the

Municipality. On March 1, 2006, the MOE approved the Environmental Assessment of the proposed expansion of the Site by Order in Council 523/2006. This approval enabled the Municipality to proceed with the preparation of the technical studies and application under the Environmental Protection Act (EPA) for the continued operation of the Site with an increase of capacity obtained through expansion of the waste limit footprint. An EPA Part V Amended Provisional C of A for Waste Disposal Site No. A522101 was issued on March 28, 2008 approving the expansion area. Construction of the Combined Cell 1 and 2 of the expansion area was completed in August 2008 and became active and commenced receiving waste in September 2008.

Surface water from the southeastern portion of the Site is conveyed to the Front Pit by a combination of overland flow and surface water ditches. Due to historic aggregate extraction there is no outlet for surface water in this catchment area. Surface water infiltrates into the groundwater regime in the Front Pit and migrates as groundwater off-site to the east and southeast. Groundwater is located approximately 12 to 20 metres below ground surface in the vicinity of the lined landfill and 1 to 2 metres below ground surface in the Front Pit. The Compliance Plan Summary Report (Compliance Plan) for the Site (CRA, May 2006) concluded that residual leachate impacts resulting from the historic unlined landfill were present in the on-site groundwater regime and were primarily located in the area of the Front Pit. The migration of groundwater affected by the residual leachate impacts was resulting in exceedances of the groundwater and surface water compliance concentrations at down-gradient compliance locations. The contaminants of concern were iron and manganese which were present in elevated concentrations in the dissolved phase. As such, the Compliance Plan recommended that a groundwater pumping and iron reduction treatment system be implemented to address groundwater quality issues at the Site. Subsequent to approval of the Compliance Plan by an amendment to C of A No. A522101 (Notice No. 7 issued on September 26, 2006), a decision was made to construct an on-site combined treatment facility would treat both impacted groundwater and the leachate generated at the Site.

On March 31, 2008, an Amended Certificate of Approval (C of A) (Municipal and Private Sewage Works) No. 3702-7D5N9A was issued for the Combined Leachate and Groundwater Treatment Facility (CLGTF). Construction was completed and start-up of the CLGTF commenced at the end of September 2008. The CLGTF became fully operational in January 2009. On October 21, 2014, an amended Environmental Compliance Approval (ECA) was issued, (# 3397-9M9PMW) replacing the previous C of A. A Site Plan is provided as Figure 1.

2 SCOPE

This report has been prepared in compliance with Item 10 of the Terms and Conditions of ECA, # 3397-9M9PMW issued October 21, 2014. This report covers the full operation from January 2020 to December 2020. The report has been prepared by the Municipality of McDougall Landfill, Environmental Services. This report presents and includes an overview of the success and adequacy of the CLGTF for the treatment of landfill leachate and impacted groundwater, a description of operating problems and corrective actions taken to resolve these problems, and a summary and interpretation of the monitoring data collected during the reporting period.

3 CLGTF OVERVIEW

The CLGTF processes or treats leachate that is collected from the leachate collection system (LCS) in the original landfill and the landfill expansion cell(s) and impacted groundwater pumped from the groundwater pumping well located in the Front Pit area. Collected leachate and impacted groundwater is pumped to the CLGTF from the following systems:

- Original Landfill Leachate Pump Station 1 (PS1)
- Expansion Area Leachate Pump Station 2 (PS2)
- Impacted Groundwater Pumping Well 1 (PW1)

The CLGTF has a design treatment rate of 130 m³/day. The process equipment consists of: a splitter box, two anoxic tanks, two aeration tanks, a collection box, two internal recycle pumps (one duty and one stand-by), one clarifier, two return activated sludge (RAS) pumps (one duty and one stand-by), two blowers (one duty and one stand-by), chemical feed systems (methanol, phosphoric acid and alum), and a control system consisting of a supervisory control and data acquisition (SCADA) system contained in a pre-engineered metal-clad and greenhouse-type treatment building. A process schematic is provided in Figure 2. A polishing pond, two infiltration ponds, and two sludge lagoons for waste activated sludge dewatering and temporary storage are located outside the treatment building.

The main process is generally referred to as an anoxic/oxic biological nutrient removal process (A/O), which consists of a nitrification-denitrification process where ammonia is aerobically (oxic) converted to nitrates (nitrification) and the nitrates are converted (anoxic) to nitrogen gas (denitrification). The aeration system oxidizes the CLGTF flow also allowing precipitation of iron and manganese from the impacted groundwater. The clarifier provides sufficient retention time to allow the precipitated solids to settle. The

settled solids (activated sludge) are pumped back into the start of the process as RAS of which a portion is turned into Waste Activated Sludge (WAS) and directed to one of two sludge lagoons and after a period of dewatering, are excavated for disposal within the landfill as required.

The effluent from the clarifier is continually discharged to the Polishing Pond and directed to Stormwater/Infiltration Pond 1. Infiltration Pond 1 also receives stormwater from the vicinity of the front pit which is combined with treated CLGTF effluent. The combined treated effluent/stormwater is then allowed to naturally recharge into the groundwater regime on-site through infiltration through the base of Infiltration Pond 1. The recharged groundwater undergoes natural attenuation along a defined groundwater flow path (Oxley Wetland Flow Path) for further reduction of any residual leachate impacts in order to achieve the regulatory criteria at the compliance locations. The Oxley Wetland Flow Path is defined in the Compliance Plan Summary Report (CRA, May 2006).

4 EFFLUENT OBJECTIVES AND LIMITS

The following is a summary and interpretation of all monitoring data and a comparison to the effluent limits outlined in Condition 10.6 of the ECA. Following is a table summarizing the results of this year. For a more detailed table see the appendix for the table labelled Laboratory Sample Results 2020, Final Effluent. The limit for Monthly Average Loading of Phenols was exceeded for the month of April. The MECP North Bay office was notified via email regarding the exceedance. Environmental Staff reviewed the plant operations and made several changes to bring phenols back under the compliance point. A combination of altering the chemical dosage rates and process parameters along with decreasing plant flow demand have brought this back under control. When assessing monthly average phenol levels in the raw influent samples (particularly PS2) with the corresponding monthly average flows, there appears to be a relationship between increasing flow and increasing phenol levels. Higher plant flow rates appear to be a contributing factor in the exceedance of Monthly Average Loading of Phenols. However, experience has shown that if plant flow is not increased as the demand (rainfall and snowmelt) increases, there is greater risk of overflowing the containment berm. Therefore, increasing flow to avoid overflowing the berm has been chosen as the preferred operation strategy and all other compliance points remained within limits. Additional monitoring of the raw influent has continued to aid in identifying the main source of the phenols. Considerable fluctuations can be seen in the raw influent phenol levels from week to week, throughout the year, and between pumping stations, posing a challenge for operational control.

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COMBINED LEACHATE AND GROUNDWATER TREATMENT FACILITY (CLGTF)**

As per the ECA effective on October 21, 2014, the final effluent is sampled at the discharge of the Polishing Pond into the Infiltration Pond 1. When the Polishing Pond is valved off for the winter season and during summer maintenance, Final Effluent samples are taken from the clarifier as before (see Table 3).

Overall the CLGTF was able to operate the majority of the time well within the Limits of the ECA and on numerous occasions within the objectives set out.

| Monthly Avg. Concentration | Final Effluent | | | | | | | |
|----------------------------|-----------------------------|--|-------------------------------|--|-------------------|---------------------|-------------|-------------------------------------|
| | CBOD ₅ (mg/L) | Total Suspended Solids (mg/L) | Total Phosphorus (mg/L) | Total Ammonia Nitrogen (mg/L) | Phenols (mg/L) | Field Temp. (°C) | Field pH | Unionized Ammonia (mg/L as N) |
| Limits | | | | | | | | |
| Effluent Objectives | 5 | 10 | 0.50 | 1 | 0.002 | n/a | 6.5-8.5 | n/a |
| Effluent Limits mg/L Avg. | 15 | 15 | 1.00 | 5 | 0.005 | n/a | 6.5-8.6 | n/a |
| Date | | | | | | | | |
| Annual Average | 4 | 3 | 0.07 | 0.2 | 0.003 | 13.9 | 7.69 | 0.002 |
| Jan. Average | 4 | 4 | 0.12 | 0.1 | 0.003 | 14.3 | 7.44 | 0.001 |
| Feb. Average | 4 | 4 | 0.14 | 0.1 | 0.003 | 14.4 | 7.53 | 0.001 |
| Mar. Average | 4 | 5 | 0.11 | 0.1 | 0.004 | 14.2 | 7.48 | 0.001 |
| Apr. Average | 7 | 4 | 0.08 | 0.1 | 0.004 | 12.3 | 7.72 | 0.001 |
| May Average | 4 | 2 | 0.03 | 0.1 | 0.003 | 14.0 | 7.95 | 0.001 |
| June Average | 4 | 3 | 0.04 | 0.1 | 0.002 | 18.0 | 7.71 | 0.002 |
| July Average | 5 | 4 | 0.06 | 0.7 | 0.003 | 20.3 | 7.63 | 0.011 |
| Aug. Average | 4 | 3 | 0.14 | 0.2 | 0.004 | 20.4 | 7.50 | 0.002 |
| Sept. Average | 4 | 3 | 0.05 | 0.1 | 0.003 | 15.4 | 7.60 | 0.001 |
| Oct. Average | 4 | 2 | 0.03 | 0.1 | 0.002 | 10.5 | 7.86 | 0.002 |
| Nov. Average | 4 | 3 | 0.03 | 0.1 | 0.003 | 6.8 | 7.95 | 0.001 |
| Dec. Average | 4 | 3 | 0.04 | 0.1 | 0.003 | 6.0 | 7.91 | 0.001 |

| Monthly Average Loading | Final Effluent | | | | | |
|----------------------------|-------------------|--|---------------------------------|--|--------------------|--------------------------------------|
| | CBOD5 (kg/day) | Total Suspended Solids (kg/day) | Total Phosphorus (kg/day) | Total Ammonia Nitrogen (kg/day) | Phenols (g/day) | Unionized Ammonia (g/day as N) |
| Limits | | | | | | |
| Effluent Limits Daily Avg. | 1.95 | 1.95 | 0.13 | 0.65 | 0.650 | n/a |
| Date | | | | | | |
| Annual Average | 0.44 | 0.33 | 0.01 | 0.01 | 0.318 | 0.15 |
| Jan. Average | 0.39 | 0.39 | 0.01 | 0.01 | 0.319 | 0.10 |
| Feb. Average | 0.31 | 0.33 | 0.01 | 0.01 | 0.245 | 0.09 |
| Mar. Average | 0.45 | 0.60 | 0.01 | 0.02 | 0.454 | 0.15 |
| Apr. Average | 1.44 | 0.80 | 0.02 | 0.02 | 0.846 | 0.20 |
| May Average | 0.30 | 0.19 | 0.00 | 0.01 | 0.280 | 0.11 |
| June Average | 0.19 | 0.14 | 0.00 | 0.01 | 0.108 | 0.08 |
| July Average | 0.18 | 0.13 | 0.00 | 0.02 | 0.099 | 0.39 |
| Aug. Average | 0.23 | 0.17 | 0.01 | 0.01 | 0.212 | 0.09 |
| Sept. Average | 0.35 | 0.23 | 0.00 | 0.01 | 0.264 | 0.12 |
| Oct. Average | 0.42 | 0.24 | 0.00 | 0.01 | 0.236 | 0.16 |
| Nov. Average | 0.58 | 0.36 | 0.00 | 0.01 | 0.399 | 0.15 |
| Dec. Average | 0.47 | 0.33 | 0.00 | 0.01 | 0.351 | 0.12 |

#s over limit

Note: Loading was calculated using Annual, and Monthly Flow averages and values from the table above.

5 MONITORING REQUIREMENTS

The ECA stipulates that a monitoring program be performed to monitor CLGTF influent and effluent, and Stormwater/Infiltration Ponds 1 and 2. The results for the influent and effluent monitoring program are summarized in the appendix. However because there are only 2 reports for the semi-annual samples, no summary was created. This also applies to the stormwater monitoring lab reports. These lab reports are available upon request.

In addition to the laboratory analysis stipulated by the ECA, the following parameters are also measured on a regular basis directly by the CLGTF Operator using the facilities in the on-site laboratory:

Final Effluent

- Total Phosphorus
- Ammonia NH_3
- Suspended Solids
- Volatile Suspended Solids
- pH
- Temperature

Mixed Liquor Biology

- Stalked Ciliates
- Free Swimmers
- Rotifers

Mixed Liquor

- Suspended Solids
- 30 min. Settling

6 FINAL EFFLUENT, SEMI-ANNUALS

The Final Effluent was sampled as per the semi-annual requirement. The first set was taken Feb 18/2020 and the second sample event was taken on Sept 8/2020, both were collected from the clarifier. Although no limits were imposed on the Final Effluent semi-annual samples, our consultants at GHD suggested we should compare the results to the Provincial Water Quality Objectives (PWQO). These limits are used for determining the suitability of drinking water and not originally designed to be compared to the effluent of this facility. Consider any exceedance of the PWQO Limits as reference and not an offence.

7 STORMWATER MONITORING

The ECA stipulates under Item 14 that a monitoring program be performed to monitor Infiltration Ponds 1 and 2 on a quarterly frequency for general parameters, metals, and field parameters as listed in Table 5 – Stormwater Monitoring in the ECA. The sample dates are summarized below. Lab results can be provided upon request. Although no limits were imposed on the Stormwater Monitoring, our consultants at GHD suggested we should compare the results to the PWQO. These limits are used for determining the suitability of drinking water and not originally designed to be compared to the effluent of this facility. Consider any exceedance of the PWQO limits as reference and not an offence. It should be noted that due to seasonal conditions samples were not always taken on a quarterly basis. More specifically if there was not enough precipitation to gather a sample then none was taken until conditions allowed. That includes snow pack accumulated in the ponds. If there was accumulated snow it was not melted and used as a sample as this would not be representative of actual stormwater runoff.

Stormwater Sample Dates 2020

| Infiltration Pond 1 | Infiltration Pond 2 |
|---------------------|---------------------|
| March 10/2020 | March 10/2020 |
| June 10/20 | June 10/20 |
| Sept 9/20 | Sept 9/20 |
| Nov 16/20 | Nov 16/20 |

8 CLGTF OPERATIONS FOR 2020

McDougall Operations Staff maintained and operated the CLGTF. The staff consisted of four Ministry of the Environment, Conservation and Parks (MECP) Licensed Operators, Tyler Edington, Carly Chantler, Ray Gall and Steve Goman. Steve Goman was the Overall Responsible Operator (ORO) for the year 2020 as well as the Environmental Services Supervisor for the Municipality of McDougall. Operations Staff were on-site on a daily basis and participated in an on-call rotation so that any alarms generated by the CLGTF would be dealt with in a timely manner. Staff coverage was briefly altered during the months of March and April due to the Covid-19 Pandemic outbreak. Department operations were reduced to rotational hours and minimum required maintenance with reduced contact with other staff and physical distancing in place. This was done in an attempt to minimize exposure risk of multiple staff members to ensure availability of licensed operators at all times. Samples were collected as required and no issues were faced in regards to maintaining compliance. Operations Staff recorded daily checks, operational changes and lab results on the corresponding log sheets and or log book.

All required on-site lab results are recorded and summarized on the corresponding Lab Summary Sheet. In house laboratory results were made and recorded for assisting the Operators in making operational changes. These results are not included in this report, but are available for review upon request.

9 INFLUENT FLOW RATE AND TOTAL VOLUME TREATED

As described in Section 2.0, the influent to the CLGTF consists of individual flows from three sources: leachate from the original landfill (PS1), leachate from the expansion area (PS2) and, groundwater from PW1. Each flow is monitored separately by a flow meter that displays instantaneous and cumulative flows. Operators monitored and manually recorded total flows and calculated daily flows. In addition, flow values were captured and monitored via SCADA and recorded onto log sheets.

Effluent from the CLGTF includes activated sludge that is wasted (WAS) to the on-site sludge lagoons and treated effluent that is discharged from the clarifier to the Polishing Pond. Both of these effluent streams are monitored by flow meters that display instantaneous and cumulative flows. Operators monitored and manually recorded total flows and calculated daily flows. In addition, flow values were captured and monitored via SCADA and recorded onto log sheets.

On a combined total basis, the average daily effluent flow rate for each month in 2020 ranged from 36 m³/day (July) to 199 m³/day (April) with an annual average of 99 m³/day. For a more detailed report on the influent and effluent flows see the attached Table 1: Flow Summary 2020. Upon review it can be seen the CLGTF did exceed the rated capacity of 130 m³/day. These events were mainly due to snow melt and precipitation. As these events occurred the Operations Staff felt that it was better to exceed the rated capacity of the CLGTF rather than overflow untreated leachate to the surrounding area.

It should also be noted that upon consultation with the engineers at GHD it was determined that the CLGTF was designed to handle influent with a higher waste load. This can be summarized by the following statement that, 'as the strength of the influent leachate decreases, the ability of the CLGTF to treat a higher flow rate increases and the reverse is also true'.

There were 5 months in which the peak flow rate exceeded the daily capacity. There were 2 months where the monthly average did exceed the daily capacity: April with 199 m³/day and November with 145 m³/day.

10 SLUDGE PRODUCTION

Sludge generated by the CLGTF can be calculated in two ways. The first way is the amount of Wasted Activated Sludge (WAS) directed from the facility to either Sludge Pond 1 or 2. The second is the amount of dry solids removed from either pond in a given year. Sludge was directed to Sludge Pond 2 from January 1/20 to July 28/20 at which point the WAS was directed into Sludge Pond 1 for the remainder of the year.

A total of 530 m³ of WAS was directed to Sludge Pond 1 and 785 m³ of WAS was directed to Sludge Pond 2. The total amount of WAS directed to the Sludge Ponds was 1315 m³. Summarized below:

WAS Flow to Sludge Pond 1 (2020)

| Month | Total Volume m ³ |
|--------------|-----------------------------|
| July 29-31 | 22 |
| August | 194 |
| September | 30 |
| October | 196 |
| November | 58 |
| December | 52 |
| Total | 552 |

WAS Flow to Sludge Pond 2 (2020)

| Month | Total Volume m ³ |
|----------------------------------|-----------------------------|
| January | 62 |
| February | 60 |
| March | 71 |
| April | 116 |
| May | 84 |
| June | 144 |
| July 1-28 | 226 |
| Total | 763 |
| Total Yearly WAS to Ponds | 1315 |

No dried sludge was removed from the “inactive” Sludge Pond #1. On July 28/20 WAS flow was directed from Sludge Pond #2 to Sludge Pond #1 to allow the accumulated solids in Sludge Pond #2 to dry up. This occurs by evaporation and seepage of the water into the sand below. A total of 45.6 m³ (calculated using the conversion rate of 750kg/1m³) of dried sludge was removed on Sept 1/20 from Sludge Pond #2. This “dry” sludge was then dumped into the Landfill (Cell 2). This dry sludge was weighed in at combined total of 34,200 kg. A similar amount of sludge is estimated to be generated in the 2021 calendar year as there have been no major changes in the WAS flow or the method used to treat the sludge.

11 INFLUENT CHARACTERISTICS

Raw leachate and groundwater influent samples were collected on a regular basis from sampling ports of the influent forcemains of PS1, PS2, and PW1. Samples were routinely checked on-site for temperature and pH by the Facility Operator. These results are listed in the appendix in tables 4, 5, and 6.

The Facility Operator also collected raw leachate and groundwater samples on a minimum once-per-month basis for analysis by an accredited analytical laboratory, SGS Lakefield Research Limited in Lakefield, Ontario. Average monthly and 2020 annual average concentrations for BOD₅, total suspended solids, phosphorus, total kjeldahl nitrogen, and phenols along with pH and temperature results are summarized in the appendix in tables 2 and 3 and tables 4, 5, and 6 for the individual influent flows (PS1, PS2, and PW1).

The influent characteristics have for the most part stabilized, with a few exceptions. These include the amount of precipitation and the characteristics of the garbage being dumped into the cells. Also, the amount and type of cover is assumed to have an influence. With the additional monitoring of phenols in the raw influent streams beginning in 2018, it can now be noted that phenol concentrations can vary greatly between influent sources and from week to week. These fluctuating conditions are suspected to be a strong contributing factor to events of elevated phenol levels in the final effluent.

12 OPERATING CONDITIONS AND MAINTENANCE

Through the 2020 monitoring period, maintenance and repairs to the CLGTF equipment were conducted to address operating problems as required. The facility was attended on a daily basis and all maintenance was logged. Some of the “Daily Checks and Log”

can be summarized as: monitoring of the liquid level in the old and new cell, general inspection of the site, ensuring proper flow and operation of ponds, and checking the operation of all equipment and ensuring proper function, flow rate, speed, dosage etc.

A description of the maintenance, operating problems encountered, and the corrective actions taken in 2020 are summarized below:

2020 Summary of Operation Events

- Cleaned clarifier
- Several adjustments to flow and chemical rates
- Cleaned build up from PS2 influent lines
- Replaced or repaired PS2 pumps and motors as needed
- Flowmeter verification and calibration
- Operated valve from Polishing Pond into Infiltration Pond 1 as per seasons dictated and sampled effluent accordingly
- Raked any waste build up (algae and debris) from Infiltration Pond 1 & 2 to side berms to increase infiltration rates
- Directed WAS valve from Pond 2 to Pond 1
- Routine inspection and testing of backup diesel generator, replaced coolant lines and heater
- SCADA improvements and maintenance through NLS Engineering
- Replaced communication cables for anoxic tanks 1 & 2 pH probes
- Replaced building multi gas detector and alarm

13 COMPLAINTS

There were no complaints received during the 2020 monitoring period. We do have a procedure in place with the Office Staff for receiving and communicating any complaints with the associated Municipal Staff. Also the Municipal phone line is answered after hours and any complaints would be forwarded to an On-Call Operator if required.

14 CALIBRATIONS

The flow meters were all calibrated on October 6/20. The work was completed by representatives of Flowmetrix Technical Services Inc. who provided a Flowmeter Verification Report and Certification for each unit. These certificates are available upon request.

15 CITATIONS

Portions of this report were taken and/or adapted from the:

Start-up and 2009 Annual Performance Report
Combined Leachate and Groundwater Treatment Facility
McDougall Landfill Site, Municipality of McDougall
Author: Conestoga-Rovers & Associates (CRA)

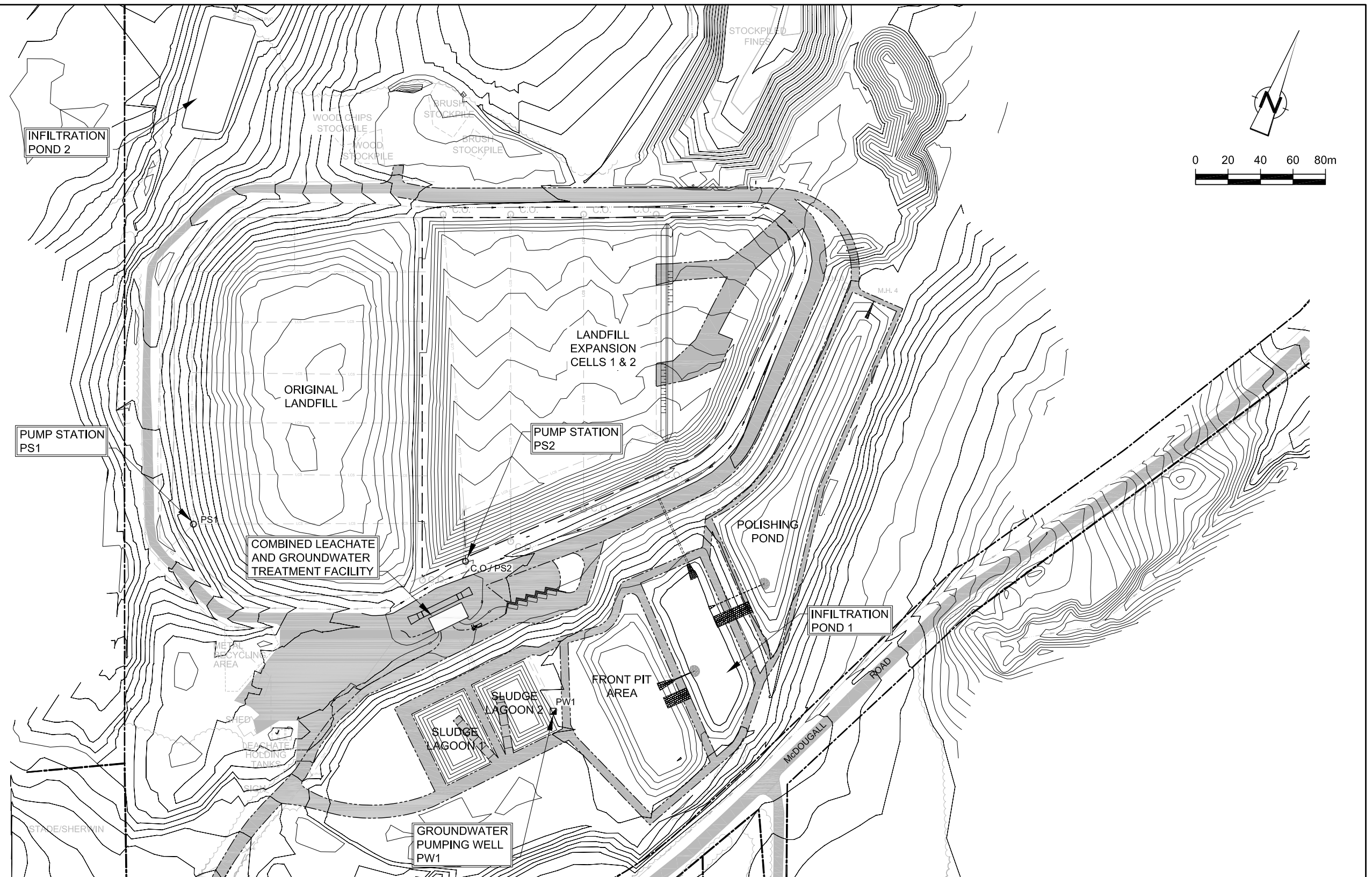


figure
 SITE PLAN
 COMBINED LEACHATE AND GROUNDWATER TREATMENT FACILITY
 McDOUGALL LANDFILL SITE
 Municipality of McDougall, Ontario



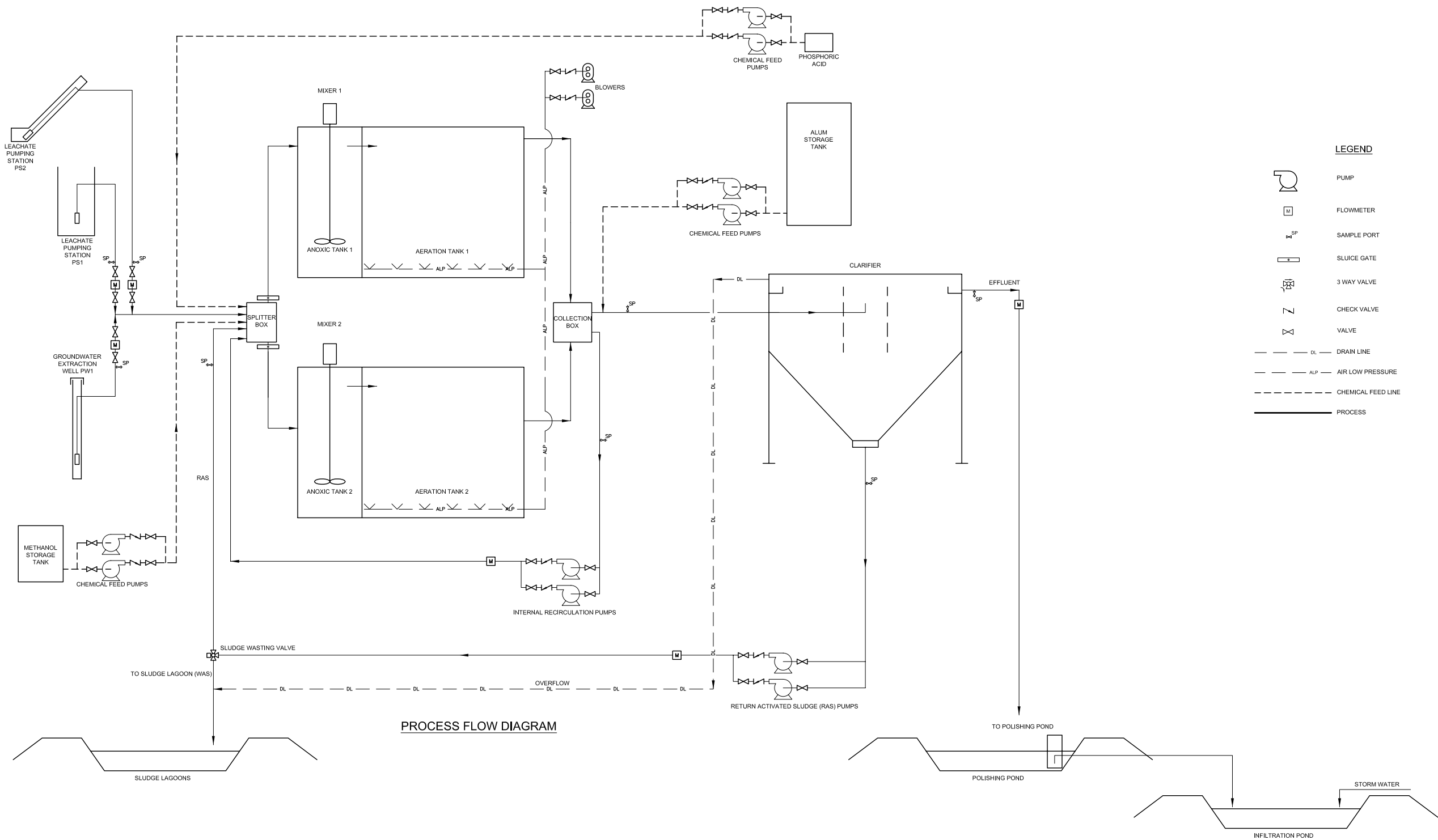


figure
PROCESS SCHEMATIC
COMBINED LEACHATE AND GROUNDWATER TREATMENT FACILITY
McDOUGALL LANDFILL SITE
Municipality of McDougall, Ontario



Municipality of McDougall
Combined Leachate and Goundwater Treatment Facility
Flow Summary 2020

Table 1

| | Raw | | | Raw | | | Raw | | | Final | | |
|----------------|----------|-----------|-----------|----------|-----------|-----------|----------|-----------|-----------|----------|-----------|-----------|
| 2020 | PS1 | | | PS2 | | | PW1 | | | Effluent | | |
| | Total m³ | Avg. m³/d | Peak m³/d | Total m³ | Avg. m³/d | Peak m³/d | Total m³ | Avg. m³/d | Peak m³/d | Total m³ | Avg. m³/d | Peak m³/d |
| Jan | 425 | 14 | 26 | 1900 | 61 | 69 | 213 | 7 | 8 | 3038 | 98 | 122 |
| Feb | 330 | 11 | 13 | 1657 | 57 | 68 | 207 | 7 | 8 | 2571 | 89 | 103 |
| Mar | 497 | 16 | 17 | 2960 | 95 | 175 | 217 | 7 | 8 | 3905 | 126 | 196 |
| Apr | 626 | 21 | 24 | 5265 | 176 | 198 | 202 | 7 | 8 | 5977 | 199 | 214 |
| May | 646 | 21 | 23 | 1721 | 56 | 151 | 286 | 9 | 13 | 2674 | 86 | 182 |
| June | 317 | 11 | 14 | 791 | 26 | 34 | 371 | 12 | 16 | 1343 | 45 | 52 |
| July | 263 | 8 | 9 | 713 | 23 | 30 | 399 | 13 | 16 | 1124 | 36 | 50 |
| Aug | 201 | 6 | 9 | 1031 | 33 | 50 | 429 | 14 | 46 | 1645 | 53 | 71 |
| Sep | 179 | 6 | 7 | 1722 | 57 | 63 | 369 | 12 | 13 | 2646 | 88 | 98 |
| Oct | 202 | 7 | 7 | 2639 | 85 | 162 | 372 | 12 | 13 | 3268 | 105 | 172 |
| Nov | 361 | 12 | 13 | 3689 | 123 | 147 | 345 | 11 | 12 | 4356 | 145 | 170 |
| Dec | 406 | 13 | 15 | 2917 | 94 | 105 | 349 | 11 | 12 | 3625 | 117 | 127 |
| Total m3 | 4453 | | | 27005 | | | 3759 | | | 36172 | | |
| Daily Avg m3 | 12 | | | 74 | | | 10 | | | 99 | | |
| Monthly Avg m3 | 371 | | | 2250 | | | 313 | | | 3014 | | |
| Peak m3 | 646 | 21 | 26 | 5265 | 176 | 198 | 429 | 14 | 46 | 5977 | 199 | 214 |

Note Hi-lighted #'s indicated values over the CLGTF max flow of 130 m³/Day

Municipality of McDougall
Combined Leachate and Groundwater Treatment Facility
Laboratory Sample Results, Summary 2020

Table 2

| Monthly Avg. Concentration | Final Effluent | | | | | | | |
|----------------------------|----------------|-------------------------------|-------------------------|-------------------------------|----------------|------------------|----------|-------------------------------|
| | CBOD5 (mg/L) | Total Suspended Solids (mg/L) | Total Phosphorus (mg/L) | Total Ammonia Nitrogen (mg/L) | Phenols (mg/L) | Field Temp. (°C) | Field pH | Unionized Ammonia (mg/L as N) |
| Limits | | | | | | | | |
| Effluent Objectives | 5 | 10 | 0.50 | 1 | 0.002 | n/a | 6.5-8.5 | n/a |
| Effluent Limits mg/L Avg. | 15 | 15 | 1.00 | 5 | 0.005 | n/a | 6.5-8.6 | n/a |
| Date | | | | | | | | |
| Annual Average | 4 | 3 | 0.07 | 0.2 | 0.003 | 13.9 | 7.69 | 0.002 |
| Jan. Average | 4 | 4 | 0.12 | 0.1 | 0.003 | 14.3 | 7.44 | 0.001 |
| Feb. Average | 4 | 4 | 0.14 | 0.1 | 0.003 | 14.4 | 7.53 | 0.001 |
| Mar. Average | 4 | 5 | 0.11 | 0.1 | 0.004 | 14.2 | 7.48 | 0.001 |
| Apr. Average | 7 | 4 | 0.08 | 0.1 | 0.004 | 12.3 | 7.72 | 0.001 |
| May Average | 4 | 2 | 0.03 | 0.1 | 0.003 | 14.0 | 7.95 | 0.001 |
| June Average | 4 | 3 | 0.04 | 0.1 | 0.002 | 18.0 | 7.71 | 0.002 |
| July Average | 5 | 4 | 0.06 | 0.7 | 0.003 | 20.3 | 7.63 | 0.011 |
| Aug. Average | 4 | 3 | 0.14 | 0.2 | 0.004 | 20.4 | 7.50 | 0.002 |
| Sept. Average | 4 | 3 | 0.05 | 0.1 | 0.003 | 15.4 | 7.60 | 0.001 |
| Oct. Average | 4 | 2 | 0.03 | 0.1 | 0.002 | 10.5 | 7.86 | 0.002 |
| Nov. Average | 4 | 3 | 0.03 | 0.1 | 0.003 | 6.8 | 7.95 | 0.001 |
| Dec. Average | 4 | 3 | 0.04 | 0.1 | 0.003 | 6.0 | 7.91 | 0.001 |

| Monthly Average Loading | Final Effluent | | | | | |
|----------------------------|----------------|---------------------------------|---------------------------|---------------------------------|-----------------|--------------------------------|
| | CBOD5 (kg/day) | Total Suspended Solids (kg/day) | Total Phosphorus (kg/day) | Total Ammonia Nitrogen (kg/day) | Phenols (g/day) | Unionized Ammonia (g/day as N) |
| Limits | | | | | | |
| Effluent Limits Daily Avg. | 1.95 | 1.95 | 0.13 | 0.65 | 0.650 | n/a |
| Date | | | | | | |
| Annual Average | 0.44 | 0.33 | 0.01 | 0.01 | 0.318 | 0.15 |
| Jan. Average | 0.39 | 0.39 | 0.01 | 0.01 | 0.319 | 0.10 |
| Feb. Average | 0.31 | 0.33 | 0.01 | 0.01 | 0.245 | 0.09 |
| Mar. Average | 0.45 | 0.60 | 0.01 | 0.02 | 0.454 | 0.15 |
| Apr. Average | 1.44 | 0.80 | 0.02 | 0.02 | 0.846 | 0.20 |
| May Average | 0.30 | 0.19 | 0.00 | 0.01 | 0.280 | 0.11 |
| June Average | 0.19 | 0.14 | 0.00 | 0.01 | 0.108 | 0.08 |
| July Average | 0.18 | 0.13 | 0.00 | 0.02 | 0.099 | 0.39 |
| Aug. Average | 0.23 | 0.17 | 0.01 | 0.01 | 0.212 | 0.09 |
| Sept. Average | 0.35 | 0.23 | 0.00 | 0.01 | 0.264 | 0.12 |
| Oct. Average | 0.42 | 0.24 | 0.00 | 0.01 | 0.236 | 0.16 |
| Nov. Average | 0.58 | 0.36 | 0.00 | 0.01 | 0.399 | 0.15 |
| Dec. Average | 0.47 | 0.33 | 0.00 | 0.01 | 0.351 | 0.12 |

#s over limit

Note: Loading was calculated using Annual, and Monthly Flow averages and values from the table above.

Municipality of McDougall
Combined Leachate and Groundwater Treatment Facility
Laboratory Sample Results 2020

Table 3

| | Final Effluent | | | | | | | | |
|-----------------------------|----------------|-------------------------------|-------------------------|-------------------------------|----------------|------------------|----------|-------------------------------|-----------------|
| | CBOD5 (mg/L) | Total Suspended Solids (mg/L) | Total Phosphorus (mg/L) | Total Ammonia Nitrogen (mg/L) | Phenols (mg/L) | Field Temp. (°C) | Field pH | Unionized Ammonia (mg/L as N) | Sample Location |
| Limits | | | | | | | | | |
| Effluent Objectives | 5 | 10 | 0.50 | 1 | 0.002 | n/a | 6.5-8.5 | n/a | |
| Effluent Limits mg/L Avg. | 15 | 15 | 1.00 | 5 | 0.005 | n/a | 6.5-8.6 | n/a | |
| Effluent Limits kg/day Avg. | 1.95 | 1.95 | 0.13 | 0.65 | 0.65 g/day | n/a | n/a | n/a | |
| Date 2020 | | | | | | | | | |
| Jan 7/20 | 4 | 4 | 0.11 | 0.1 | 0.004 | 14.1 | 7.43 | 0.001 | cl |
| Jan 14/20 | 4 | 5 | 0.16 | 0.1 | 0.004 | 14.9 | 7.55 | 0.001 | cl |
| Jan 21/20 | 4 | 3 | 0.10 | 0.1 | 0.004 | 14.1 | 7.35 | 0.001 | cl |
| Jan 28/20 | 4 | 4 | 0.12 | 0.1 | 0.001 | 14.0 | 7.41 | 0.001 | cl |
| Feb 4/20 | 4 | 5 | 0.16 | 0.1 | 0.002 | 15.1 | 7.50 | 0.001 | cl |
| Feb 11/20 | 2 | 5 | 0.11 | 0.1 | 0.001 | 14.0 | 7.48 | 0.001 | cl |
| Feb 18/20 | 4 | 2 | 0.17 | 0.1 | 0.006 | 13.6 | 7.61 | 0.001 | cl |
| Feb 25/20 | 4 | 3 | 0.13 | 0.1 | 0.002 | 15.0 | 7.54 | 0.001 | cl |
| Mar 3/20 | 4 | 3 | 0.14 | 0.1 | 0.003 | 13.3 | 7.51 | 0.001 | cl |
| Mar 10/20 | 4 | 5 | 0.09 | 0.2 | 0.003 | 13.9 | 7.55 | 0.002 | cl |
| Mar 17/20 | 2 | 4 | 0.12 | 0.1 | 0.002 | 14.1 | 7.46 | 0.001 | cl |
| Mar 24/20 | 4 | 4 | 0.08 | 0.1 | 0.007 | 14.6 | 7.41 | 0.001 | cl |
| Mar 30/20 | 4 | 8 | 0.14 | 0.1 | 0.003 | 15.2 | 7.46 | 0.001 | cl |
| Apr 6/20 | 4 | 4 | 0.10 | 0.1 | 0.006 | 15.4 | 7.38 | 0.001 | cl |
| Apr 13/20 | 7 | 8 | 0.16 | 0.1 | 0.006 | 16.1 | 7.54 | 0.001 | cl |
| Apr 20/20 | 7 | 2 | 0.03 | 0.1 | 0.003 | 7.6 | 7.98 | 0.001 | pp |
| Apr 27/20 | 11 | 2 | 0.03 | 0.1 | 0.002 | 10.2 | 7.96 | 0.001 | pp |
| May 4/20 | 2 | 2 | 0.03 | 0.1 | 0.006 | 12.5 | 7.95 | 0.001 | pp |
| May 12/20 | 4 | 2 | 0.04 | 0.1 | 0.001 | 10.1 | 8.34 | 0.002 | pp |
| May 19/20 | 4 | 3 | 0.03 | 0.1 | 0.002 | 14.3 | 7.92 | 0.001 | pp |
| May 25/20 | 4 | 2 | 0.03 | 0.1 | 0.004 | 18.9 | 7.58 | 0.001 | pp |
| June 1/20 | 4 | 2 | 0.05 | 0.1 | 0.002 | 13.5 | 7.75 | 0.001 | pp |
| June 8/20 | 5 | 2 | 0.03 | 0.1 | 0.004 | 15.9 | 7.76 | 0.001 | pp |
| June 16/20 | 4 | 4 | 0.04 | 0.1 | 0.002 | 17.4 | 7.87 | 0.002 | pp |
| June 23/20 | 4 | 4 | 0.03 | 0.2 | 0.002 | 21.8 | 7.64 | 0.003 | pp |
| June 29/20 | 4 | 4 | 0.03 | 0.2 | 0.002 | 21.4 | 7.54 | 0.002 | pp |
| July 7/20 | 4 | 2 | 0.04 | 0.4 | 0.003 | 22.5 | 7.45 | 0.005 | pp |
| July 14/20 | 4 | 3 | 0.08 | 0.8 | 0.001 | 19.8 | 7.55 | 0.011 | pp |
| July 21/20 | 8 | 5 | 0.07 | 1.1 | 0.003 | 19.4 | 7.54 | 0.014 | pp |
| July 28/20 | 4 | 4 | 0.06 | 0.4 | 0.004 | 19.3 | 7.96 | 0.013 | pp |
| Aug 4/20 | 4 | 3 | 0.03 | 0.3 | 0.002 | 19.4 | 7.60 | 0.004 | pp |
| Aug 11/20 | 5 | 4 | 0.18 | 0.1 | 0.005 | 21.4 | 7.45 | 0.001 | cl |
| Aug 18/20 | 4 | 4 | 0.14 | 0.1 | 0.004 | 20.7 | 7.41 | 0.001 | cl |
| Aug 25/20 | 4 | 2 | 0.22 | 0.1 | 0.005 | 20.1 | 7.55 | 0.001 | cl |
| Sep 1/20 | 4 | 3 | 0.10 | 0.1 | 0.002 | 18.0 | 7.42 | 0.001 | pp |
| Sept 8/20 | 4 | 2 | 0.06 | 0.1 | 0.004 | 16.2 | 7.52 | 0.001 | pp |
| Sept 14/20 | 4 | 3 | 0.04 | 0.1 | 0.002 | 15.1 | 7.64 | 0.001 | pp |
| Sept 22/20 | 4 | 3 | 0.03 | 0.2 | 0.005 | 11.4 | 7.66 | 0.002 | pp |
| Sept 29/20 | 4 | 2 | 0.03 | 0.2 | 0.002 | 16.5 | 7.78 | 0.002 | pp |
| Oct 6/20 | 4 | 3 | 0.03 | 0.2 | 0.002 | 10.6 | 7.97 | 0.003 | pp |
| Oct 13/20 | 4 | 2 | 0.03 | 0.1 | 0.003 | 15.0 | 7.83 | 0.001 | pp |
| Oct 20/20 | 4 | 2 | 0.03 | 0.1 | 0.003 | 9.4 | 7.87 | 0.001 | pp |
| Oct 27/20 | 4 | 2 | 0.03 | 0.1 | 0.001 | 7.1 | 7.77 | 0.001 | pp |
| Nov 3/20 | 4 | 2 | 0.03 | 0.1 | 0.003 | 4.1 | 7.96 | 0.001 | pp |

Municipality of McDougall
Combined Leachate and Groundwater Treatment Facility
Laboratory Sample Results 2020

Table 3

| | Final Effluent | | | | | | | | |
|-----------------------------|----------------|-------------------------------|-------------------------|-------------------------------|----------------|------------------|-------------|-------------------------------|-----------------|
| | CBOD5 (mg/L) | Total Suspended Solids (mg/L) | Total Phosphorus (mg/L) | Total Ammonia Nitrogen (mg/L) | Phenols (mg/L) | Field Temp. (°C) | Field pH | Unionized Ammonia (mg/L as N) | Sample Location |
| Limits | | | | | | | | | |
| Effluent Objectives | 5 | 10 | 0.50 | 1 | 0.002 | n/a | 6.5-8.5 | n/a | |
| Effluent Limits mg/L Avg. | 15 | 15 | 1.00 | 5 | 0.005 | n/a | 6.5-8.6 | n/a | |
| Effluent Limits kg/day Avg. | 1.95 | 1.95 | 0.13 | 0.65 | 0.65 g/day | n/a | n/a | n/a | |
| Date 2020 | | | | | | | | | |
| Nov 10/20 | 4 | 2 | 0.03 | 0.1 | 0.003 | 12.6 | 7.84 | 0.001 | pp |
| Nov 16/20 | 4 | 2 | 0.03 | 0.1 | 0.003 | 5.5 | 8.04 | 0.001 | pp |
| Nov 23/20 | 4 | 4 | 0.03 | 0.1 | 0.002 | 4.8 | 7.96 | 0.001 | pp |
| Dec 1/20 | 4 | 2 | 0.03 | 0.1 | 0.003 | 4.9 | 8.05 | 0.001 | pp |
| Dec 7/20 | 4 | 2 | 0.03 | 0.1 | 0.003 | 2.3 | 8.00 | 0.001 | pp |
| Dec 15/20 | 4 | 2 | 0.03 | 0.1 | 0.004 | 2.5 | 8.00 | 0.001 | pp |
| Dec 21/20 | 4 | 2 | 0.05 | 0.1 | 0.001 | 3.4 | 7.96 | 0.001 | pp |
| Dec 29/20 | 4 | 6 | 0.06 | 0.1 | 0.004 | 16.8 | 7.54 | 0.001 | cl |
| Annual Average | 4 | 3 | 0.07 | 0.2 | 0.003 | 13.8 | 7.69 | 0.002 | |
| Jan. Average | 4 | 4 | 0.12 | 0.1 | 0.003 | 14.3 | 7.44 | 0.001 | |
| Feb. Average | 4 | 4 | 0.14 | 0.1 | 0.003 | 14.4 | 7.53 | 0.001 | |
| Mar. Average | 4 | 5 | 0.11 | 0.1 | 0.004 | 14.2 | 7.48 | 0.001 | |
| Apr. Average | 7 | 4 | 0.08 | 0.1 | 0.004 | 12.3 | 7.72 | 0.001 | |
| May Average | 4 | 2 | 0.03 | 0.1 | 0.003 | 14.0 | 7.95 | 0.001 | |
| June Average | 4 | 3 | 0.04 | 0.1 | 0.002 | 18.0 | 7.71 | 0.002 | |
| July Average | 5 | 4 | 0.06 | 0.7 | 0.003 | 20.3 | 7.63 | 0.011 | |
| Aug. Average | 4 | 3 | 0.14 | 0.2 | 0.004 | 20.4 | 7.50 | 0.002 | |
| Sept. Average | 4 | 3 | 0.05 | 0.1 | 0.003 | 15.4 | 7.60 | 0.001 | |
| Oct. Average | 4 | 2 | 0.03 | 0.1 | 0.002 | 10.5 | 7.86 | 0.002 | |
| Nov. Average | 4 | 3 | 0.03 | 0.1 | 0.003 | 6.8 | 7.95 | 0.001 | |
| Dec. Average | 4 | 3 | 0.04 | 0.1 | 0.003 | 6.0 | 7.91 | 0.001 | |

#s over limit

note: *pp = Polishing Pond Sample, cl = Clarifier Sample

Municipality of McDougall
 Combined Leachate and Groundwater Treatment Facility
 Laboratory Sample Results 2020

Table 4

| Raw Influent PS 1 | | | | | | | |
|-----------------------|-------------|-------------------------------|-------------------------|--------------------------------|-------------|------------------------|----------------|
| Date | BOD5 (mg/L) | Total Suspended Solids (mg/L) | Total Phosphorus (mg/L) | Total Kjeldahl Nitrogen (mg/L) | Field pH | Field Temperature (°C) | Phenols (mg/L) |
| Jan 14/20 | 23 | 55 | 0.90 | 167 | 6.95 | 10.7 | 0.006 |
| Feb 4/20 | 11 | 86 | 0.40 | 210 | 6.87 | 11.4 | 0.003 |
| Feb 25/20 | 13 | 91 | 0.90 | 214 | 6.86 | 13.0 | 0.004 |
| Mar 17/20 | 24 | 55 | 0.40 | 164 | 6.87 | 11.7 | 0.004 |
| Apr 6/20 | 19 | 68 | 0.10 | 161 | 6.84 | 11.3 | 0.004 |
| Apr 27/20 | 20 | 51 | 0.60 | 177 | 6.94 | 10.4 | 0.003 |
| May 19/20 | 12 | 59 | 0.10 | 166 | 7.02 | 11.4 | 0.007 |
| June 8/20 | 20 | 51 | 0.10 | 189 | 6.83 | 12.2 | 0.008 |
| June 29/20 | 12 | 51 | 0.10 | 2 | 6.22 | 14.4 | 0.002 |
| July 21/20 | 22 | 40 | 0.10 | 218 | 6.92 | 16.2 | 0.003 |
| Aug 11/20 | 55 | 16 | 0.30 | 213 | 7.14 | 17.7 | 0.007 |
| Sept 1/20 | 20 | 37 | 3.30 | 234 | 7.13 | 17.3 | 0.005 |
| Sept 22/20 | 12 | 37 | 0.40 | 227 | 7.08 | 16.2 | 0.007 |
| Oct 6/20 | 18 | 20 | 0.60 | 212 | 7.11 | 15.6 | 0.004 |
| Oct 27/20 | 12 | 58 | 1.20 | 84 | 6.87 | 14.6 | 0.004 |
| Nov 16/20 | 65 | 54 | 0.10 | 205 | 6.95 | 12.1 | 0.006 |
| Dec 7/20 | 27 | 75 | 0.10 | 194 | 6.95 | 12.2 | 0.004 |
| Dec 29/20 | 17 | 71 | 0.10 | 203 | 6.93 | 11.8 | 0.004 |
| Annual Average | 25 | 52 | 0.49 | 182 | 6.93 | 13.3 | 0.005 |
| Jan. Average | 23 | 55 | 0.90 | 167 | 6.95 | 10.7 | 0.006 |
| Feb. Average | 12 | 89 | 0.65 | 212 | 6.87 | 12.2 | 0.004 |
| Mar. Average | 24 | 55 | 0.40 | 164 | 6.87 | 11.7 | 0.004 |
| Apr. Average | 20 | 60 | 0.35 | 169 | 6.89 | 10.9 | 0.004 |
| May Average | 12 | 59 | 0.10 | 166 | 7.02 | 11.4 | 0.007 |
| June Average | 16 | 51 | 0.10 | 96 | 6.53 | 13.3 | 0.005 |
| July Average | 22 | 40 | 0.10 | 218 | 6.92 | 16.2 | 0.003 |
| Aug. Average | 55 | 16 | 0.30 | 213 | 7.14 | 17.7 | 0.007 |
| Sept. Average | 16 | 37 | 1.85 | 231 | 7.11 | 16.8 | 0.006 |
| Oct. Average | 15 | 39 | 0.90 | 148 | 6.99 | 15.1 | 0.004 |
| Nov. Average | 65 | 54 | 0.10 | 205 | 6.95 | 12.1 | 0.006 |
| Dec. Average | 22 | 73 | 0.10 | 199 | 6.94 | 12.0 | 0.004 |

Municipality of McDougall
Combined Leachate and Groundwater Treatment Facility
Laboratory Sample Results 2020

Table 5

| Date | Raw Influent PS 2 | | | | | | |
|-----------------------|-------------------|-----------------------------|-----------------------|--------------------------------|-------------|------------------------|----------------|
| | BOD5 mg/L | Total Suspended Solids mg/L | Total Phosphorus mg/L | Total Kjeldahl Nitrogen (mg/L) | Field pH | Field Temperature (°C) | Phenols (mg/L) |
| Jan 7/20 | 12 | 12 | 0.30 | 53 | 6.88 | 14.8 | 0.005 |
| Jan 28/20 | 12 | 11 | 0.10 | 47 | 6.92 | 15.0 | 0.001 |
| Feb 18/20 | 4 | 8 | 0.10 | 64 | 6.93 | 14.1 | 0.006 |
| Mar 10/20 | 12 | 24 | 0.10 | 14 | 6.14 | 11.5 | 0.007 |
| Mar 30/20 | 25 | 76 | 0.20 | 51 | 6.89 | 14.2 | 0.009 |
| Apr 20/20 | 64 | 56 | 0.30 | 67 | 6.91 | 13.3 | 0.014 |
| May 12/20 | 12 | 35 | 0.10 | 72 | 7.16 | 13.6 | 0.004 |
| June 1/20 | 12 | 14 | 0.40 | 58 | 6.67 | 14.7 | 0.005 |
| June 23/20 | 12 | 22 | 0.10 | 52 | 6.76 | 15.3 | 0.004 |
| July 14/20 | 12 | 22 | 0.60 | 77 | 6.68 | 16.8 | 0.002 |
| Aug 4/20 | 19 | 30 | 2.20 | 68 | 7.18 | 16.9 | 0.007 |
| Aug 25/20 | 12 | 24 | 0.10 | 50 | 6.79 | 15.9 | 0.005 |
| Sept 14/20 | 12 | 23 | 0.90 | 41 | 6.87 | 15.0 | 0.003 |
| Oct 13/20 | 12 | 17 | 16.70 | 58 | 6.83 | 15.3 | 0.004 |
| Nov 3/20 | 12 | 49 | 0.80 | 60 | 6.68 | 18.3 | 0.004 |
| Nov 23/20 | 12 | 125 | 0.50 | 57 | 6.67 | 19.3 | 0.004 |
| Dec 15/20 | 12 | 73 | 0.10 | 37 | 6.59 | 16.7 | 0.004 |
| Annual Average | 16 | 34 | 1.77 | 57 | 6.82 | 15.3 | 0.005 |
| Jan. Average | 12 | 12 | 0.20 | 50 | 6.90 | 14.9 | 0.003 |
| Feb. Average | 4 | 8 | 0.10 | 64 | 6.93 | 14.1 | 0.006 |
| Mar. Average | 14 | 36 | 0.13 | 43 | 6.65 | 13.3 | 0.007 |
| Apr. Average | 64 | 56 | 0.30 | 67 | 6.91 | 13.3 | 0.014 |
| May Average | 12 | 35 | 0.10 | 72 | 7.16 | 13.6 | 0.004 |
| June Average | 12 | 18 | 0.25 | 55 | 6.72 | 15.0 | 0.005 |
| July Average | 12 | 22 | 0.60 | 77 | 6.68 | 16.8 | 0.002 |
| Aug. Average | 16 | 27 | 1.15 | 59 | 6.99 | 16.4 | 0.006 |
| Sept. Average | 12 | 23 | 0.90 | 41 | 6.87 | 15.0 | 0.003 |
| Oct. Average | 12 | 17 | 16.70 | 58 | 6.83 | 15.3 | 0.004 |
| Nov. Average | 12 | 87 | 0.65 | 59 | 6.68 | 18.8 | 0.004 |
| Dec. Average | 12 | 73 | 0.10 | 37 | 6.59 | 16.7 | 0.004 |

Municipality of McDougall
Combined Leachate and Groundwater Treatment Facility
Laboratory Sample Results 2020

Table 6

| Raw Influent PW 1 | | | | | | | |
|-----------------------|-------------|-------------------------------|-------------------------|--------------------------------|-------------|------------------------|----------------|
| Date | BOD5 (mg/L) | Total Suspended Solids (mg/L) | Total Phosphorus (mg/L) | Total Kjeldahl Nitrogen (mg/L) | Field pH | Field Temperature (°C) | Phenols (mg/L) |
| Jan 21/20 | 12 | 72 | 0.50 | 5.4 | 6.56 | 11.4 | 0.004 |
| Feb 11/20 | 12 | 34 | 0.10 | 5.5 | 6.38 | 11.4 | 0.004 |
| Mar 3/20 | 12 | 34 | 0.10 | 3 | 6.23 | 11.7 | 0.002 |
| Mar 24/20 | 12 | 40 | 0.10 | 0.5 | 6.35 | 10.0 | 0.005 |
| Apr 13/20 | 12 | 30 | 0.10 | 4.4 | 6.35 | 11.2 | 0.007 |
| May 4/20 | 12 | 28 | 0.10 | 4.4 | 6.27 | 11.8 | 0.001 |
| May 25/20 | 55 | 53 | 0.10 | 4.7 | 6.09 | 12.7 | 0.004 |
| June 16/20 | 12 | 43 | 0.60 | 2.8 | 6.49 | 13.1 | 0.002 |
| July 7/20 | 10 | 52 | 0.10 | 3.8 | 6.22 | 13.9 | 0.001 |
| July 28/20 | 12 | 44 | 0.10 | 56.7 | 6.66 | 14.8 | 0.004 |
| Aug 18/20 | 15 | 50 | 0.20 | 0.5 | 6.50 | 14.6 | 0.002 |
| Sept 8/20 | 12 | 36 | 0.10 | 4.6 | 6.54 | 15.0 | 0.002 |
| Sept 29/20 | 12 | 38 | 0.10 | 4.5 | 6.62 | 14.4 | 0.002 |
| Oct 20/20 | 12 | 30 | 0.30 | 12.4 | 6.48 | 13.8 | 0.002 |
| Nov 10/20 | 12 | 35 | 0.20 | 6.8 | 6.48 | 13.5 | 0.003 |
| Dec 1/20 | 12 | 34 | 0.20 | 3.2 | 6.48 | 13.3 | 0.002 |
| Dec 21/20 | 13 | 40 | 0.70 | 3.6 | 6.41 | 12.5 | 0.002 |
| Annual Average | 14 | 41 | 0.24 | 6.9 | 6.43 | 12.8 | 0.003 |
| Jan. Average | 12 | 72 | 0.50 | 5.4 | 6.56 | 11.4 | 0.004 |
| Feb. Average | 12 | 34 | 0.10 | 5.5 | 6.38 | 11.4 | 0.004 |
| Mar. Average | 12 | 37 | 0.10 | 1.8 | 6.29 | 10.9 | 0.004 |
| Apr. Average | 12 | 30 | 0.10 | 4.4 | 6.35 | 11.2 | 0.007 |
| May Average | 34 | 41 | 0.10 | 4.6 | 6.18 | 12.3 | 0.003 |
| June Average | 12 | 43 | 0.60 | 2.8 | 6.49 | 13.1 | 0.002 |
| July Average | 11 | 48 | 0.10 | 30.3 | 6.44 | 14.4 | 0.003 |
| Aug. Average | 15 | 50 | 0.20 | 0.5 | 6.50 | 14.6 | 0.002 |
| Sept. Average | 12 | 37 | 0.10 | 4.6 | 6.58 | 14.7 | 0.002 |
| Oct. Average | 12 | 30 | 0.30 | 12.4 | 6.48 | 13.8 | 0.002 |
| Nov. Average | 12 | 35 | 0.20 | 6.8 | 6.48 | 13.5 | 0.003 |
| Dec. Average | 13 | 37 | 0.45 | 3.4 | 6.45 | 12.9 | 0.002 |



Ontario Drinking-Water Systems Regulation O. Reg. 170/03

ANNUAL REPORT 2020

| | |
|--|--|
| Drinking-Water System Number: | #220000585 |
| Drinking-Water System Name: | Parry Sound Drinking Water Treatment Plant |
| Drinking-Water System Owner: | Corporation of the Town of Parry Sound |
| Drinking-Water System Category: | Large Municipal Residential: Drinking Water System |
| Period being reported: | 2020: January 1, 2020 to December 31, 2020 |

| | |
|---|---|
| <p><u>Complete if your Category is Large Municipal Residential or Small Municipal Residential</u></p> <p>Does your Drinking-Water System serve more than 10,000 people? Yes [] No [x]</p> <p>Is your annual report available to the public at no charge on a web site on the Internet? Yes [x] No []</p> <p>Location where Summary Report required under O. Reg. 170/03 Schedule 22 will be available for inspection.</p> <div style="border: 1px solid black; padding: 5px;"> <p>Town of Parry Sound Tony Agnello Water Treatment Plant 10 Salt Dock Road Parry Sound, ON P2A 0E1 Phone: 705-746-5641</p> </div> | <p><u>Complete for all other Categories.</u></p> <p>Number of Designated Facilities served:</p> <div style="border: 1px solid black; padding: 2px; width: 100px; margin: 5px auto;">N/A</div> <p>Did you provide a copy of your annual report to all Designated Facilities you serve? Yes [] No []</p> <p>Number of Interested Authorities you report to:</p> <div style="border: 1px solid black; padding: 2px; width: 100px; margin: 5px auto;">N/A</div> <p>Did you provide a copy of your annual report to all Interested Authorities you report to for each Designated Facility? Yes [] No []</p> |
|---|---|

Note: For the following tables below, additional rows or columns may be added, or an appendix may be attached to the report

List all Drinking-Water Systems (if any), which receive all their drinking water from your system:

| Drinking Water System Name | Drinking Water System Number |
|---|------------------------------|
| McDougall - Nobel Distribution, LMR-DWS | 260079131 |

Did you provide a copy of your annual report to all Drinking-Water System owners that are connected to you and to whom you provide all its drinking water?

Yes [X] No []

Indicate how you notified system users that your annual report is available and is free of charge.

- ☒ Public access/notice via the web
- ☒ Public access/notice via Government Office
- ☐ Public access/notice via a newspaper
- ☐ Public access/notice via Public Request
- ☐ Public access/notice via a Public Library
- ☐ Public access/notice via other method

Describe your Drinking-Water System

The Town of Parry Sound's Water Treatment System, which is classified under the Safe Drinking Water Act (SDWA) and Ontario Reg, 170/03 — Drinking Water Systems regulation, is categorized as a Large Municipal Residential Drinking Water System. The detailed description of the system is provided in Ministry of Environment, Conservation and Parks, Municipal Drinking Water Licence No 144-101 issued on August 2, 2016. In general, the Parry Sound Large Municipal Residential Drinking Water System can be described as follows:

- * Gravity fed water intake piping in the Big Sound of Georgian Bay that includes an intake diffuser structure and screens

- * The treatment plant is a vacuum driven hollow tube ultrafiltration membrane system, which consists of the following major components:

- a low lift pumping station
- twin raw water feed tanks containing 240 membrane elements packaged into 12 cassettes, (six in each of two trains)
- membrane filtration facilities consisting of the membranes themselves as well as air ejectors, backpulse tanks and associated valves and controls
- a membrane integrity testing system (MIT)
- a membrane cleaning system
- chemical feed systems including: sodium hypochlorite (chlorination), sodium thiosulphate (dechlorination), poly-aluminum chloride (coagulant), polymer feed system (related to the waste side rather than the drinking water side)
- chlorine contact tank
- clearwater reservoir
- high lift pumps
- generator room (providing backup power in the event of a hydro outage)

- * Distribution system serving the Town of Parry Sound consists of approximately 45 km of pipe with diameters ranging from 25mm to 400mm in size and pipe material consisting of cast iron, ductile iron, asbestos cement, PVC and HDPE.

- * Storage facilities at North Sector, Parry Sound Drive (McDougall Township) and Bowes Street which both have rechlorination capabilities

- * Booster pumping facilities at one location within the distribution system

The process at the treatment plant employs membrane ultra filtration, augmented by colour removal capabilities for periods when the raw water demonstrates a colour removal requirement (usually in conjunction with spring runoff from the Seguin River and/or Georgian Bay thermal flips), followed by primary and secondary chlorine disinfection prior to delivery to the municipal distribution system.

- * The Parry Sound LMR-DWS provides treated water to the McDougall - Nobel distribution system from a point at the base of the North Sector Water Tower commencing in December 2006.



List all water treatment chemicals used over this reporting period

The following water treatment chemicals were used with respect to the Parry Sound Water Treatment Plant during the period January 1, 2020 to December 31, 2020.

- Sodium Hypochlorite (for finished water disinfection and membrane cleaning)
- Sodium Thiosulphate (for dechlorination)
- Polyaluminum chloride (coagulant for raw water colour removal)
- Citric acid (for membrane cleaning)
- Sodium Hydroxide (for membrane cleaning)

For Waste Stream Treatment not included in drinking water treatment

- Polymer (to induce settling of reject water)

Were any significant expenses incurred to?

- ☐ Install required equipment
☐ Repair required equipment
☐ Replace required equipment

Please provide a brief description and a breakdown of monetary expenses incurred

N/A

Provide details on the notices submitted in accordance with subsection 18(1) of the Safe Drinking-Water Act or section 16-4 of Schedule 16 of O.Reg.170/03 and reported to Spills Action Centre

| Incident Date | Parameter | Result | Unit of Measure | Corrective Action | Corrective Action Date |
|---------------|-----------|--------|-----------------|-------------------|------------------------|
| N/A | | | | | |

Microbiological testing done under the Schedule 10, 11 or 12 of Regulation 170/03, during this reporting period.

| | Number of Samples | Range of E.Coli Or Fecal Results (min #)-(max #) | Range of Total Coliform Results (min #)-(max #) | Number of HPC Samples | Range of HPC Results (min #)-(max #) |
|--------------|-------------------|--|---|-----------------------|--------------------------------------|
| Raw | 50 | 0 to 2 | 0 to 17 | 52 | 3 to 600 |
| Treated | 52 | 0 to 0 | 0 to 0 | 52 | 0 to 1 |
| Distribution | 200 | 0 to 0 | 0 to 0 | 200 | 0 to 20 |



Operational testing done under Schedule 7, 8 or 9 of Regulation 170/03 during the period covered by this Annual Report.

| | Number of Grab Samples | Range of Results (min #)-(max #) | Unit of Measure | NOTE: For continuous monitors use 8760 as the number of samples. |
|--|------------------------|----------------------------------|-----------------|---|
| Turbidity | 8760 | 0.013 to 0.068 | NTU | |
| Chlorine | 8760 | 1.183 to 1.351 | mg/L | |
| Fluoride (If the DWS provides fluoridation) | N/A | N/A | mg/L | |

| |
|--|
| **High readings due to calibration of analyzer. This is not a reportable incident |
| *High readings due to malfunctioning analyzer. This is not a reportable incident |
| NOTE: Record the unit of measure if it is not milligrams per liter. |

Summary of additional testing and sampling carried out in accordance with the requirement of an approval, order or other legal instrument.

| Date of legal instrument issued | Parameter | Date Sampled | Result | Unit of Measure |
|---------------------------------|-----------|--------------|--------|-----------------|
| N/A | | | | |

Summary of Inorganic parameters tested during this reporting period or the most recent sample results.

| Parameter | Sample Date | Result Value | Unit of Measure | Exceedance |
|-----------------|-------------|--------------|-----------------|------------|
| Antimony | 20/06/15 | 0.10 | ug/L | No |
| Arsenic | 20/06/15 | 0.2 | ug/L | No |
| Barium | 20/06/15 | 9.73 | ug/L | No |
| Boron | 20/06/15 | 10 | ug/L | No |
| Cadmium | 20/06/15 | 0.003<MDL | ug/L | No |
| Chromium | 20/06/15 | 0.14 | ug/L | No |
| *Lead | N/A | | | |
| Mercury | 20/06/15 | 0.01<MDL | ug/L | No |
| Selenium | 20/06/15 | 0.07 | ug/L | No |
| Sodium | N/A | | | |
| Uranium | 20/06/15 | 0.017 | ug/L | No |
| Fluoride | N/A | | | |
| Nitrite | 20/12/29 | 0.003<MDL | mg/L | No |
| Nitrate | 20/12/29 | 0.224 | mg/L | No |

*only for drinking water systems testing under Schedule 15.2; this includes large municipal non-residential systems, small municipal non-residential systems, non-municipal seasonal residential systems, large non-municipal non-residential systems, and small non-municipal non-residential systems



Summary of lead testing under Schedule 15.1 during this reporting period.

(applicable to the following drinking water systems; large municipal residential systems, small municipal residential systems and non-municipal year-round residential systems)

| Location Type | Number of Samples | Range of Lead Results (min#) – (max #) | Unit of Measure | Number of Exceedances |
|---------------|-------------------|--|-----------------|-----------------------|
| Plumbing | N/A | | ug/L | |
| Distribution | N/A | | ug/L | |

Summary of Organic parameters sampled during this reporting period or the most recent sample results

| Parameter | Sample Date | Result Value | Unit of Measure | Exceedance |
|--|-------------|--------------|-----------------|------------|
| Alachlor | 20/06/15 | 0.02<MDL | ug/L | No |
| Atrazine + N-dealkylated metabolites | 20/06/15 | 0.01<MDL | ug/L | No |
| Azinphos-methyl | 20/06/15 | 0.05<MDL | ug/L | No |
| Benzene | 20/06/15 | 0.32<MDL | ug/L | No |
| Benzo(a)pyrene | 20/06/15 | 0.004<MDL | ug/L | No |
| Bromoxynil | 20/06/15 | 0.33<MDL | ug/L | No |
| Carbaryl | 20/06/15 | 0.05<MDL | ug/L | No |
| Carbofuran | 20/06/15 | 0.01<MDL | ug/L | No |
| Carbon Tetrachloride | 20/06/15 | 0.17<MDL | ug/L | No |
| Chlorpyrifos | 20/06/15 | 0.02<MDL | ug/L | No |
| Diazinon | 20/06/15 | 0.02<MDL | ug/L | No |
| Dicamba | 20/06/15 | 0.20<MDL | ug/L | No |
| 1,2-Dichlorobenzene | 20/06/15 | 0.41<MDL | ug/L | No |
| 1,4-Dichlorobenzene | 20/06/15 | 0.36<MDL | ug/L | No |
| 1,2-Dichloroethane | 20/06/15 | 0.35<MDL | ug/L | No |
| 1,1-Dichloroethylene (vinylidene chloride) | 20/06/15 | 0.33<MDL | ug/L | No |
| Dichloromethane | 20/06/15 | 0.35<MDL | ug/L | No |
| 2-4 Dichlorophenol | 20/06/15 | 0.15<MDL | ug/L | No |
| 2,4-Dichlorophenoxy acetic acid (2,4-D) | 20/06/15 | 0.19<MDL | ug/L | No |
| Diclofop-methyl | 20/06/15 | 0.40<MDL | ug/L | No |
| Dimethoate | 20/06/15 | 0.06<MDL | ug/L | No |
| Diquat | 20/06/15 | 1<MDL | ug/L | No |
| Diuron | 20/06/15 | 0.03<MDL | ug/L | No |
| Glyphosate | 20/06/15 | 1<MDL | ug/L | No |
| Malathion | 20/06/15 | 0.02<MDL | ug/L | No |
| Metolachlor | 20/06/15 | 0.01<MDL | ug/L | No |
| Metribuzin | 20/06/15 | 0.02<MDL | ug/L | No |
| Monochlorobenzene | 20/06/15 | 0.3<MDL | ug/L | No |
| Paraquat | 20/06/15 | 1<MDL | ug/L | No |
| Pentachlorophenol | 20/06/15 | 0.15<MDL | ug/L | No |
| Phorate | 20/06/15 | 0.01<MDL | ug/L | No |
| Picloram | 20/06/15 | 1<MDL | ug/L | No |
| Polychlorinated Biphenyls(PCB) | 20/06/15 | 0.04<MDL | ug/L | No |
| Prometryne | 20/06/15 | 0.03<MDL | ug/L | No |



| | | | | |
|---|----------|----------|------|----|
| Simazine | 20/06/15 | 0.01<MDL | ug/L | No |
| THM (NOTE: show latest annual average) | 20/12/29 | 51.25 | ug/L | No |
| Terbufos | 20/06/15 | 0.01<MDL | ug/L | No |
| Tetrachloroethylene | 20/06/15 | 0.35<MDL | ug/L | No |
| 2,3,4,6-Tetrachlorophenol | 20/06/15 | 0.20<MDL | ug/L | No |
| Triallate | 20/06/15 | 0.01<MDL | ug/L | No |
| Trichloroethylene | 20/06/15 | 0.44<MDL | ug/L | No |
| 2,4,6-Trichlorophenol | 20/06/15 | 0.25<MDL | ug/L | No |
| Trifluralin | 20/06/15 | 0.02<MDL | ug/L | No |
| Vinyl Chloride | 20/06/15 | 0.17<MDL | ug/L | No |

List any Inorganic or Organic parameter(s) that exceeded half the standard prescribed in Schedule 2 of Ontario Drinking Water Quality Standards.

| Parameter | Result Value | Unit of Measure | Date of Sample |
|-----------|--------------|-----------------|----------------|
| N/A | | | |
| | | | |

Date Completed: February 22, 2021.

2021

Municipality of McDougall Annual Budget



Our budget creates the financial capacity to provide quality service to enhance the safety, livability and prosperity of our community.

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Budget Introduction

The 2021 Municipality of McDougall budget focuses on the commitment to providing a vast array of services and programs to build and support a prosperous, growing and sustainable community. The cost to provide our core services while maintaining our aging infrastructure is becoming increasingly difficult. This puts pressure on the property tax base. Staff are continually looking for new ways to support growth, manage and improve our existing assets, and maintain organization sustainability and levels of service.

Elements of McDougall's Budget

- **Operating budget (tax-rate)** is for ongoing programs and services that are funded primarily through a combination of property taxes, user fees, grants and reserves and can be delivered by the Municipality or by one of our service partners (i.e. roads operations, parks, Social Services and OPP).
- **Operating budget (user-rate)** is for ongoing programs and services funded primarily through reserve funds and user fees intended to make the programs and services self-sustaining or near self-sustaining. McDougall currently has three user rate based operating budgets: water, wastewater and landfill.
- **Capital budget** is for projects designed to create, enhance or rehabilitate our network of assets, including infrastructure (roads, bridges, buildings etc.), land, equipment and vehicles. The capital budget is funded from a combination of property taxes, debt issuance, grants and reserves.

Budget & Financial Overview

Tax Based Operating Budget

The following summarizes the components that must be considered when developing the operating budget:

Maintaining Existing Service Levels

- The cost to maintain existing service levels, including the impact of prior decisions
 - Maintaining existing service levels increases every year due to inflationary pressures beyond our control (hydro, diesel, materials).
 - Prior year investments (or non investments) in capital items can impact the ongoing operational costs to maintain existing service levels

- To mitigate these net costs staff look for efficiencies for improvement and focus on capital strategies to help reduce operational costs

Debt & Reserve Management

- Implementing financial practices for debt and reserve management related to financing of capital
 - The provincial limit for debt servicing costs is 25%. McDougall has maintained a limit under the 25% threshold.
 - McDougall contributes annually to various other reserves to provide funding for specific commitments and long term financial projects
 - In order to reduce the reliance on debt and build appropriate capital reserves to support renewal needs and our asset management program, there is a focus to increase the annual contribution to the capital reserve. However, this isn't always a reality every year based on capital needs and renewals.

Service Partners

- Service Partner Requests (OPP, Health Unit, Ambulance, DSSAB, Belvedere, Library, Museum, etc.)
 - These Boards and Agencies have a legislated authority to establish budgets and levy taxes through the Municipality's tax rate. The Municipality has limited ability to revise their requests.
 - These requests comprise 16% of the property tax bill.

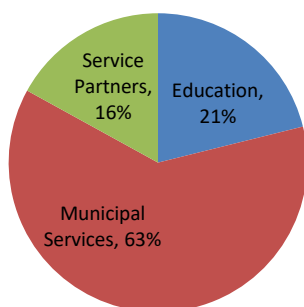
Property Tax Bill

Allocation of Property Tax Bill

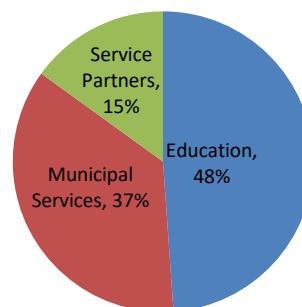
In 2021, for an average home assessed at \$268,482 the proposed residential property tax bill increase of \$30 annually to \$1,975 will fund the following programs: Municipal non-user pay services \$1,239 (63%), Service Partners \$326 (16%) and education \$411 (21%). The education portion is determined by the Province of Ontario and for 2021 this rate remained unchanged from 2020.

The average commercial property owner contributes 48% of their tax dollar to education compared to a 21% contribution from residential. Commercial properties contribute proportionately less of their total tax payment to support municipal services. An industrial property tax bill has the same breakdown as a commercial property tax bill.

Residential Property Tax Bill



Commercial Property Tax Bill



Your Property Tax Dollar

Every day the residents and businesses of McDougall use municipal services and see their tax dollars at work. In a typical day most residents will use or witness most services being provided:

- drive or walk on a municipal road
- play, swim or walk through a municipal park
- borrow a book from the library
- drop off garbage and recycling at the transfer station
- see a fire truck, a police car or an ambulance pass by them, knowing if they need these services they are available 24 hours a day, 7 days a week.
- some residents will use clean water from their taps; use wastewater services by flushing toilets or draining showers;

The Municipality of McDougall delivers many of these valued and essential services.

The municipality funds the service partners for ambulance, OPP, homes for the aged, and social services. McDougall children attend elementary and high schools funded by the education portion of the property tax bill.

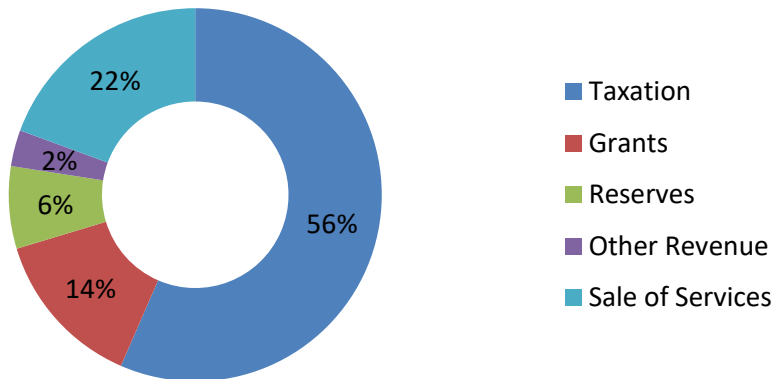
Where Your Property Taxes Go

An average home assessed at \$268,482, the proposed residential municipal property taxes (not including education) are \$1,565. Major services received and the total annual amounts paid per home for each are described on the following pages.

| | | |
|--------------------------------------|----------------|---|
| Transportation Services | \$519 | <ul style="list-style-type: none"> - Road, bridge & trail maintenance of 130 km's - Snow clearing, ditch maintenance & brushing - Fleet maintenance for vehicles and equipment - Reserve transfer to fund future road investments - Debenture payments for previous road & street lighting projects |
| General Government & Administration | \$340 | <ul style="list-style-type: none"> - Mayor, Council & meeting expenses - Administration and treasury services; including Administration building, Information Technology & Asset Management planning |
| Protection Services: Fire & By-Law | \$182 | <ul style="list-style-type: none"> - The McDougall Fire department responded to 77 total calls for service, with an average dispatch time of 5.49 minutes in 2020. - With a total of 959 emergency scene person hours accumulated - Department focuses on public education and enforcement programs focused on reducing our community risk |
| Ontario Provincial Police | \$144 | <ul style="list-style-type: none"> - 24 hours a day, 7 days a week availability, 365 days a year - 372 calls responded to in 2019 - levy is set by OPP |
| District of Social Services | \$92 | <ul style="list-style-type: none"> - Provides social service programming such as; Ontario Works, Children & Community Services |
| Ambulance | \$66 | <ul style="list-style-type: none"> - Local ambulance services provided to Municipality of McDougall residents |
| Parks & Recreation | \$70 | <ul style="list-style-type: none"> - 2 community building, 1 natural surface indoor arena, 10 parks, 5 beach facilities, 5.5km recreation trail, 1 Georgian Bay wharf |
| Waste Management | \$58 | <ul style="list-style-type: none"> - 185 tonnes of recyclables diverted from the municipal landfill through the recycling program at the transfer station - Transfer station services all municipal households in McDougall, offers recycling as well as electronics recycling & scrap metal |
| Home for the aged: Belvedere Heights | \$29 | <ul style="list-style-type: none"> - Annual service levy |
| Health Unit | \$23 | <ul style="list-style-type: none"> - Annual service levy |
| Planning & Economic Development | \$26 | <ul style="list-style-type: none"> - Supports planning department services, consultants, GIS & planning board fees - Other levies |
| Library | \$13 | <ul style="list-style-type: none"> - Annual service levy |
| Museum | \$3 | <ul style="list-style-type: none"> - Annual support |
| Total Municipal Tax | \$1,565 | |

2021 Operating & Capital Revenue

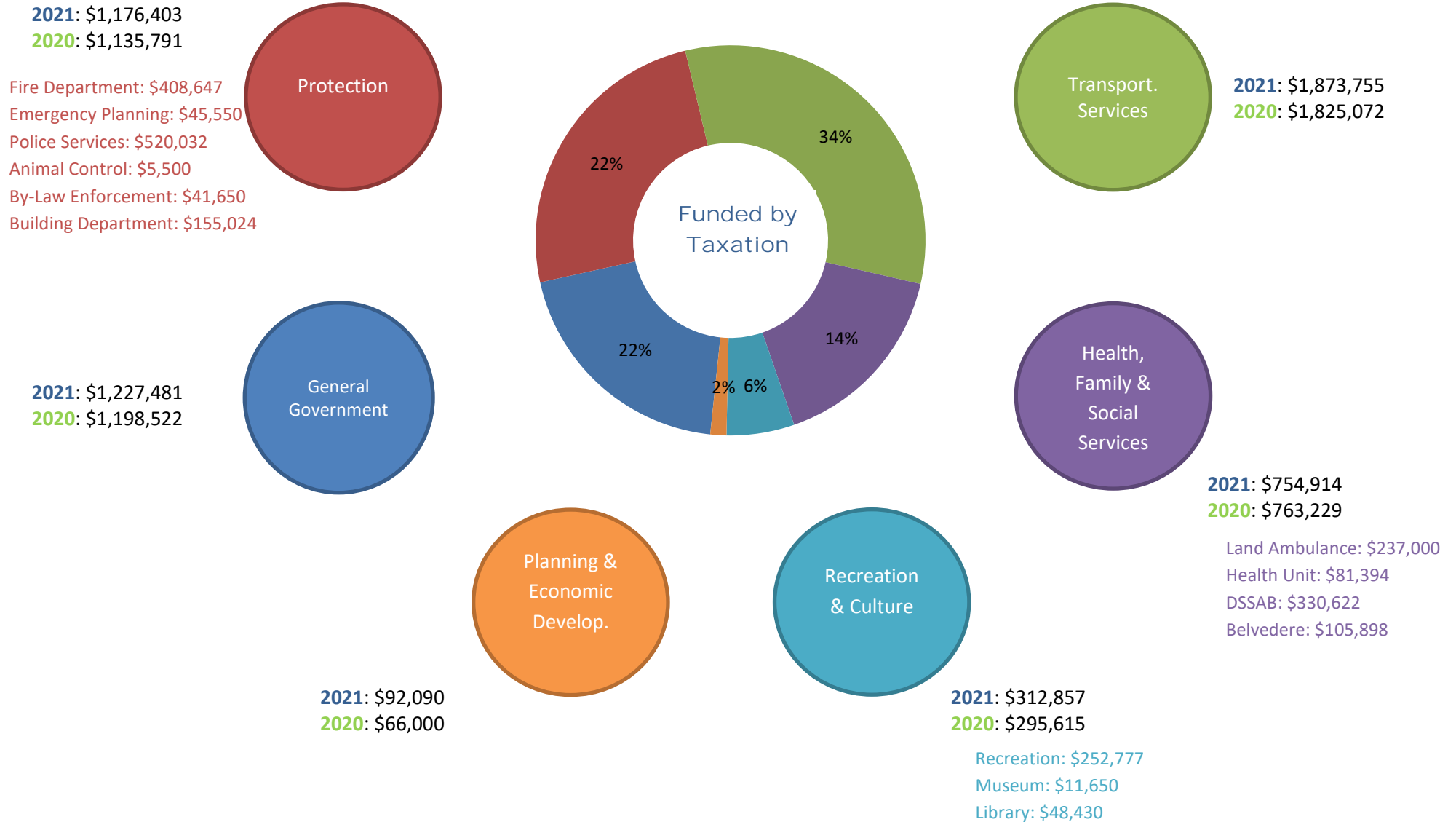
Sources of Revenue



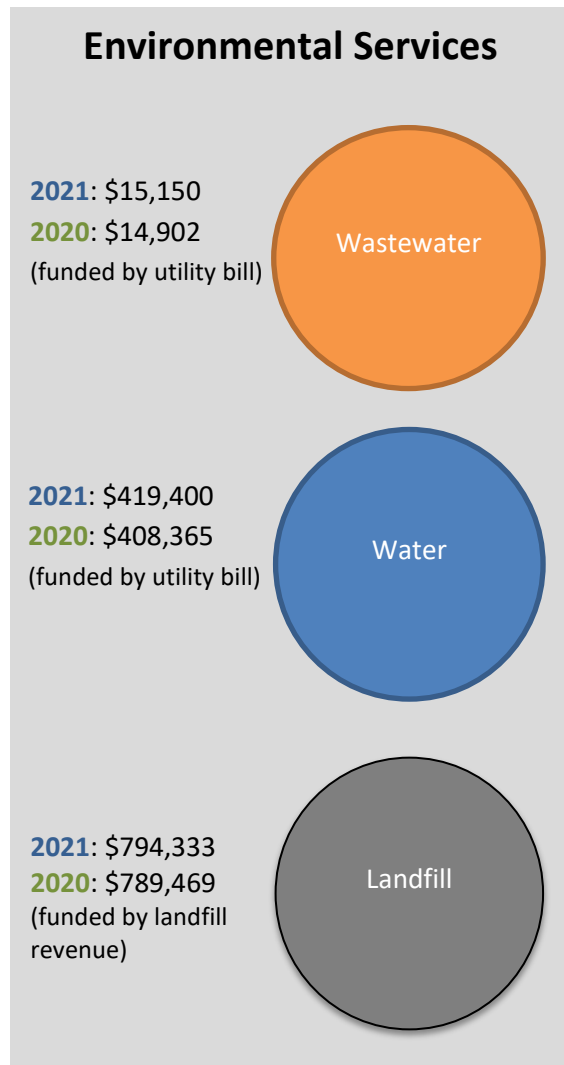
Revenue Highlights

- Proposed 2% residential property tax rate increase for additional tax revenue of \$90,602 (this equates to a 2% tax levy increase)
- OMPF funding at 2021 rate of \$780,400
- Federal Gas Tax at \$163,937
- Ontario Community Infrastructure Fund \$149,179
- Henvey Inlet Community Benefit grant \$50,000
- ICIP Covid Funding (pending approval) \$100,000

2021 Operating Costs (tax rate)



2021 Operating Costs (User rate)



Operating Costs Highlights

- Administration department increase due to wage increases
- IT increase due to annual software fees and licensing
- Emergency Planning increase due to Covid expenses
- Transportation Operations increases to roadside maintenance, required bridge maintenance and small tools expenditures based on average expenditure
- Waste management increase due to cost of recycling and repairs & maintenance

2021 Capital Budget - Summary

Key Infrastructure Projects

| Department | Project | Dollar Value |
|-------------------------------|-----------------------------------|--------------------|
| Transportation | Lake Forest Dr – Asphalt | 440,000 |
| | Replacement Grader | 225,000 |
| | Henvey Road Rehabilitation | 110,000 |
| | 550 Truck Replacement | 105,000 |
| | McDougall Rd Culvert Liner 3500 | 85,000 |
| | Truck Replacement | 65,000 |
| | Minor Capital Projects | 16,000 |
| Parks & Recreation | Nobel Community Hall | 100,000 |
| | Renovation Minor Capital Projects | 26,900 |
| Landfill | Landfill Shop | 350,000 |
| General Government | Asset Management Software | 56,522 |
| | Office Security System | 2,000 |
| Crawford Septic | Septic Assessment | 15,000 |
| Fire | SCBA | 50,000 |
| | Generator | 23,000 |
| | Radio Tower Antennae | 13,750 |
| | Minor Capital Projects | 12,000 |
| Total Capital Projects | | \$1,695,172 |

Capital Budget Funding

| Revenue Stream | Source | Dollar Value |
|------------------------------|--------------------------|--------------------|
| Grants | OCIF (annual) | 149,179 |
| | OMPF (annual) | 548,534 |
| | Federal Gas Tax (annual) | 163,937 |
| | ICIP Covid Funding | 100,000 |
| | FCM Asset Mgmt Grant | 44,000 |
| Reserves | Transfer to revenue | 689,522 |
| Total Capital Revenue | | \$1,695,172 |



Municipality of McDougall

2021 Tax Supported Operating Budget Summary

| Description | 2020 Budget | | | 2021 Budget | | | Budget Changes 2021/2020 | |
|--|--------------|-----------|-------------|--------------|-----------|-------------|-----------------------------|--------|
| | Expenditures | Revenues | Net | Expenditures | Revenues | Net | \$ | % |
| <u>General Revenue</u> | - | 4,801,035 | - 4,801,035 | - | 4,843,046 | - 4,843,046 | - 42,011 | -0.9% |
| <u>Education</u> | 1,230,301 | 1,230,301 | - | 1,215,412 | 1,215,412 | - | - | 0.0% |
| <u>General Government</u> | | | | | | | | |
| Mayor and Council | 174,257 | 3,500 | 170,757 | 173,339 | 3,500 | 169,839 | - 918 | -0.5% |
| Elections | 4,400 | - | 4,400 | 4,400 | - | 4,400 | - | 0.0% |
| Administration | 639,235 | 40,685 | 598,550 | 657,935 | 41,462 | 616,473 | 17,923 | 3.0% |
| Information Technology | 71,500 | 22,150 | 49,350 | 79,500 | 20,150 | 59,350 | 10,000 | 20.3% |
| Finance | 300,130 | 228,250 | 71,880 | 303,307 | 195,500 | 107,807 | 35,927 | 50.0% |
| Asset Management | 9,000 | 9,000 | - | 9,000 | 9,000 | - | - | 0.0% |
| <u>Protection: Persons and Properties</u> | | | | | | | | |
| Fire Department | 402,762 | 15,000 | 387,762 | 408,647 | 15,000 | 393,647 | 5,885 | 1.5% |
| Police Services: OPP contract | 521,187 | - | 521,187 | 520,032 | - | 520,032 | - 1,155 | -0.2% |
| By-Law Enforcement | 41,600 | 500 | 41,100 | 41,650 | 500 | 41,150 | 50 | 0.1% |
| Emergency Planning | 4,050 | - | 4,050 | 45,550 | 40,000 | 5,550 | 1,500 | 37.0% |
| Animal Control | 5,000 | - | 5,000 | 5,500 | - | 5,500 | 500 | 10.0% |
| Building Department | 161,192 | 96,000 | 65,192 | 155,024 | 95,500 | 59,524 | - 5,668 | -8.7% |
| <u>Transportation Services</u> | | | | | | | | |
| General | 687,682 | 81,000 | 606,682 | 703,854 | 80,500 | 623,354 | 16,672 | 2.7% |
| Operations | 1,137,370 | - | 1,137,370 | 1,169,901 | - | 1,169,901 | 32,531 | 2.9% |
| <u>Environmental Services</u> | | | | | | | | |
| Water System | 408,365 | 408,365 | - | 425,400 | 419,400 | 6,000 | 6,000 | 0.0% |
| Wastewater | 14,902 | 14,902 | - | 15,150 | 15,150 | - | - | 0.0% |
| Waste Management | 183,192 | - | 183,192 | 208,050 | - | 208,050 | 24,858 | 13.6% |
| Landfill | 789,469 | 943,000 | - 153,531 | 794,333 | 1,073,000 | - 278,667 | - 125,136 | -81.5% |



Municipality of McDougall

2021 Tax Supported Operating Budget Summary

| Description | 2020 Budget | | | 2021 Budget | | | Budget Changes 2021/2020 | |
|---|------------------|------------------|----------|------------------|------------------|----------|-----------------------------|----------|
| | Expenditures | Revenues | Net | Expenditures | Revenues | Net | \$ | % |
| <u>Health/Social/Family Services</u> | | | | | | | | |
| Land Ambulance | 225,000 | - | 225,000 | 237,000 | | 237,000 | 12,000 | 5.3% |
| Health Unit | 88,522 | - | 88,522 | 81,394 | | 81,394 | - 7,128 | -8.1% |
| DSSAB | 329,707 | - | 329,707 | 330,622 | | 330,622 | 915 | 0.3% |
| Belvedere | 120,000 | - | 120,000 | 105,898 | | 105,898 | - 14,102 | -11.8% |
| <u>Recreation & Culture</u> | | | | | | | | |
| Parks Department | 237,520 | 9,400 | 228,120 | 252,777 | 7,350 | 245,427 | 17,307 | 7.6% |
| Culture | | | | | | | | |
| Museum | 11,076 | - | 11,076 | 11,650 | - | 11,650 | 574 | 5.2% |
| Library | 47,019 | 7,350 | 39,669 | 48,430 | 7,350 | 41,080 | 1,411 | 3.6% |
| | | | | | | | - | |
| <u>Planning & Economic Development</u> | 66,000 | - | 66,000 | 92,090 | 14,025 | 78,065 | 12,065 | 18.3% |
| Total Operating Budget | 7,910,438 | 7,910,438 | - | 8,095,845 | 8,095,845 | - | - | - |
| Total Capital Budget | 1,342,046 | 1,342,046 | - | 1,695,172 | 1,695,172 | - | - | - |
| Total Budget | 9,252,484 | 9,252,484 | - | 9,791,017 | 9,791,017 | - | - | - |

Budget Department by Category



From Category: 300 To Category: 440

Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| General Municipal Property Tax | | | | | | |
| 1-3-00300-0400 | Municipal Taxation - Residential | -4,301,168 | -4,300,631 | -4,445,803 | -144,635 | 3.25 |
| 1-3-00300-0401 | Municipal Taxation - Commercial | -55,163 | -54,890 | -56,243 | -1,080 | 1.92 |
| 1-3-00300-0402 | Municipal Taxation - Industrial | -17,994 | -14,093 | -19,003 | -1,009 | 5.31 |
| 1-3-00300-0403 | Municipal Taxation - Farmlands | -1,717 | -1,717 | -1,751 | -34 | 1.94 |
| 1-3-00300-0404 | Municipal Taxation - Managed Forests | -9,423 | -9,423 | -7,380 | 2,043 | -27.68 |
| 1-3-00300-0410 | Municipal Supplemental - Residential | -25,000 | -42,283 | -25,000 | 0 | 0.00 |
| Total Revenue | | -4,410,465 | -4,423,037 | -4,555,180 | 144,715 | |
| 1-4-00300-0410 | Taxes Written Off - Residential | 0 | 18,323 | 0 | 0 | 0.00 |
| 1-4-00300-0414 | Taxes Written Off - Managed Forests | 0 | -175 | 0 | 0 | 0.00 |
| Total Expenditure | | 0 | 18,148 | 0 | 0 | |
| General Municipal Property Tax (Surplus)/Deficit | | -4,410,465 | -4,404,889 | -4,555,180 | 144,715 | |



From Category: 300 To Category: 440
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|------------------------------------|------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Payments in Lieu | | | | | | |
| 1-3-00310-0420 | PIL - Tax Assistance Program | -15,000 | -16,953 | -15,000 | 0 | 0.00 |
| 1-3-00310-0421 | PIL - Ontario Hydro | -14,000 | -14,313 | -14,000 | 0 | 0.00 |
| 1-3-00310-0422 | PIL - Railway Right Of Way | -27,000 | -27,386 | -27,000 | 0 | 0.00 |
| 1-3-00310-0423 | Education PIL | 0 | -27,894 | 0 | 0 | 0.00 |
| Total Revenue | | -56,000 | -86,546 | -56,000 | 0 | |
| Payments in Lieu (Surplus)/Deficit | | -56,000 | -86,546 | -56,000 | 0 | |



From Category: 300

To Category: 440

Account Code: ?-?-?????-????

To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| English Public Education Property Tax | | | | | | |
| 1-3-00400-0400 | English Public Education Taxation - Resi | -1,099,163 | -1,090,556 | -1,090,556 | 8,607 | -0.79 |
| 1-3-00400-0403 | English Public Education Taxation - Farm | -390 | -460 | -459 | -69 | 15.03 |
| 1-3-00400-0404 | English Public Education Taxation - Mana | -2,360 | -2,523 | -2,522 | -162 | 6.42 |
| 1-3-00400-0410 | English Public Education Taxation - Supp | 0 | -11,359 | 0 | 0 | 0.00 |
| Total Revenue | | -1,101,913 | -1,104,898 | -1,093,537 | -8,376 | |
| 1-4-00400-1192 | Taxes Written Off - English Public | 0 | 5,032 | 0 | 0 | 0.00 |
| 1-4-00400-2050 | School Board Requisitions - English Publ | 1,159,704 | 1,179,234 | 1,148,471 | -11,233 | -0.98 |
| Total Expenditure | | 1,159,704 | 1,184,266 | 1,148,471 | -11,233 | |
| English Public Education Property Tax (Surplus)/Deficit | | 57,791 | 79,368 | 54,934 | 2,857 | |



From Category: 300 To Category: 440
Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| English Seperate Education Property Tax | | | | | | |
| 1-3-00410-0400 | English Separate Education Taxation - Re | -62,651 | -59,165 | -59,165 | 3,486 | -5.89 |
| 1-3-00410-0410 | English Separate Education Taxation - Su | 0 | -114 | 0 | 0 | 0.00 |
| Total Revenue | | -62,651 | -59,279 | -59,165 | -3,486 | |
| 1-4-00410-2050 | School Board Requisitions - English Sepa | 70,597 | 70,509 | 66,941 | -3,656 | -5.46 |
| Total Expenditure | | 70,597 | 70,509 | 66,941 | -3,656 | |
| English Seperate Education Property Tax (Surplus)/Deficit | | 7,946 | 11,230 | 7,776 | 170 | |

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| French Public Education Property Tax | | | | | | |
| 1-3-00420-0400 | French Public Education Taxation - Resid | 0 | -96 | 0 | 0 | 0.00 |
| Total Revenue | | 0 | -96 | 0 | 0 | |
| 1-4-00420-2050 | School Board Requisitions - French Publi | 0 | 115 | 0 | 0 | 0.00 |
| Total Expenditure | | 0 | 115 | 0 | 0 | |
| French Public Education Property Tax (Surplus)/Deficit | | 0 | 19 | 0 | 0 | |



From Category: 300 To Category: 440
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| French Seperate Education Property Tax | | | | | | |
| 1-3-00430-0400 | French Separate Education Taxation - Re: | 0 | -1,558 | 0 | 0 | 0.00 |
| | Total Revenue | 0 | -1,558 | 0 | 0 | |
| 1-4-00430-2050 | School Board Requisitions - French Sepai | 0 | 1,613 | 0 | 0 | 0.00 |
| | Total Expenditure | 0 | 1,613 | 0 | 0 | |
| | French Seperate Education Property Tax (Surplus)/Deficit | 0 | 55 | 0 | 0 | |



From Category: 300 To Category: 440
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|--|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| No Support Education Property Taxes | | | | | | |
| 1-3-00440-0401 | No Support Education Taxation - Comm | -53,114 | -52,742 | -52,742 | 372 | -0.71 |
| 1-3-00440-0402 | No Support Education Taxation - Industri | -12,623 | -9,968 | -9,968 | 2,655 | -26.64 |
| Total Revenue | | -65,737 | -62,710 | -62,710 | -3,027 | |
| No Support Education Property Taxes (Surplus)/Deficit | | -65,737 | -62,710 | -62,710 | -3,027 | |



From Category: 500 To Category: 1100
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Ontario Municipal Partnership Fund | | | | | | |
| 1-3-00500-0430 | Ontario Municipal Partnership Fund | -334,570 | -289,897 | -231,866 | 102,704 | -44.29 |
| Total Revenue | | -334,570 | -289,897 | -231,866 | -102,704 | |
| Ontario Municipal Partnership Fund (Surplus)/Deficit | | -334,570 | -289,897 | -231,866 | -102,704 | |



From Category: 500 To Category: 1100
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|-------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Ontario Specific Grants | | | | | | |
| 1-3-00501-0431 | Ontario Specific Grants | 0 | -256,400 | 0 | 0 | 0.00 |
| Total Revenue | | 0 | -256,400 | 0 | 0 | |
| 1-4-00501-3000 | Transfer to Reserves | 0 | 205,091 | 0 | 0 | 0.00 |
| Total Expenditure | | 0 | 205,091 | 0 | 0 | |
| Ontario Specific Grants (Surplus)/Deficit | | 0 | -51,309 | 0 | 0 | |



From Category: 500 To Category: 1100
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|-------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Interest, Penalties and Commissions | | | | | | |
| 1-3-00800-0440 | Penalties & Interest on Taxes | -70,000 | -81,464 | -75,000 | -5,000 | 6.67 |
| Total Revenue | | -70,000 | -81,464 | -75,000 | 5,000 | |
| Interest, Penalties and Commissions (Surplus)/Deficit | | -70,000 | -81,464 | -75,000 | 5,000 | |

Budget Department by Category



From Category: 500 To Category: 1100
 Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---------------------------------|--------------------------------------|-------------------------|--------------------------|-------------------------|----------|---------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Other Revenue | | | | | | |
| 1-3-00850-0450 | Interest Income | -45,000 | -35,853 | -38,000 | 7,000 | -18.42 |
| 1-3-00850-0455 | Tax Certificates | -5,000 | -6,156 | -5,000 | 0 | 0.00 |
| 1-3-00850-0456 | Lottery Licences | 0 | -384 | 0 | 0 | 0.00 |
| 1-3-00850-0457 | NSF Fees | -500 | -205 | -250 | 250 | -100.00 |
| 1-3-00850-0460 | Shore Road Allowance Admin Fee | -250 | -35 | -250 | 0 | 0.00 |
| 1-3-00850-0461 | Planning Admin Fee | -2,500 | -900 | -1,000 | 1,500 | -150.00 |
| 1-3-00850-0462 | P.O.A. Fines Recovered | -15,000 | -5,190 | -8,000 | 7,000 | -87.50 |
| 1-3-00850-0463 | Sale Of Municipal Property | -15,000 | -16,560 | -10,000 | 5,000 | -50.00 |
| 1-3-00850-0464 | Other Revenues | -25,000 | -8,31 | -8,000 | 17,000 | -212.50 |
| 1-3-00850-0466 | Henvey Community Grant | -50,000 | 0 | -50,000 | 0 | 0.00 |
| Total Revenue | | -158,250 | -123,537 | -120,500 | -37,750 | |
| 1-4-00850-3000 | Transfer to Reserves - Other Revenue | 50,000 | 50,443 | 50,000 | 0 | 0.00 |
| Total Expenditure | | 50,000 | 50,443 | 50,000 | 0 | |
| Other Revenue (Surplus)/Deficit | | -108,250 | -73,094 | -70,500 | -37,750 | |

Budget Department by Category



From Category: 500 To Category: 1100
 Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-------------------------------|---|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Mayor & Council | | | | | | |
| 1-3-01000-0437 | Recovery of Expenses - Council | -3,500 | -3,460 | -3,500 | 0 | 0.00 |
| | Total Revenue | -3,500 | -3,460 | -3,500 | 0 | |
| 1-4-01000-1115 | Remuneration - Council | 114,250 | 114,333 | 115,379 | 1,129 | 0.98 |
| 1-4-01000-1116 | Special Meetings - Council | 2,000 | 1,498 | 2,000 | 0 | 0.00 |
| 1-4-01000-1120 | Payroll Overhead Burden Council | 10,526 | 9,749 | 10,826 | 300 | 2.77 |
| 1-4-01000-1121 | OMERS - Council | 10,281 | 7,809 | 8,203 | -2,078 | -25.33 |
| 1-4-01000-1122 | Employee Benefits - Council | 7,450 | 7,691 | 8,181 | 731 | 8.94 |
| 1-4-01000-1131 | Telephone - Council | 750 | 671 | 750 | 0 | 0.00 |
| 1-4-01000-1137 | Memberships/Subscriptions - Council | 2,400 | 2,352 | 2,400 | 0 | 0.00 |
| 1-4-01000-1141 | Meeting Costs - Council | 1,000 | 2,987 | 1,000 | 0 | 0.00 |
| 1-4-01000-1150 | Computer Operation & Supplies - Council | 2,100 | 2,100 | 2,100 | 0 | 0.00 |
| 1-4-01000-1160 | Workshops/Training Courses - Council | 2,000 | 1,036 | 2,000 | 0 | 0.00 |
| 1-4-01000-1161 | Conferences - Council | 6,000 | 3,642 | 6,000 | 0 | 0.00 |
| 1-4-01000-1162 | Mileage - Council | 2,000 | 1,321 | 1,500 | -500 | -33.33 |
| 1-4-01000-1170 | Insurance - Council | 2,000 | 1,296 | 1,500 | -500 | -33.33 |
| 1-4-01000-1175 | Professional Fees Legal - Council | 2,500 | 1,784 | 2,500 | 0 | 0.00 |
| 1-4-01000-1183 | Miscellaneous - Council | 0 | 66 | 0 | 0 | 0.00 |
| 1-4-01000-1185 | Donations - Council | 9,000 | 5,475 | 9,000 | 0 | 0.00 |
| | Total Expenditure | 174,257 | 163,810 | 173,339 | -918 | |
| | Mayor & Council (Surplus)/Deficit | 170,757 | 160,350 | 169,839 | 918 | |



From Category: 500 To Category: 1100
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-----------------------------|----------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Elections | | | | | | |
| 1-4-01100-1184 | Compliance Committee | 400 | 0 | 400 | 0 | 0.00 |
| 1-4-01100-3000 | Transfer to Reserves - Elections | 4,000 | 4,000 | 4,000 | 0 | 0.00 |
| Total Expenditure | | 4,400 | 4,000 | 4,400 | 0 | |
| Elections (Surplus)/Deficit | | 4,400 | 4,000 | 4,400 | 0 | |

Budget Department by Category



From Category: 1200 To Category: 1225
 Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-------------------------------|---------------------------------------|-------------------------|--------------------------|-------------------------|----------------|---------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Administration | | | | | | |
| 1-3-01200-0437 | Recovery of Expenses - Administration | -40,685 | -41,052 | -41,462 | -777 | 1.87 |
| | Total Revenue | -40,685 | -41,052 | -41,462 | 777 | |
| 1-4-01200-1000 | Salaries Full Time - Admin | 320,526 | 332,221 | 340,267 | 19,741 | 5.80 |
| 1-4-01200-1002 | Wages Overtime - Admin | 800 | 0 | 800 | 0 | 0.00 |
| 1-4-01200-1120 | Payroll Overhead Burden - Admin | 29,129 | 29,855 | 31,130 | 2,001 | 6.43 |
| 1-4-01200-1121 | OMERS - Admin | 35,153 | 36,690 | 37,682 | 2,529 | 6.71 |
| 1-4-01200-1122 | Employee Benefits - Admin | 29,006 | 29,479 | 29,582 | 576 | 1.95 |
| 1-4-01200-1130 | Office Supplies/Materials - Admin | 2,500 | 2,029 | 2,500 | 0 | 0.00 |
| 1-4-01200-1131 | Telephone - Admin | 8,500 | 8,954 | 8,500 | 0 | 0.00 |
| 1-4-01200-1132 | Internet Service - Admin | 1,600 | 1,685 | 1,700 | 100 | 5.88 |
| 1-4-01200-1133 | Postage/Courier - Admin | 10,000 | 7,844 | 9,000 | -1,000 | -11.11 |
| 1-4-01200-1134 | Printing/Photocopy Costs - Admin | 7,500 | 5,397 | 6,500 | -1,000 | -15.38 |
| 1-4-01200-1135 | Supplies/Services - Admin | 4,500 | 7,391 | 7,000 | 2,500 | 35.71 |
| 1-4-01200-1136 | Advertising - Admin | 1,000 | 2,110 | 1,000 | 0 | 0.00 |
| 1-4-01200-1137 | Memberships/Subscriptions - Admin | 3,000 | 2,411 | 2,500 | -500 | -20.00 |
| 1-4-01200-1138 | Food & Beverage - Admin | 2,000 | 2,107 | 2,000 | 0 | 0.00 |
| 1-4-01200-1145 | Office Equipment - Admin | 2,500 | 0 | 1,500 | -1,000 | -66.67 |
| 1-4-01200-1150 | Computer Operation & Supplies - Admin | 5,000 | 5,000 | 5,000 | 0 | 0.00 |
| 1-4-01200-1160 | Workshops/Training Courses - Admin | 5,000 | 2,050 | 5,000 | 0 | 0.00 |
| 1-4-01200-1161 | Conferences - Admin | 2,000 | 3,589 | 2,000 | 0 | 0.00 |
| 1-4-01200-1162 | Mileage - Admin | 500 | 0 | 500 | 0 | 0.00 |
| 1-4-01200-1163 | Health & Safety - Admin | 500 | 495 | 500 | 0 | 0.00 |
| 1-4-01200-1170 | Insurance - Admin | 15,000 | 14,150 | 14,500 | -500 | -3.45 |
| 1-4-01200-1175 | Professional Fees Legal - Admin | 12,000 | 11,345 | 10,000 | -2,000 | -20.00 |
| 1-4-01200-1176 | Professional Fees Audit - Admin | 16,000 | 16,550 | 16,000 | 0 | 0.00 |
| 1-4-01200-1180 | Staff Appreciation - Admin | 7,000 | 3,947 | 7,000 | 0 | 0.00 |
| 1-4-01200-1183 | Miscellaneous - Admin | 1,000 | 107 | 500 | -500 | -100.00 |
| 1-4-01200-2040 | Annual Levy - MPAC | 85,021 | 85,123 | 83,974 | -1,047 | -1.25 |
| | Total Expenditure | 606,735 | 610,529 | 626,635 | 19,900 | |
| | Administration (Surplus)/Deficit | 566,050 | 569,477 | 585,173 | -19,123 | |
| | Report Total --> | 566,050 | 569,477 | 585,173 | -19,123 | |

Budget Department by Category



From Category: 1200 To Category: 1225
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-----------------------------------|--|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Admin Buildings | | | | | | |
| 1-4-01225-2001 | Water/Wastewater - Admin Bldg | 1,000 | 996 | 1,000 | 0 | 0.00 |
| 1-4-01225-2002 | Hydro - Admin Bldg | 14,000 | 10,536 | 13,500 | -500 | -3.70 |
| 1-4-01225-2003 | Maintenance Supplies - Admin Bldg | 500 | 21 | 500 | 0 | 0.00 |
| 1-4-01225-2004 | Maintenance Repairs - Admin Bldg | 3,000 | 2,112 | 2,500 | -500 | -20.00 |
| 1-4-01225-2005 | Equipment & Repairs - Admin Bldg | 5,000 | 4,431 | 4,500 | -500 | -11.11 |
| 1-4-01225-2007 | Grounds Maintenance - Admin Bldg | 500 | 250 | 500 | 0 | 0.00 |
| 1-4-01225-2008 | Janitorial Cleaning Contracts - Admin BI | 8,500 | 8,829 | 8,800 | 300 | 3.41 |
| Total Expenditure | | 32,500 | 27,175 | 31,300 | -1,200 | |
| Admin Buildings (Surplus)/Deficit | | 32,500 | 27,175 | 31,300 | 1,200 | |
| Report Total --> | | 598,550 | 596,652 | 616,473 | -17,923 | |



From Category: 1300 To Category: 1500
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|------------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Information Technology | | | | | | |
| 1-3-01300-0437 | Recovery of Expenses - IT | -22,150 | -20,150 | -20,150 | 2,000 | -9.93 |
| Total Revenue | | -22,150 | -20,150 | -20,150 | -2,000 | |
| 1-4-01300-1150 | Computer Operation & Supplies - IT | 40,000 | 37,294 | 48,000 | 8,000 | 16.67 |
| 1-4-01300-1151 | Consultation Services - IT | 25,000 | 26,606 | 25,000 | 0 | 0.00 |
| 1-4-01300-1152 | Website - IT | 6,500 | 0 | 6,500 | 0 | 0.00 |
| Total Expenditure | | 71,500 | 63,900 | 79,500 | 8,000 | |
| Information Technology (Surplus)/Deficit | | 49,350 | 43,750 | 59,350 | -10,000 | |

Budget Department by Category



From Category: 1300 To Category: 1500

Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---------------------------|---|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Finance | | | | | | |
| 1-3-01400-0437 | Recovery of Expenses - Finance | 0 | -7,890 | 0 | 0 | 0.00 |
| Total Revenue | | 0 | -7,890 | 0 | 0 | |
| 1-4-01400-1000 | Salaries Full Time - Finance | 165,000 | 171,238 | 168,186 | 3,186 | 1.89 |
| 1-4-01400-1002 | Wages Overtime - Finance | 500 | 0 | 500 | 0 | 0.00 |
| 1-4-01400-1120 | Payroll Overhead Burden - Finance | 15,836 | 16,171 | 16,394 | 558 | 3.40 |
| 1-4-01400-1121 | OMERS - Finance | 17,649 | 18,455 | 18,082 | 433 | 2.39 |
| 1-4-01400-1122 | Employee Benefits - Finance | 14,845 | 15,029 | 15,845 | 1,000 | 6.31 |
| 1-4-01400-1131 | Telephone - Finance | 1,000 | 608 | 1,000 | 0 | 0.00 |
| 1-4-01400-1136 | Advertising - Finance | 250 | 616 | 250 | 0 | 0.00 |
| 1-4-01400-1137 | Memberships/Subscriptions - Finance | 2,000 | 1,591 | 2,000 | 0 | 0.00 |
| 1-4-01400-1150 | Computer Operation & Supplies - Finance | 2,050 | 2,050 | 2,050 | 0 | 0.00 |
| 1-4-01400-1160 | Workshops/Training Courses - Finance | 3,500 | -155 | 3,500 | 0 | 0.00 |
| 1-4-01400-1161 | Conferences - Finance | 5,000 | 134 | 5,000 | 0 | 0.00 |
| 1-4-01400-1162 | Mileage - Finance | 1,500 | 167 | 1,500 | 0 | 0.00 |
| 1-4-01400-1175 | Professional Fees - Finance | 2,000 | 0 | 2,000 | 0 | 0.00 |
| 1-4-01400-1191 | Service Charges - Finance | 17,000 | 12,858 | 15,000 | -2,000 | -13.33 |
| 1-4-01400-1192 | Taxes Written Off - Finance | 2,000 | 5,943 | 2,000 | 0 | 0.00 |
| Total Expenditure | | 250,130 | 244,705 | 253,307 | 3,177 | |
| Finance (Surplus)/Deficit | | 250,130 | 236,815 | 253,307 | -3,177 | |



From Category: 1300 To Category: 1500
Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|------------------------------------|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Asset Management | | | | | | |
| 1-3-01500-0575 | Transfer from Reserves - Asset Mgmt | -9,000 | 0 | -9,000 | 0 | 0.00 |
| Total Revenue | | -9,000 | 0 | -9,000 | 0 | |
| 1-4-01500-1151 | Consultation Services - Asset Mgmt | 5,500 | 0 | 5,500 | 0 | 0.00 |
| 1-4-01500-1160 | Workshops/Training Courses - Asset Mgr | 3,500 | 0 | 3,500 | 0 | 0.00 |
| Total Expenditure | | 9,000 | 0 | 9,000 | 0 | |
| Asset Management (Surplus)/Deficit | | 0 | 0 | 0 | 0 | |

Budget Department by Category



From Category: 2000 To Category: 2050
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|----------------------------------|--|-------------------------|--------------------------|-------------------------|----------|---------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Fire - General | | | | | | |
| 1-3-02000-0437 | Recovery of Expenses - Fire | -5,000 | -2,279 | -5,000 | 0 | 0.00 |
| 1-3-02000-0464 | Other Revenues - Fire | 0 | -7,000 | -5,000 | -5,000 | 100.00 |
| 1-3-02000-0495 | Firefighting Rescue Response - MTO | -10,000 | -2,198 | -5,000 | 5,000 | -100.00 |
| Total Revenue | | -15,000 | -11,477 | -15,000 | 0 | |
| 1-4-02000-1000 | Salaries Full Time - Fire | 75,314 | 78,462 | 77,805 | 2,491 | 3.20 |
| 1-4-02000-1001 | Salaries Part Time - Fire | 120,000 | 120,925 | 122,000 | 2,000 | 1.64 |
| 1-4-02000-1120 | Payroll Overhead Burden - Fire | 22,106 | 20,512 | 22,185 | 79 | 0.36 |
| 1-4-02000-1121 | OMERS - Fire | 8,530 | 8,952 | 8,894 | 364 | 4.09 |
| 1-4-02000-1122 | Employee Benefits - Fire | 6,112 | 5,918 | 6,113 | 1 | 0.02 |
| 1-4-02000-1130 | Office Supplies/Materials - Fire | 300 | 0 | 300 | 0 | 0.00 |
| 1-4-02000-1131 | Telephone - Fire | 2,500 | 2,260 | 2,400 | -100 | -4.17 |
| 1-4-02000-1132 | Internet Service - Fire | 1,000 | 915 | 1,000 | 0 | 0.00 |
| 1-4-02000-1135 | Supplies/Services - Fire | 1,500 | 3,062 | 2,500 | 1,000 | 40.00 |
| 1-4-02000-1136 | Advertising - Fire | 450 | 0 | 0 | -450 | 0.00 |
| 1-4-02000-1137 | Memberships/Subscriptions - Fire | 300 | 259 | 300 | 0 | 0.00 |
| 1-4-02000-1138 | Food & Beverage - Fire | 500 | 329 | 500 | 0 | 0.00 |
| 1-4-02000-1139 | Clothing Allowance - Fire | 300 | 0 | 250 | -50 | -20.00 |
| 1-4-02000-1140 | Uniforms - Fire | 3,000 | 2,768 | 3,000 | 0 | 0.00 |
| 1-4-02000-1145 | Office Equipment - Fire | 200 | 0 | 200 | 0 | 0.00 |
| 1-4-02000-1150 | Computer Operation & Supplies - Fire | 1,500 | 1,500 | 1,500 | 0 | 0.00 |
| 1-4-02000-1160 | Workshops/Training Courses - Fire | 1,000 | 615 | 1,000 | 0 | 0.00 |
| 1-4-02000-1161 | Conferences - Fire | 900 | 178 | 800 | -100 | -12.50 |
| 1-4-02000-1162 | Mileage - Fire | 8,000 | 5,383 | 7,000 | -1,000 | -14.29 |
| 1-4-02000-1163 | Health & Safety - Fire | 750 | 348 | 600 | -150 | -25.00 |
| 1-4-02000-1170 | Insurance - Fire | 24,000 | 25,731 | 26,000 | 2,000 | 7.69 |
| 1-4-02000-1183 | Miscellaneous - Fire | 500 | 416 | 500 | 0 | 0.00 |
| 1-4-02000-2026 | Radio Maintenance - Fire | 2,000 | 387 | 2,000 | 0 | 0.00 |
| 1-4-02000-2027 | Radio Licences - Fire | 1,550 | 1,584 | 1,600 | 50 | 3.13 |
| 1-4-02000-2060 | Safety Equipment/Prot. Clothing - Fire | 13,500 | 9,843 | 13,500 | 0 | 0.00 |
| 1-4-02000-2061 | Firefighting Tools/Equipment - Fire | 15,000 | 11,991 | 15,000 | 0 | 0.00 |
| 1-4-02000-2062 | Mutual Aid Agreement - Fire | 1,000 | 3,087 | 1,500 | 500 | 33.33 |
| 1-4-02000-2063 | Fire Prevention - Fire | 750 | 270 | 500 | -250 | -50.00 |
| 1-4-02000-2064 | Forest Fire Management Fee - Fire | 4,500 | 4,521 | 4,600 | 100 | 2.17 |
| 1-4-02000-2065 | Expendable Supplies - Fire | 2,000 | 1,594 | 2,000 | 0 | 0.00 |
| 1-4-02000-2066 | Central Communications - Fire | 4,000 | 3,858 | 4,000 | 0 | 0.00 |
| 1-4-02000-3000 | Transfer to Reserves - Fire | 15,000 | 9,198 | 15,000 | 0 | 0.00 |
| Total Expenditure | | 338,062 | 324,866 | 344,547 | 6,485 | |
| Fire - General (Surplus)/Deficit | | 323,062 | 313,389 | 329,547 | -6,485 | |
| Report Total --> | | 323,062 | 313,389 | 329,547 | -6,485 | |

Budget Department by Category



From Category: 2000 To Category: 2050
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|---------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Fire Building - #1 Nobel | | | | | | |
| 1-4-02025-2000 | Heating - #1 Nobel | 2,400 | 920 | 2,400 | 0 | 0.00 |
| 1-4-02025-2001 | Water/Wastewater - #1 Nobel | 950 | 996 | 1,000 | 50 | 5.00 |
| 1-4-02025-2002 | Hydro - #1 Nobel | 11,750 | 10,162 | 11,750 | 0 | 0.00 |
| 1-4-02025-2003 | Maintenance Supplies - #1 Nobel | 400 | 27 | 400 | 0 | 0.00 |
| 1-4-02025-2004 | Maintenance Repairs - #1 Nobel | 1,500 | 120 | 1,000 | -500 | -50.00 |
| 1-4-02025-2005 | Equipment & Repairs - #1 Nobel | 2,200 | 1,911 | 2,000 | -200 | -10.00 |
| Total Expenditure | | 19,200 | 14,136 | 18,550 | -650 | |
| Fire Building - #1 Nobel (Surplus)/Deficit | | 19,200 | 14,136 | 18,550 | 650 | |
| Report Total --> | | 342,262 | 327,525 | 348,097 | -5,835 | |

Budget Department by Category



From Category: 2000 To Category: 2050

Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Fire Building - #2 Waubamik | | | | | | |
| 1-4-02030-2000 | Heating - #2 Waubamik | 3,100 | 3,598 | 3,100 | 0 | 0.00 |
| 1-4-02030-2002 | Hydro - #2 Waubamik | 2,000 | 1,470 | 2,000 | 0 | 0.00 |
| 1-4-02030-2003 | Maintenance Supplies - #2 Waubamik | 500 | 47 | 400 | -100 | -25.00 |
| 1-4-02030-2004 | Maintenance Repairs - #2 Waubamik | 2,000 | 0 | 1,500 | -500 | -33.33 |
| 1-4-02030-2005 | Equipment & Repairs - #2 Waubamik | 2,000 | 605 | 1,500 | -500 | -33.33 |
| Total Expenditure | | 9,600 | 5,720 | 8,500 | -1,100 | |
| ----- | | | | | | |
| Fire Building - #2 Waubamik (Surplus)/Deficit | | 9,600 | 5,720 | 8,500 | 1,100 | |
| ----- | | | | | | |
| Report Total --> | | 351,862 | 333,245 | 356,597 | -4,735 | |



From Category: 2000 To Category: 2050
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---------------------------------|---------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Fire Vehicles | | | | | | |
| 1-4-02050-2200 | Vehicles - Fire | 29,700 | 22,165 | 30,850 | 1,150 | 3.73 |
| 1-4-02050-2203 | Fuel - Fire | 6,200 | 4,976 | 6,200 | 0 | 0.00 |
| Total Expenditure | | 35,900 | 27,141 | 37,050 | 1,150 | |
| Fire Vehicles (Surplus)/Deficit | | 35,900 | 27,141 | 37,050 | -1,150 | |
| Report Total --> | | 387,762 | 360,386 | 393,647 | -5,885 | |



From Category: 2100 To Category: 2400
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|---------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Ontario Provincial Police | | | | | | |
| 1-4-02100-2040 | Ontario Provincial Police | 521,187 | 469,534 | 520,032 | -1,155 | -0.22 |
| Total Expenditure | | 521,187 | 469,534 | 520,032 | -1,155 | |
| Ontario Provincial Police (Surplus)/Deficit | | 521,187 | 469,534 | 520,032 | 1,155 | |

Budget Department by Category



From Category: 2100 To Category: 2400
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-------------------------------------|------------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Bylaw Enforcement | | | | | | |
| 1-3-02200-0500 | Bylaw Enforcement Fines | -500 | -1,781 | -500 | 0 | 0.00 |
| Total Revenue | | -500 | 0 | -500 | 0 | |
| 1-4-02200-1130 | Office Supplies/Materials - Bylaw | 300 | 329 | 350 | 50 | 14.29 |
| 1-4-02200-1160 | Workshops/Training Courses - Bylaw | 1,500 | 0 | 1,500 | 0 | 0.00 |
| 1-4-02200-1175 | Professional Fees Legal - Bylaw | 800 | 0 | 800 | 0 | 0.00 |
| 1-4-02200-1183 | Miscellaneous - Bylaw | 1,000 | 400 | 1,000 | 0 | 0.00 |
| 1-4-02200-2040 | Contracted Services - Bylaw | 38,000 | 34,175 | 38,000 | 0 | 0.00 |
| Total Expenditure | | 41,600 | 34,904 | 41,650 | 50 | |
| Bylaw Enforcement (Surplus)/Deficit | | 41,100 | 33,123 | 41,150 | -50 | |



From Category: 2100 To Category: 2400
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--------------------------------------|---|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Emergency Planning | | | | | | |
| 1-3-02300-0575 | Transfer from Reserves - Emergency Plar | 0 | 0 | -40,000 | -40,000 | 100.00 |
| Total Revenue | | 0 | 0 | -40,000 | 40,000 | |
| 1-4-02300-1135 | Supplies/Services - Emergency Planning | 500 | 25,748 | 40,000 | 39,500 | 98.75 |
| 1-4-02300-2005 | Equipment & Repairs - Emergency Planni | 0 | 0 | 500 | 500 | 100.00 |
| 1-4-02300-2067 | Emergency Management | 3,500 | 25,685 | 5,000 | 1,500 | 30.00 |
| 1-4-02300-2202 | Fuel - Emergency Planning | 50 | 0 | 50 | 0 | 0.00 |
| Total Expenditure | | 4,050 | 51,433 | 45,550 | 41,500 | |
| Emergency Planning (Surplus)/Deficit | | 4,050 | 51,433 | 5,550 | -1,500 | |



From Category: 2100 To Category: 2400
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|----------------------------------|--------------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Animal Control | | | | | | |
| 1-4-02400-2040 | Contracted Services - Animal Control | 5,000 | 5,434 | 5,500 | 500 | 9.09 |
| Total Expenditure | | 5,000 | 5,434 | 5,500 | 500 | |
| Animal Control (Surplus)/Deficit | | 5,000 | 5,434 | 5,500 | -500 | |

Budget Department by Category



From Category: 2800 To Category: 2825

Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--------------------------------------|--|-------------------------|--------------------------|-------------------------|--------------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Building - General | | | | | | |
| 1-3-02800-0464 | Compliance - Building | -500 | -410 | -500 | 0 | 0.00 |
| 1-3-02800-0510 | Building Permits | -95,000 | -151,675 | -95,000 | 0 | 0.00 |
| 1-3-02800-0515 | Admin Fee - Building | -500 | -7,150 | 0 | 500 | 0.00 |
| Total Revenue | | -96,000 | -159,235 | -95,500 | -500 | |
| 1-4-02800-1000 | Salaries Full Time - Building | 115,000 | 122,290 | 101,647 | -13,353 | -13.14 |
| 1-4-02800-1120 | Payroll Overhead Burden - Building | 12,558 | 13,745 | 9,214 | -3,344 | -36.29 |
| 1-4-02800-1121 | OMERS - Building | 6,283 | 13,602 | 11,553 | 5,270 | 45.62 |
| 1-4-02800-1122 | Employee Benefits - Building | 6,401 | 8,136 | 5,310 | -1,091 | -20.55 |
| 1-4-02800-1131 | Telephone - Building | 800 | 1,231 | 800 | 0 | 0.00 |
| 1-4-02800-1137 | Memberships/Subscriptions - Building | 1,700 | 711 | 1,700 | 0 | 0.00 |
| 1-4-02800-1139 | Clothing Allowance - Building | 400 | 0 | 800 | 400 | 50.00 |
| 1-4-02800-1145 | Office Equipment - Building | 300 | 1,749 | 300 | 0 | 0.00 |
| 1-4-02800-1150 | Computer Operation & Supplies - Building | 4,600 | 4,600 | 6,000 | 1,400 | 23.33 |
| 1-4-02800-1160 | Workshops/Training Courses - Building | 6,000 | 2,652 | 6,000 | 0 | 0.00 |
| 1-4-02800-1161 | Conferences - Building | 2,000 | 840 | 2,000 | 0 | 0.00 |
| 1-4-02800-1162 | Mileage - Building | 500 | 5,261 | 7,200 | 6,700 | 93.06 |
| 1-4-02800-1170 | Insurance - Building | 650 | 233 | 0 | -650 | 0.00 |
| 1-4-02800-1175 | Professional Fees - Building | 2,000 | 0 | 2,000 | 0 | 0.00 |
| 1-4-02800-1183 | Miscellaneous - Building | 500 | 158 | 500 | 0 | 0.00 |
| Total Expenditure | | 159,692 | 175,208 | 155,024 | -4,668 | |
| Building - General (Surplus)/Deficit | | 63,692 | 15,973 | 59,524 | 4,168 | |
| Report Total --> | | 63,692 | 15,973 | 59,524 | 4,168 | |



From Category: 2800 To Category: 2825
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---------------------------------------|---------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Building - Vehicles | | | | | | |
| 1-4-02825-2200 | Vehicles - Building | 0 | 474 | 0 | 0 | 0.00 |
| 1-4-02825-2202 | Fuel - Building | 1,500 | 0 | 0 | -1,500 | 0.00 |
| Total Expenditure | | 1,500 | 474 | 0 | -1,500 | |
| Building - Vehicles (Surplus)/Deficit | | 1,500 | 474 | 0 | 1,500 | |
| Report Total --> | | 65,192 | 16,447 | 59,524 | 5,668 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--|-------------------------|--------------------------|-------------------------|----------|---------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Transportation - General | | | | | | |
| 1-3-03000-0437 | Recovery of Expenses - Transportation | 0 | 16,164 | 0 | 0 | 0.00 |
| 1-3-03000-0464 | Other Revenues - Transportation | -67,000 | -67,166 | -68,000 | -1,000 | 1.47 |
| 1-3-03000-0520 | Quarry Revenues - Transportation | -14,000 | -12,678 | -12,500 | 1,500 | -12.00 |
| Total Revenue | | -81,000 | -63,680 | -80,500 | -500 | |
| 1-4-03000-1000 | Salaries Full Time - Transportation | 90,000 | 93,433 | 90,896 | 896 | 0.99 |
| 1-4-03000-1001 | Salaries Part Time - Transportation | 0 | 4,825 | 2,500 | 2,500 | 100.00 |
| 1-4-03000-1002 | Wages Overtime - Transportation | 0 | 388 | 0 | 0 | 0.00 |
| 1-4-03000-1120 | Payroll Overhead Burden - Transportation | 8,506 | 9,362 | 9,055 | 549 | 6.06 |
| 1-4-03000-1121 | OMERS - Transportation | 9,852 | 10,340 | 9,983 | 131 | 1.31 |
| 1-4-03000-1122 | Employee Benefits - Transportation | 4,064 | 4,569 | 4,268 | 204 | 4.78 |
| 1-4-03000-1130 | Office Supplies/Materials - Transportati | 800 | 476 | 800 | 0 | 0.00 |
| 1-4-03000-1131 | Telephone - Transportation | 3,500 | 2,680 | 3,500 | 0 | 0.00 |
| 1-4-03000-1132 | Internet Service - Transportation | 500 | 0 | 0 | -500 | 0.00 |
| 1-4-03000-1133 | Postage/Courier - Transportation | 250 | 103 | 150 | -100 | -66.67 |
| 1-4-03000-1134 | Printing/Photocopy Costs - Transportatio | 0 | 92 | 0 | 0 | 0.00 |
| 1-4-03000-1135 | Supplies/Services - Transportation | 250 | 637 | 500 | 250 | 50.00 |
| 1-4-03000-1136 | Advertising - Transportation | 1,000 | 106 | 500 | -500 | -100.00 |
| 1-4-03000-1137 | Memberships/Subscriptions - Transportati | 1,800 | 1,405 | 1,800 | 0 | 0.00 |
| 1-4-03000-1138 | Food & Beverage - Transportation | 1,250 | 1,566 | 1,250 | 0 | 0.00 |
| 1-4-03000-1139 | Clothing Allowance - Transportation | 3,000 | 3,759 | 4,000 | 1,000 | 25.00 |
| 1-4-03000-1150 | Computer Operation & Supplies - Transpc | 2,400 | 2,400 | 2,400 | 0 | 0.00 |
| 1-4-03000-1160 | Workshops/Training Courses - Transporta | 8,000 | 898 | 8,000 | 0 | 0.00 |
| 1-4-03000-1161 | Conferences - Transportation | 2,000 | 1,898 | 2,000 | 0 | 0.00 |
| 1-4-03000-1163 | Health & Safety - Transportation | 2,500 | 1,301 | 2,500 | 0 | 0.00 |
| 1-4-03000-1170 | Insurance - Transportation | 21,000 | 23,593 | 23,500 | 2,500 | 10.64 |
| 1-4-03000-1175 | Professional Fees Legal - Transportation | 500 | 0 | 500 | 0 | 0.00 |
| 1-4-03000-1183 | Miscellaneous - Transportation | 500 | 287 | 500 | 0 | 0.00 |
| 1-4-03000-1190 | Interest on Borrowing - Transportation | 45,600 | 45,599 | 37,300 | -8,300 | -22.25 |
| 1-4-03000-2255 | Loan Payments - Transportation | 376,500 | 376,330 | 384,700 | 8,200 | 2.13 |
| 1-4-03000-3000 | Transfer to Reserves - Transportation Op | 103,910 | 103,910 | 113,252 | 9,342 | 8.25 |
| 1-4-03000-5050 | Gain/Loss on Disposal of Assets - Transp | 0 | -566 | 0 | 0 | 0.00 |
| Total Expenditure | | 687,682 | 689,391 | 703,854 | 16,172 | |
| Transportation - General (Surplus)/Deficit | | 606,682 | 625,711 | 623,354 | -16,672 | |
| Report Total --> | | 606,682 | 625,711 | 623,354 | -16,672 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Transportation - Operations | | | | | | |
| 1-4-03025-1000 | Salaries Full Time - Transportation Op. | 58,899 | 82,640 | 61,637 | 2,738 | 4.44 |
| 1-4-03025-1001 | Salaries Part Time - Transportation Op. | 9,025 | 0 | 0 | -9,025 | 0.00 |
| 1-4-03025-1002 | Wages Overtime - Transportation Op. | 0 | 987 | 0 | 0 | 0.00 |
| 1-4-03025-1120 | Payroll Overhead Burden - Transportation | 8,078 | 8,753 | 8,232 | 154 | 1.87 |
| 1-4-03025-1121 | OMERS - Transportation Op. | 5,352 | 6,881 | 5,421 | 69 | 1.27 |
| 1-4-03025-1122 | Employee Benefits - Transportation Op. | 6,516 | 7,220 | 6,887 | 371 | 5.39 |
| Total Expenditure | | 87,870 | 106,481 | 82,177 | -5,693 | |
| Transportation - Operations (Surplus)/Deficit | | 87,870 | 106,481 | 82,177 | 5,693 | |
| Report Total --> | | 694,552 | 732,192 | 705,531 | -10,979 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|---|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Transportation - Building | | | | | | |
| 1-4-03050-2000 | Heating - Transportation Bldg | 10,000 | 6,535 | 10,000 | 0 | 0.00 |
| 1-4-03050-2001 | Water/Wastewater - Transportation Bldg | 1,000 | 996 | 1,000 | 0 | 0.00 |
| 1-4-03050-2002 | Hydro - Transportation Bldg | 9,500 | 5,917 | 9,500 | 0 | 0.00 |
| 1-4-03050-2003 | Maintenance Supplies - Transportation Bld | 1,000 | 253 | 1,000 | 0 | 0.00 |
| 1-4-03050-2004 | Maintenance Repairs - Transportation Bld | 4,000 | 5,642 | 5,000 | 1,000 | 20.00 |
| 1-4-03050-2005 | Equipment & Repairs - Transportation Bld | 2,500 | 645 | 2,500 | 0 | 0.00 |
| 1-4-03050-2006 | Facility Management - Transportation Bld | 3,500 | 906 | 3,500 | 0 | 0.00 |
| 1-4-03050-2008 | Janitorial Cleaning Contracts - Transpor | 8,500 | 6,754 | 7,000 | -1,500 | -21.43 |
| 1-4-03050-2020 | Workshop Supplies - Transportation Bldg | 10,000 | 13,177 | 15,000 | 5,000 | 33.33 |
| Total Expenditure | | 50,000 | 40,825 | 54,500 | 4,500 | |
| Transportation - Building (Surplus)/Deficit | | 50,000 | 40,825 | 54,500 | -4,500 | |
| Report Total --> | | 744,552 | 773,017 | 760,031 | -15,479 | |



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|---|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Transportation - Vehicles & Equipment | | | | | | |
| 1-4-03100-1000 | Salaries Full Time - Vehicles & Equipmen | 30,205 | 26,882 | 26,868 | -3,337 | -12.42 |
| 1-4-03100-1002 | Wages Overtime - Vehicles & Equipment | 0 | 82 | 0 | 0 | 0.00 |
| 1-4-03100-1120 | Payroll Overhead Burden - Vehicles & Equi | 3,582 | 2,926 | 3,244 | -338 | -10.42 |
| 1-4-03100-1121 | OMERS - Vehicles & Equipment | 2,745 | 2,612 | 2,473 | -272 | -11.00 |
| 1-4-03100-1122 | Employee Benefits - Vehicles & Equipmer | 3,341 | 2,618 | 2,840 | -501 | -17.64 |
| 1-4-03100-2200 | Vehicles & Equipment - Transportation | 0 | 4 | 0 | 0 | 0.00 |
| 1-4-03100-2204 | Maintenance Costs/Parts - Vehicles & Equi | 73,600 | 108,770 | 73,750 | 150 | 0.20 |
| Total Expenditure | | 113,473 | 143,894 | 109,175 | -4,298 | |
| Transportation - Vehicles & Equipment (Surplus)/Deficit | | 113,473 | 143,894 | 109,175 | 4,298 | |
| Report Total --> | | 858,025 | 916,911 | 869,206 | -11,181 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|--|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Transportation - Vehicle Overhead | | | | | | |
| 1-4-03105-2201 | Motor Oil/Grease - Transportation | 1,000 | 493 | 1,000 | 0 | 0.00 |
| 1-4-03105-2202 | Gas - Transportation | 10,000 | 4,983 | 8,000 | -2,000 | -25.00 |
| 1-4-03105-2203 | Diesel - Transportation | 85,000 | 60,948 | 85,000 | 0 | 0.00 |
| 1-4-03105-2204 | Maintenance Costs/Parts - Transportation | 0 | 466 | 0 | 0 | 0.00 |
| 1-4-03105-2205 | Licences & Insurance - Transportation | 17,000 | 14,043 | 18,000 | 1,000 | 5.56 |
| 1-4-03105-2225 | Materials & Supplies - Transportation | 5,000 | 4,453 | 10,000 | 5,000 | 50.00 |
| Total Expenditure | | 118,000 | 85,386 | 122,000 | 4,000 | |
| Transportation - Vehicle Overhead (Surplus)/Deficit | | 118,000 | 85,386 | 122,000 | -4,000 | |
| Report Total --> | | 976,025 | 1,002,297 | 991,206 | -15,181 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--------------------------------------|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Bridges & Culverts | | | | | | |
| 1-4-03200-1000 | Salaries Full Time - Bridges & Culverts | 9,061 | 4,158 | 9,483 | 422 | 4.45 |
| 1-4-03200-1001 | Salaries Part Time - Bridges & Culverts | 0 | 463 | 0 | 0 | 0.00 |
| 1-4-03200-1002 | Wages Overtime - Bridges & Culverts | 800 | 271 | 800 | 0 | 0.00 |
| 1-4-03200-1120 | Payroll Overhead Burden - Bridges & Culverts | 1,125 | 481 | 1,145 | 20 | 1.75 |
| 1-4-03200-1121 | OMERS - Bridges & Culverts | 823 | 367 | 873 | 50 | 5.73 |
| 1-4-03200-1122 | Employee Benefits - Bridges & Culverts | 1,002 | 439 | 1,002 | 0 | 0.00 |
| 1-4-03200-2225 | Materials & Supplies - Bridges & Culvert | 25,000 | 32,722 | 30,000 | 5,000 | 16.67 |
| 1-4-03200-2250 | Contracted Services - Bridges & Culverts | 5,500 | 19 | 10,500 | 5,000 | 47.62 |
| Total Expenditure | | 43,311 | 38,920 | 53,803 | 10,492 | |
| Bridges & Culverts (Surplus)/Deficit | | 43,311 | 38,920 | 53,803 | -10,492 | |
| Report Total --> | | 1,019,336 | 1,041,217 | 1,045,009 | -25,673 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---------------------------------------|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Drainage & Brushing | | | | | | |
| 1-4-03300-1000 | Salaries Full Time - Drainage & Brushing | 42,287 | 39,021 | 44,252 | 1,965 | 4.44 |
| 1-4-03300-1001 | Salaries Part Time - Drainage & Brushing | 9,026 | 329 | 0 | -9,026 | 0.00 |
| 1-4-03300-1002 | Wages Overtime - Drainage & Brushing | 800 | 4,416 | 800 | 0 | 0.00 |
| 1-4-03300-1120 | Payroll Overhead Burden - Drainage & Br | 5,065 | 4,066 | 6,505 | 1,440 | 22.14 |
| 1-4-03300-1121 | OMERS - Drainage & Brushing | 3,843 | 3,610 | 4,073 | 230 | 5.65 |
| 1-4-03300-1122 | Employee Benefits - Drainage & Brushing | 4,678 | 4,029 | 4,678 | 0 | 0.00 |
| 1-4-03300-2225 | Materials & Supplies - Drainage & Brushi | 7,000 | 20,289 | 18,412 | 11,412 | 61.98 |
| 1-4-03300-2250 | Contracted Services - Drainage & Brushin | 20,000 | 19,314 | 20,000 | 0 | 0.00 |
| Total Expenditure | | 92,699 | 95,074 | 98,720 | 6,021 | |
| Drainage & Brushing (Surplus)/Deficit | | 92,699 | 95,074 | 98,720 | -6,021 | |
| Report Total --> | | 1,112,035 | 1,136,291 | 1,143,729 | -31,694 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Roadside Maintenance | | | | | | |
| 1-4-03400-1000 | Salaries Full Time - Roadside Maintenan | 81,553 | 85,623 | 85,344 | 3,791 | 4.44 |
| 1-4-03400-1001 | Salaries Part Time - Roadside Maintenan | 9,026 | 15,828 | 18,574 | 9,548 | 51.41 |
| 1-4-03400-1002 | Wages Overtime - Roadside Maintenance | 2,000 | 2,385 | 2,000 | 0 | 0.00 |
| 1-4-03400-1120 | Payroll Overhead Burden - Roadside Mair | 10,865 | 12,371 | 6,505 | -4,360 | -67.03 |
| 1-4-03400-1121 | OMERS - Roadside Maintenance | 7,411 | 7,876 | 8,537 | 1,126 | 13.19 |
| 1-4-03400-1122 | Employee Benefits - Roadside Maintenan | 9,022 | 8,743 | 8,896 | -126 | -1.42 |
| 1-4-03400-2009 | Chemicals - Roadside Maintenance | 4,000 | 4,508 | 4,000 | 0 | 0.00 |
| 1-4-03400-2225 | Materials & Supplies - Roadside Maintena | 75,779 | 108,200 | 103,500 | 27,721 | 26.78 |
| 1-4-03400-2226 | Dust Control Materials/Supplies - Roadsi | 25,000 | 25,380 | 25,000 | 0 | 0.00 |
| 1-4-03400-2250 | Contracted Services - Roadside Maintena | 5,000 | 0 | 5,000 | 0 | 0.00 |
| Total Expenditure | | 229,656 | 270,914 | 267,356 | 37,700 | |
| Roadside Maintenance (Surplus)/Deficit | | 229,656 | 270,914 | 267,356 | -37,700 | |
| Report Total --> | | 1,341,691 | 1,407,205 | 1,411,085 | -69,394 | |



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-----------------------------------|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Street Lighting | | | | | | |
| 1-4-03500-2002 | Hydro - Street Lighting | 10,000 | 9,725 | 10,000 | 0 | 0.00 |
| 1-4-03500-2225 | Materials & Supplies - Street Lighting | 2,500 | -5,364 | 2,500 | 0 | 0.00 |
| 1-4-03500-2250 | Contracted Services - Street Lighting | 3,000 | 0 | 3,000 | 0 | 0.00 |
| 1-4-03500-2255 | Loan Payments - Street Lighting | 19,378 | 19,609 | 22,910 | 3,532 | 15.42 |
| Total Expenditure | | 34,878 | 23,970 | 38,410 | 3,532 | |
| Street Lighting (Surplus)/Deficit | | 34,878 | 23,970 | 38,410 | -3,532 | |
| Report Total --> | | 1,376,569 | 1,431,175 | 1,449,495 | -72,926 | |



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---------------------------|-------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Signals | | | | | | |
| 1-4-03510-2041 | Contracted Services - CP Rail | 26,000 | 34,394 | 26,000 | 0 | 0.00 |
| 1-4-03510-2042 | Contracted Services - CN Rail | 15,500 | 11,398 | 15,500 | 0 | 0.00 |
| Total Expenditure | | 41,500 | 45,792 | 41,500 | 0 | |
| Signals (Surplus)/Deficit | | 41,500 | 45,792 | 41,500 | 0 | |
| Report Total --> | | 1,418,069 | 1,476,967 | 1,490,995 | -72,926 | |

Budget Department by Category



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|----------------------------------|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Signs & Safety | | | | | | |
| 1-4-03520-1000 | Salaries Full Time - Signs & Safety | 1,510 | 762 | 1,580 | 70 | 4.43 |
| 1-4-03520-1001 | Salaries Part Time - Signs & Safety | 0 | 17 | 0 | 0 | 0.00 |
| 1-4-03520-1002 | Wages Overtime - Signs & Safety | 0 | 82 | 0 | 0 | 0.00 |
| 1-4-03520-1120 | Payroll Overhead Burden - Signs & Safety | 179 | 87 | 191 | 12 | 6.28 |
| 1-4-03520-1121 | OMERS - Signs & Safety | 137 | 72 | 145 | 8 | 5.52 |
| 1-4-03520-1122 | Employee Benefits - Signs & Safety | 167 | 62 | 167 | 0 | 0.00 |
| 1-4-03520-2225 | Materials & Supplies - Signs & Safety | 7,000 | 6,433 | 7,000 | 0 | 0.00 |
| 1-4-03520-2250 | Contracted Services - Signs & Safety | 25,000 | 23,248 | 25,000 | 0 | 0.00 |
| Total Expenditure | | 33,993 | 30,763 | 34,083 | 90 | |
| Signs & Safety (Surplus)/Deficit | | 33,993 | 30,763 | 34,083 | -90 | |
| Report Total --> | | 1,452,062 | 1,507,730 | 1,525,078 | -73,016 | |



From Category: 3000 To Category: 3600
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--------------------------------------|---|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Snow & Ice Removal | | | | | | |
| 1-4-03600-1000 | Salaries Full Time - Snow & Ice Removal | 78,532 | 54,939 | 82,183 | 3,651 | 4.44 |
| 1-4-03600-1001 | Salaries Part Time - Snow & Ice Removal | 0 | 82 | 0 | 0 | 0.00 |
| 1-4-03600-1002 | Wages Overtime - Snow & Ice Removal | 36,400 | 30,397 | 36,400 | 0 | 0.00 |
| 1-4-03600-1120 | Payroll Overhead Burden - Snow & Ice R | 11,234 | 8,741 | 11,843 | 609 | 5.14 |
| 1-4-03600-1121 | OMERS - Snow & Ice Removal | 7,137 | 5,056 | 7,564 | 427 | 5.65 |
| 1-4-03600-1122 | Employee Benefits - Snow & Ice Removal | 8,687 | 6,504 | 8,687 | 0 | 0.00 |
| 1-4-03600-2225 | Materials & Supplies - Snow & Ice Remov | 150,000 | 85,077 | 125,000 | -25,000 | -20.00 |
| Total Expenditure | | 291,990 | 190,796 | 271,677 | -20,313 | |
| Snow & Ice Removal (Surplus)/Deficit | | 291,990 | 190,796 | 271,677 | 20,313 | |
| Report Total --> | | 1,744,052 | 1,698,526 | 1,796,755 | -52,703 | |

Budget Department by Category



From Category: 4000 To Category: 4050

Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|---|-------------------------|--------------------------|-------------------------|---------------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Water System - General | | | | | | |
| 1-3-04000-0530 | Water Billings | -288,086 | -290,701 | -298,000 | -9,914 | 3.33 |
| 1-3-04000-0531 | Water Shut-off/Connection Charges | -5,000 | -15,000 | -5,000 | 0 | 0.00 |
| 1-3-04000-0532 | Water Penalty & Interest | -1,500 | -2,175 | -1,500 | 0 | 0.00 |
| 1-3-04000-0535 | New Water Connection Fee | 0 | -1,144 | 0 | 0 | 0.00 |
| 1-3-04000-0536 | Curb Stop Installation Fees | 0 | -4,000 | 0 | 0 | 0.00 |
| 1-3-04000-0537 | Ind. Park Service Fee | -113,779 | -113,779 | -114,900 | -1,121 | 0.98 |
| Total Revenue | | -408,365 | -426,799 | -419,400 | 11,035 | |
| 1-4-04000-1000 | Salaries Full Time - Water | 114,165 | 111,333 | 111,880 | -2,285 | -2.04 |
| 1-4-04000-1001 | Salaries Part Time - Water | 0 | 295 | 0 | 0 | 0.00 |
| 1-4-04000-1002 | Wages Overtime - Water | 4,000 | 5,117 | 4,000 | 0 | 0.00 |
| 1-4-04000-1012 | Wages Industrial Park - Water | 71,975 | 77,572 | 74,586 | 2,611 | 3.50 |
| 1-4-04000-1120 | Payroll Overhead Burden - Water | 17,250 | 18,762 | 18,247 | 997 | 5.46 |
| 1-4-04000-1121 | OMERS - Water | 20,590 | 17,720 | 19,334 | -1,256 | -6.50 |
| 1-4-04000-1122 | Employee Benefits - Water | 11,785 | 16,675 | 12,070 | 285 | 2.36 |
| 1-4-04000-1130 | Office Supplies/Materials - Water | 2,500 | 220 | 2,000 | -500 | -25.00 |
| 1-4-04000-1131 | Telephone - Water | 2,500 | 1,382 | 2,500 | 0 | 0.00 |
| 1-4-04000-1135 | Supplies/Services - Water | 6,000 | 8,290 | 6,500 | 500 | 7.69 |
| 1-4-04000-1136 | Advertising - Water | 50 | 254 | 50 | 0 | 0.00 |
| 1-4-04000-1137 | Memberships/Subscriptions - Water | 100 | 25 | 100 | 0 | 0.00 |
| 1-4-04000-1145 | Office Equipment - Water | 100 | 0 | 100 | 0 | 0.00 |
| 1-4-04000-1150 | Computer Operation & Supplies - Water | 1,000 | 1,000 | 1,000 | 0 | 0.00 |
| 1-4-04000-1160 | Workshops/Training Courses - Water | 8,000 | 1,198 | 8,000 | 0 | 0.00 |
| 1-4-04000-1161 | Conferences - Water | 1,000 | 275 | 1,000 | 0 | 0.00 |
| 1-4-04000-1162 | Mileage - Water | 250 | 0 | 250 | 0 | 0.00 |
| 1-4-04000-1170 | Insurance - Water | 17,000 | 13,494 | 14,183 | -2,817 | -19.86 |
| 1-4-04000-1183 | Miscellaneous - Water | 200 | 13 | 200 | 0 | 0.00 |
| 1-4-04000-1190 | Interest on Long Term Debt OIPC - Water | 7,000 | 453 | 7,000 | 0 | 0.00 |
| 1-4-04000-3000 | Transfer to Reserves - Water | 0 | 2,546 | 0 | 0 | 0.00 |
| Total Expenditure | | 285,465 | 276,624 | 283,000 | -2,465 | |
| Water System - General (Surplus)/Deficit | | -122,900 | -150,175 | -136,400 | 13,500 | |
| Report Total --> | | -122,900 | -150,175 | -136,400 | 13,500 | |

Budget Department by Category



From Category: 4000 To Category: 4050
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|-----------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Water System - Building | | | | | | |
| 1-4-04025-2002 | Hydro - Water Bldg | 4,000 | 3,520 | 4,000 | 0 | 0.00 |
| 1-4-04025-2003 | Maintenance Supplies - Water Bldg | 2,500 | 3,073 | 2,500 | 0 | 0.00 |
| 1-4-04025-2004 | Maintenance Repairs - Water Bldg | 2,500 | 2,582 | 2,500 | 0 | 0.00 |
| 1-4-04025-2005 | Equipment & Repairs - Water Bldg | 2,500 | 3,098 | 2,500 | 0 | 0.00 |
| 1-4-04025-2069 | Chlorine/Chemicals - Water Bldg | 800 | 562 | 800 | 0 | 0.00 |
| 1-4-04025-2080 | Permits - Water Bldg | 100 | 0 | 100 | 0 | 0.00 |
| 1-4-04025-2090 | Water Purchases - P.S. | 95,000 | 100,872 | 95,000 | 0 | 0.00 |
| 1-4-04025-2126 | Monitoring Program | 6,000 | 4,093 | 6,000 | 0 | 0.00 |
| 1-4-04025-2250 | Contracted Services | 3,000 | 24,170 | 15,000 | 12,000 | 80.00 |
| Total Expenditure | | 116,400 | 141,970 | 128,400 | 12,000 | |
| Water System - Building (Surplus)/Deficit | | 116,400 | 141,970 | 128,400 | -12,000 | |
| Report Total --> | | -6,500 | -8,205 | -8,000 | 1,500 | |



From Category: 4000 To Category: 4050
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|---------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Water System - Vehicles | | | | | | |
| 1-4-04050-2200 | Vehicles - Water | 0 | 4,289 | 0 | 0 | 0.00 |
| 1-4-04050-2202 | Fuel - Water | 3,500 | 32 | 5,000 | 1,500 | 30.00 |
| 1-4-04050-2204 | Maintenance Costs/Parts - Water | 3,000 | 3,884 | 3,000 | 0 | 0.00 |
| Total Expenditure | | 6,500 | 8,205 | 8,000 | 1,500 | |
| Water System - Vehicles (Surplus)/Deficit | | 6,500 | 8,205 | 8,000 | -1,500 | |
| Report Total --> | | 0 | 0 | 0 | 0 | |

Budget Department by Category



From Category: 4100 To Category: 4100
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|----------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Crawford Septic System | | | | | | |
| 1-3-04100-0540 | Sewer Surcharge on Water Bills | -14,802 | -14,801 | -15,150 | -348 | 2.30 |
| 1-3-04100-0541 | Sewer Penalty & Interest | -100 | -120 | 0 | 100 | 0.00 |
| Total Revenue | | -14,902 | -14,921 | -15,150 | 248 | |
| 1-4-04100-1000 | Salaries Full Time - Septic | 7,455 | 3,969 | 4,894 | -2,561 | -52.33 |
| 1-4-04100-1002 | Wages Overtime - Septic | 0 | 181 | 0 | 0 | 0.00 |
| 1-4-04100-1120 | Payroll Overhead Burden - Septic | 713 | 420 | 479 | -234 | -48.85 |
| 1-4-04100-1121 | OMERS - Septic | 817 | 400 | 507 | -310 | -61.14 |
| 1-4-04100-1122 | Employee Benefits - Septic | 467 | 392 | 316 | -151 | -47.78 |
| 1-4-04100-1131 | Telephone - Septic | 750 | 527 | 750 | 0 | 0.00 |
| 1-4-04100-2002 | Hydro - Septic | 1,200 | 658 | 1,000 | -200 | -20.00 |
| 1-4-04100-2005 | Equipment & Repairs - Septic | 1,000 | 7,118 | 1,000 | 0 | 0.00 |
| 1-4-04100-2250 | Contracted Services - Septic | 2,500 | 2,015 | 2,500 | 0 | 0.00 |
| 1-4-04100-3000 | Transfer to Reserves - Septic | 0 | 0 | 3,704 | 3,704 | 100.00 |
| Total Expenditure | | 14,902 | 15,680 | 15,150 | 248 | |
| Crawford Septic System (Surplus)/Deficit | | 0 | 759 | 0 | 0 | |

Budget Department by Category



From Category: 4200 To Category: 4225
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|------------------------------------|--------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Waste Management | | | | | | |
| 1-4-04200-1000 | Salaries Full Time - Waste Mgmt | 50,738 | 52,566 | 52,499 | 1,761 | 3.35 |
| 1-4-04200-1001 | Salaries Part Time - Waste Mgmt | 5,500 | 6,280 | 6,460 | 960 | 14.86 |
| 1-4-04200-1002 | Wages Overtime - Waste Mgmt | 3,500 | 2,036 | 3,200 | -300 | -9.38 |
| 1-4-04200-1120 | Payroll Overhead Burden - Waste Mgmt | 6,810 | 7,321 | 7,189 | 379 | 5.27 |
| 1-4-04200-1121 | OMERS - Waste Mgmt | 4,566 | 4,731 | 4,724 | 158 | 3.34 |
| 1-4-04200-1122 | Employee Benefits - Waste Mgmt | 6,878 | 6,746 | 6,878 | 0 | 0.00 |
| 1-4-04200-1131 | Telephone - Waste Mgmt | 700 | 544 | 600 | -100 | -16.67 |
| 1-4-04200-1135 | Supplies/Services - Waste Mgmt | 1,000 | 3,057 | 3,000 | 2,000 | 66.67 |
| 1-4-04200-1183 | Miscellaneous - Waste Mgmt | 500 | 535 | 500 | 0 | 0.00 |
| 1-4-04200-2004 | Maintenance & Repairs - Waste Mgmt | 7,000 | 5,520 | 7,000 | 0 | 0.00 |
| 1-4-04200-2125 | Hazardous Waste - Waste Mgmt | 25,000 | 20,950 | 25,000 | 0 | 0.00 |
| 1-4-04200-2250 | Contracted Services - Waste Mgmt | 1,000 | 0 | 1,000 | 0 | 0.00 |
| Total Expenditure | | 113,192 | 110,286 | 118,050 | 4,858 | |
| Waste Management (Surplus)/Deficit | | 113,192 | 110,286 | 118,050 | -4,858 | |



From Category: 4200 To Category: 4225
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|----------------------------------|--------------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Waste Disposal | | | | | | |
| 1-4-04225-2101 | Recycling Depot Pick-ups | 40,000 | 68,623 | 60,000 | 20,000 | 33.33 |
| 1-4-04225-2250 | Contracted Services - Waste Disposal | 30,000 | 18,758 | 30,000 | 0 | 0.00 |
| Total Expenditure | | 70,000 | 87,381 | 90,000 | 20,000 | |
| Waste Disposal (Surplus)/Deficit | | 70,000 | 87,381 | 90,000 | -20,000 | |

Budget Department by Category



From Category: 4300 To Category: 4375

Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--|-------------------------|--------------------------|-------------------------|----------------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| McDougall Landfill - General | | | | | | |
| 1-3-04300-0550 | Tipping Fees - Municipalities | -425,000 | -604,683 | -450,000 | -25,000 | 5.56 |
| 1-3-04300-0551 | Tipping Fees - Commercial Users | -425,000 | -418,888 | -415,000 | 10,000 | -2.41 |
| 1-3-04300-0552 | Tipping Fee Penalty & Interest | -500 | -782 | -500 | 0 | 0.00 |
| 1-3-04300-0553 | Tipping Fees - Ratepayers | -30,000 | -57,034 | -30,000 | 0 | 0.00 |
| 1-3-04300-0554 | Scrap Metal Sales | -20,000 | -38,216 | -25,000 | -5,000 | 20.00 |
| 1-3-04300-0555 | Waste Diversion Ontario Funding | -40,000 | -77,030 | -50,000 | -10,000 | 20.00 |
| 1-3-04300-0556 | Landfill Miscellaneous | -2,500 | -2,300 | -2,500 | 0 | 0.00 |
| 1-3-04300-0575 | Transfer from Reserves - Landfill | 0 | 0 | -100,000 | -100,000 | 100.00 |
| Total Revenue | | -943,000 | -1,198,933 | -1,073,000 | 130,000 | |
| 1-4-04300-1000 | Salaries Full Time - Landfill | 102,768 | 119,526 | 109,229 | 6,461 | 5.92 |
| 1-4-04300-1001 | Salaries Part Time - Landfill | 15,500 | 12,579 | 10,086 | -5,414 | -33.68 |
| 1-4-04300-1002 | Wages Overtime - Landfill | 14,000 | 26,277 | 14,000 | 0 | 0.00 |
| 1-4-04300-1120 | Payroll Overhead Burden - Landfill | 13,256 | 16,832 | 14,174 | 918 | 6.48 |
| 1-4-04300-1121 | OMERS - Landfill | 9,365 | 12,419 | 10,183 | 818 | 8.03 |
| 1-4-04300-1122 | Employee Benefits - Landfill | 12,768 | 13,599 | 12,768 | 0 | 0.00 |
| 1-4-04300-1130 | Office Supplies/Materials - Landfill | 1,000 | 909 | 1,000 | 0 | 0.00 |
| 1-4-04300-1131 | Telephone - Landfill | 2,200 | 2,642 | 2,600 | 400 | 15.38 |
| 1-4-04300-1132 | Internet Service - Landfill | 1,800 | 691 | 1,500 | -300 | -20.00 |
| 1-4-04300-1134 | Printing/Photocopy Costs - Landfill | 800 | 500 | 700 | -100 | -14.29 |
| 1-4-04300-1135 | Supplies/Services - Landfill | 7,000 | 16,613 | 15,000 | 8,000 | 53.33 |
| 1-4-04300-1137 | Memberships/Subscriptions - Landfill | 1,200 | 0 | 1,200 | 0 | 0.00 |
| 1-4-04300-1138 | Food & Beverage - Landfill | 500 | 413 | 500 | 0 | 0.00 |
| 1-4-04300-1145 | Office Equipment - Landfill | 500 | 589 | 500 | 0 | 0.00 |
| 1-4-04300-1150 | Computer Operation & Supplies - Landfill | 1,500 | 4,770 | 1,500 | 0 | 0.00 |
| 1-4-04300-1151 | Consultation Services - Landfill | 10,000 | 5,759 | 10,000 | 0 | 0.00 |
| 1-4-04300-1160 | Workshops/Training Courses - Landfill | 2,500 | 0 | 2,500 | 0 | 0.00 |
| 1-4-04300-1161 | Conferences - Landfill | 1,000 | 0 | 1,000 | 0 | 0.00 |
| 1-4-04300-1163 | Health & Safety - Landfill | 2,000 | 4,908 | 2,500 | 500 | 20.00 |
| 1-4-04300-1170 | Insurance - Landfill | 10,000 | 12,313 | 12,500 | 2,500 | 20.00 |
| 1-4-04300-1183 | Miscellaneous - Landfill | 500 | 914 | 500 | 0 | 0.00 |
| 1-4-04300-2003 | Maintenance Supplies - Landfill | 2,500 | 3,633 | 3,200 | 700 | 21.88 |
| 1-4-04300-2008 | Janitorial Cleaning Contracts - Landfill | 500 | 407 | 500 | 0 | 0.00 |
| 1-4-04300-2025 | Equipment Rentals - Landfill | 500 | 0 | 500 | 0 | 0.00 |
| 1-4-04300-2127 | Accounts Written Off - Landfill | 3,000 | 0 | 2,000 | -1,000 | -50.00 |
| 1-4-04300-2226 | Dust Control Materials/Supplies - Landfi | 12,000 | 12,000 | 12,000 | 0 | 0.00 |
| 1-4-04300-2250 | Contracted Services - Landfill | 6,000 | 3,197 | 8,000 | 2,000 | 25.00 |
| 1-4-04300-2251 | Property Tax - Landfill | 11,250 | 12,289 | 11,250 | 0 | 0.00 |
| 1-4-04300-2252 | Material Processing RAP - Landfill | 0 | 16,820 | 10,000 | 10,000 | 100.00 |
| 1-4-04300-3000 | Transfer to Reserves - Landfill | 225,000 | 225,000 | 150,000 | -75,000 | -50.00 |
| Total Expenditure | | 470,907 | 525,599 | 421,390 | -49,517 | |
| McDougall Landfill - General (Surplus)/Deficit | | -472,093 | -673,334 | -651,610 | 179,517 | |
| Report Total --> | | -472,093 | -673,334 | -651,610 | 179,517 | |



From Category: 4300 To Category: 4375
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| McDougall Landfill - Vehicles & Equip | | | | | | |
| 1-4-04325-2200 | Vehicles - Landfill | 5,000 | 6,554 | 3,000 | -2,000 | -66.67 |
| 1-4-04325-2201 | Motor Oil/Grease - Landfill | 1,500 | 1,845 | 1,800 | 300 | 16.67 |
| 1-4-04325-2204 | Maintenance Costs/Parts - Vehicles | 48,400 | 57,546 | 122,413 | 74,013 | 60.46 |
| Total Expenditure | | 54,900 | 65,945 | 127,213 | 72,313 | |
| McDougall Landfill - Vehicles & Equip (Surplus)/Deficit | | 54,900 | 65,945 | 127,213 | -72,313 | |
| Report Total --> | | -417,193 | -607,389 | -524,397 | 107,204 | |



From Category: 4300 To Category: 4375
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|-----------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| McDougall Landfill - Vehicle Overhead | | | | | | |
| 1-4-04330-2201 | Motor Oil/Grease - Landfill | 500 | 188 | 0 | -500 | 0.00 |
| 1-4-04330-2202 | Gas - Landfill | 0 | 583 | 5,000 | 5,000 | 100.00 |
| 1-4-04330-2203 | Diesel - Landfill | 20,000 | 19,117 | 15,000 | -5,000 | -33.33 |
| Total Expenditure | | 20,500 | 19,888 | 20,000 | -500 | |
| McDougall Landfill - Vehicle Overhead (Surplus)/Deficit | | 20,500 | 19,888 | 20,000 | 500 | |
| Report Total --> | | -396,693 | -587,501 | -504,397 | 107,704 | |



From Category: 4300 To Category: 4375
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|----------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Commercial Recycling | | | | | | |
| 1-4-04350-2128 | Wood Grinding - Landfill | 25,000 | 30,762 | 30,000 | 5,000 | 16.67 |
| 1-4-04350-2129 | Shingle Removal - Landfill | 15,000 | 0 | 15,000 | 0 | 0.00 |
| 1-4-04350-2130 | Drywall Removal - Landfill | 15,000 | 6,700 | 10,000 | -5,000 | -50.00 |
| Total Expenditure | | 55,000 | 37,462 | 55,000 | 0 | |
| Commercial Recycling (Surplus)/Deficit | | 55,000 | 37,462 | 55,000 | 0 | |
| Report Total --> | | -341,693 | -550,039 | -449,397 | 107,704 | |



From Category: 4300 To Category: 4375
Account Code: ?-?-?????-???? To : ?-?-?????-????

Table with 7 columns: Account Code, Account Description, 2020 FINAL BUDGET, 2020 ACTUAL VALUES, 2021 DRAFT BUDGET, Variance, Var %. Rows include General Operating Fund, Expenditure, Lechate Collection, and various account codes (1-4-04375-1000 to 1-4-04375-2250) with their respective budget and actual values.



From Category: 5000 To Category: 6100
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-----------------------------|---------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Ambulance | | | | | | |
| 1-4-05000-2040 | Ambulance | 225,000 | 225,474 | 237,000 | 12,000 | 5.06 |
| Total Expenditure | | 225,000 | 225,474 | 237,000 | 12,000 | |
| Ambulance (Surplus)/Deficit | | 225,000 | 225,474 | 237,000 | -12,000 | |



From Category: 5000 To Category: 6100
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-------------------------------|---------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Health Unit | | | | | | |
| 1-4-05100-2040 | Health Unit | 88,522 | 83,745 | 81,394 | -7,128 | -8.76 |
| Total Expenditure | | 88,522 | 83,745 | 81,394 | -7,128 | |
| Health Unit (Surplus)/Deficit | | 88,522 | 83,745 | 81,394 | 7,128 | |



From Category: 5000 To Category: 6100
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| District Social Services | | | | | | |
| 1-4-06000-2040 | District Social Services | 329,707 | 329,707 | 330,622 | 915 | 0.28 |
| Total Expenditure | | 329,707 | 329,707 | 330,622 | 915 | |
| District Social Services (Surplus)/Deficit | | 329,707 | 329,707 | 330,622 | -915 | |



From Category: 5000 To Category: 6100
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-----------------------------------|---------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Seniors Housing | | | | | | |
| 1-4-06100-2040 | Seniors Housing | 120,000 | 117,618 | 105,898 | -14,102 | -13.32 |
| Total Expenditure | | 120,000 | 117,618 | 105,898 | -14,102 | |
| Seniors Housing (Surplus)/Deficit | | 120,000 | 117,618 | 105,898 | 14,102 | |

Budget Department by Category



From Category: 7000 To Category: 7400

Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|--|-------------------------|--------------------------|-------------------------|--------------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Parks, Rec & Culture-General | | | | | | |
| 1-3-07000-0464 | Other Revenues - Parks & Rec | -1,000 | -125 | 0 | 1,000 | 0.00 |
| 1-3-07000-0587 | Parkland Dedication Fees - Parks & Rec | 0 | -21,285 | 0 | 0 | 0.00 |
| | Total Revenue | -1,000 | -21,410 | 0 | -1,000 | |
| 1-4-07000-1000 | Salaries Full Time - Parks & Rec | 66,851 | 86,037 | 65,309 | -1,542 | -2.36 |
| 1-4-07000-1001 | Salaries Part Time - Parks & Rec | 12,000 | 10,044 | 12,000 | 0 | 0.00 |
| 1-4-07000-1002 | Wages Overtime - Parks & Rec | 2,500 | 1,658 | 2,500 | 0 | 0.00 |
| 1-4-07000-1003 | Wages Vacation - Parks & Rec | 0 | 146 | 0 | 0 | 0.00 |
| 1-4-07000-1120 | Payroll Overhead Burden - Parks & Rec | 9,575 | 10,883 | 10,017 | 442 | 4.41 |
| 1-4-07000-1121 | OMERS - Parks & Rec | 7,409 | 8,390 | 7,689 | 280 | 3.64 |
| 1-4-07000-1122 | Employee Benefits - Parks & Rec | 8,915 | 9,444 | 8,915 | 0 | 0.00 |
| 1-4-07000-1130 | Office Supplies/Materials - Parks & Rec | 250 | 80 | 250 | 0 | 0.00 |
| 1-4-07000-1131 | Telephone - Parks & Rec | 175 | 275 | 175 | 0 | 0.00 |
| 1-4-07000-1136 | Advertising - Parks & Rec | 750 | 53 | 500 | -250 | -50.00 |
| 1-4-07000-1137 | Memberships/Subscriptions - Parks & Rec | 730 | 1,547 | 750 | 20 | 2.67 |
| 1-4-07000-1145 | Office Equipment - Parks & Rec | 50 | 0 | 50 | 0 | 0.00 |
| 1-4-07000-1160 | Workshops/Training Courses - Parks & Rec | 4,200 | 1,382 | 4,200 | 0 | 0.00 |
| 1-4-07000-1161 | Conferences - Parks & Rec | 150 | 0 | 150 | 0 | 0.00 |
| 1-4-07000-1170 | Insurance - Parks & Rec | 12,250 | 12,696 | 12,750 | 500 | 3.92 |
| 1-4-07000-1183 | Miscellaneous - Parks & Rec | 500 | 478 | 500 | 0 | 0.00 |
| 1-4-07000-1187 | Cemetery | 5,000 | 0 | 0 | -5,000 | 0.00 |
| 1-4-07000-2140 | Fireworks Display - Parks & Rec | 8,500 | 0 | 8,500 | 0 | 0.00 |
| | Total Expenditure | 139,805 | 143,113 | 134,255 | -5,550 | |
| | Parks, Rec & Culture-General (Surplus)/Deficit | 138,805 | 121,703 | 134,255 | 4,550 | |
| | Report Total --> | 138,805 | 121,703 | 134,255 | 4,550 | |



From Category: 7000 To Category: 7400
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|---------------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Parks, Rec & -Vehicles & Equipment | | | | | | |
| 1-4-07025-2201 | Motor Oil/Grease - Parks & Rec | 50 | 0 | 50 | 0 | 0.00 |
| 1-4-07025-2202 | Fuel - Parks & Recreation | 5,000 | 4,440 | 5,000 | 0 | 0.00 |
| 1-4-07025-2204 | Maintenance Costs/Parts - Parks & Rec | 7,200 | 13,724 | 12,250 | 5,050 | 41.22 |
| 1-4-07025-2225 | Materials & Supplies - Parks & Rec | 0 | 6 | 0 | 0 | 0.00 |
| Total Expenditure | | 12,250 | 18,170 | 17,300 | 5,050 | |
| Parks, Rec & -Vehicles & Equipment (Surplus)/Deficit | | 12,250 | 18,170 | 17,300 | -5,050 | |
| Report Total --> | | 151,055 | 139,873 | 151,555 | -500 | |

Budget Department by Category



From Category: 7000 To Category: 7400
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-----------------------------------|--|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Parks & Beaches | | | | | | |
| 1-4-07100-1135 | Supplies/Services - Parks & Beaches | 4,000 | 4,056 | 4,100 | 100 | 2.44 |
| 1-4-07100-1170 | Insurance - Parks & Beaches | 3,900 | 3,803 | 3,900 | 0 | 0.00 |
| 1-4-07100-2002 | Hydro - Parks & Beaches | 1,000 | 729 | 1,000 | 0 | 0.00 |
| 1-4-07100-2003 | Maintenance Supplies - Parks & Beaches | 2,500 | 2,660 | 2,700 | 200 | 7.41 |
| 1-4-07100-2004 | Maintenance Repairs - Parks & Beaches | 2,000 | 2,249 | 2,500 | 500 | 20.00 |
| 1-4-07100-2007 | Grounds Maintenance - Parks & Beaches | 2,000 | 24 | 2,000 | 0 | 0.00 |
| Total Expenditure | | 15,400 | 13,521 | 16,200 | 800 | |
| Parks & Beaches (Surplus)/Deficit | | 15,400 | 13,521 | 16,200 | -800 | |
| Report Total --> | | 166,455 | 153,394 | 167,755 | -1,300 | |

Budget Department by Category



From Category: 7000 To Category: 7400
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--------------------------------|--------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Swim Program | | | | | | |
| 1-3-07200-0565 | Swim Program Registration Fees | -6,000 | 0 | -6,000 | 0 | 0.00 |
| Total Revenue | | -6,000 | 0 | -6,000 | 0 | |
| 1-4-07200-1000 | Salaries Full Time - Swim | 0 | 157 | 0 | 0 | 0.00 |
| 1-4-07200-1001 | Salaries Part Time - Swim | 12,515 | 0 | 12,500 | -15 | -0.12 |
| 1-4-07200-1002 | Wages Overtime - Swim | 750 | 0 | 750 | 0 | 0.00 |
| 1-4-07200-1120 | Payroll Overhead Burden - Swim | 1,394 | 17 | 1,433 | 39 | 2.72 |
| 1-4-07200-1122 | Employee Benefits - Swim | 0 | 17 | 0 | 0 | 0.00 |
| 1-4-07200-1135 | Supplies/Services - Swim | 750 | 220 | 750 | 0 | 0.00 |
| Total Expenditure | | 15,409 | 411 | 15,433 | 24 | |
| Swim Program (Surplus)/Deficit | | 9,409 | 411 | 9,433 | -24 | |
| Report Total --> | | 175,864 | 153,805 | 177,188 | -1,324 | |

Budget Department by Category



From Category: 7000 To Category: 7400
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|--|-------------------------|--------------------------|-------------------------|----------|---------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Waubamik Community Hall | | | | | | |
| 1-3-07300-0570 | Waubamik Hall Rental | -2,000 | -70 | -1,000 | 1,000 | -100.00 |
| Total Revenue | | -2,000 | -70 | -1,000 | -1,000 | |
| 1-4-07300-1131 | Telephone - Waubamik Hall | 575 | 472 | 575 | 0 | 0.00 |
| 1-4-07300-1135 | Supplies/Services - Waubamik Hall | 250 | 0 | 150 | -100 | -66.67 |
| 1-4-07300-2000 | Heating - Waubamik Hall | 2,400 | 2,113 | 2,400 | 0 | 0.00 |
| 1-4-07300-2001 | Water/Wastewater - Waubamik Hall | 3,000 | 949 | 3,000 | 0 | 0.00 |
| 1-4-07300-2002 | Hydro - Waubamik Hall | 1,800 | 1,290 | 1,800 | 0 | 0.00 |
| 1-4-07300-2003 | Maintenance & Supplies - Waubamik Hall | 500 | 1,300 | 1,000 | 500 | 50.00 |
| 1-4-07300-2004 | Maintenance Repairs - Waubamik Hall | 1,500 | 70 | 1,000 | -500 | -50.00 |
| Total Expenditure | | 10,025 | 6,194 | 9,925 | -100 | |
| Waubamik Community Hall (Surplus)/Deficit | | 8,025 | 6,124 | 8,925 | -900 | |
| Report Total --> | | 183,889 | 159,929 | 186,113 | -2,224 | |

Budget Department by Category



From Category: 7000 To Category: 7400

Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|-------------------------------------|-------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Nobel Hall Rental | | | | | | |
| 1-4-07325-1131 | Telephone - Nobel Hall | 0 | 0 | 1,500 | 1,500 | 100.00 |
| 1-4-07325-1135 | Supplies/Services - Nobel Hall | 0 | 0 | 500 | 500 | 100.00 |
| 1-4-07325-1187 | Cemetery - Nobel Hall | 0 | 0 | 7,000 | 7,000 | 100.00 |
| 1-4-07325-2000 | Heating - Nobel Hall | 0 | 0 | 2,500 | 2,500 | 100.00 |
| 1-4-07325-2001 | Water/Wastewater - Nobel Hall | 0 | 0 | 850 | 850 | 100.00 |
| 1-4-07325-2002 | Hydro - Nobel Hall | 0 | 0 | 1,800 | 1,800 | 100.00 |
| 1-4-07325-2003 | Maintenance & Supplies - Nobel Hall | 0 | 0 | 500 | 500 | 100.00 |
| 1-4-07325-2004 | Maintenance Repairs - Nobel Hall | 0 | 0 | 1,500 | 1,500 | 100.00 |
| Total Expenditure | | 0 | 0 | 16,150 | 16,150 | |
| Nobel Hall Rental (Surplus)/Deficit | | 0 | 0 | 16,150 | -16,150 | |
| Report Total --> | | 183,889 | 159,929 | 202,263 | -18,374 | |

Budget Department by Category



From Category: 7000 To Category: 7400

Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|--|-------------------------|--------------------------|-------------------------|----------------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| McDougall Recreation Complex | | | | | | |
| 1-3-07400-0464 | MRC - Other Revenues | -150 | -54 | -100 | 50 | -50.00 |
| 1-3-07400-0465 | MRC Rental Income | -250 | -87 | -250 | 0 | 0.00 |
| Total Revenue | | -400 | -141 | -350 | -50 | |
| 1-4-07400-1000 | Salaries Full Time - Rec. Complex | 12,684 | 8,681 | 13,124 | 440 | 3.35 |
| 1-4-07400-1001 | Salaries Part Time - Rec. Complex | 4,500 | 4,288 | 4,500 | 0 | 0.00 |
| 1-4-07400-1002 | Wages Overtime - Rec. Complex | 1,700 | 884 | 1,000 | -700 | -70.00 |
| 1-4-07400-1120 | Payroll Overhead Burden - Rec. Complex | 2,636 | 1,616 | 1,615 | -1,021 | -63.22 |
| 1-4-07400-1121 | OMERS - Rec. Complex | 1,142 | 743 | 1,181 | 39 | 3.30 |
| 1-4-07400-1122 | Employee Benefits - Rec. Complex | 1,719 | 1,078 | 1,719 | 0 | 0.00 |
| 1-4-07400-1131 | Telephone - Rec. Complex | 1,000 | 1,044 | 1,100 | 100 | 9.09 |
| 1-4-07400-1170 | Insurance - Rec. Complex | 5,500 | 4,787 | 5,000 | -500 | -10.00 |
| 1-4-07400-1183 | Miscellaneous - Rec. Complex | 400 | 256 | 400 | 0 | 0.00 |
| 1-4-07400-2001 | Water/Wastewater - Rec. Complex | 850 | -853 | 875 | 25 | 2.86 |
| 1-4-07400-2002 | Hydro - Rec. Complex | 8,000 | 7,571 | 8,000 | 0 | 0.00 |
| 1-4-07400-2003 | Maintenance Supplies - Rec. Complex | 1,000 | 249 | 1,000 | 0 | 0.00 |
| 1-4-07400-2004 | Maintenance Repairs - Rec. Complex | 2,500 | 132 | 2,500 | 0 | 0.00 |
| 1-4-07400-2005 | Equipment & Repairs - Rec. Complex | 1,000 | 2,241 | 1,500 | 500 | 33.33 |
| Total Expenditure | | 44,631 | 32,717 | 43,514 | -1,117 | |
| McDougall Recreation Complex (Surplus)/Deficit | | 44,231 | 32,576 | 43,164 | 1,067 | |
| Report Total --> | | 228,120 | 192,505 | 245,427 | -17,307 | |



From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--------------------------|---------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Museum | | | | | | |
| 1-4-07500-2040 | Museum | 11,076 | 11,076 | 11,650 | 574 | 4.93 |
| Total Expenditure | | 11,076 | 11,076 | 11,650 | 574 | |
| Museum (Surplus)/Deficit | | 11,076 | 11,076 | 11,650 | -574 | |



From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|------------------------------------|-----------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Library Services | | | | | | |
| 1-3-07600-0431 | Ontario Specific Grants - Library | -7,350 | -7,349 | -7,350 | 0 | 0.00 |
| Total Revenue | | -7,350 | -7,349 | -7,350 | 0 | |
| 1-4-07600-2040 | Library Services | 47,019 | 47,019 | 48,430 | 1,411 | 2.91 |
| Total Expenditure | | 47,019 | 47,019 | 48,430 | 1,411 | |
| Library Services (Surplus)/Deficit | | 39,669 | 39,670 | 41,080 | -1,411 | |

Budget Department by Category



From Category: 7500 To Category: 8500
Account Code: ??-?-?????-???? To : ??-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---------------------------------------|------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Planning Department | | | | | | |
| 1-3-08000-0575 | Transfer from Reserves - Planning | 0 | 0 | -14,025 | -14,025 | 100.00 |
| Total Revenue | | 0 | 0 | -14,025 | 14,025 | |
| 1-4-08000-1175 | Professional Fees Legal - Planning | 10,000 | 10,000 | 10,000 | 0 | 0.00 |
| 1-4-08000-2250 | Contracted Services - Planning | 10,000 | 9,999 | 36,000 | 26,000 | 72.22 |
| Total Expenditure | | 20,000 | 19,999 | 46,000 | 26,000 | |
| Planning Department (Surplus)/Deficit | | 20,000 | 19,999 | 31,975 | -11,975 | |

Budget Department by Category



From Category: 7500 **To Category:** 8500

Account Code: ??-?????-???? **To :** ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|------------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| West Parry Sound Geography Network | | | | | | |
| 1-4-08050-2040 | West Parry Sound Geography Network | 11,500 | 11,500 | 11,500 | 0 | 0.00 |
| Total Expenditure | | 11,500 | 11,500 | 11,500 | 0 | |
| ----- | | | | | | |
| West Parry Sound Geography Network (Surplus)/Deficit | | 11,500 | 11,500 | 11,500 | 0 | |

Budget Department by Category



From Category: 7500 **To Category:** 8500

Account Code: ??-?????-???? **To :** ??-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|-------------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Committee of Adj/Property Standards | | | | | | |
| 1-4-08100-1116 | Special Meetings - Committees | 1,000 | 0 | 1,000 | 0 | 0.00 |
| Total Expenditure | | 1,000 | 0 | 1,000 | 0 | |
| <hr/> | | | | | | |
| Committee of Adj/Property Standards (Surplus)/Deficit | | 1,000 | 0 | 1,000 | 0 | |



From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|-----------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Industrial Park Board | | | | | | |
| 1-4-08200-2040 | Industrial Park Board | 14,500 | 14,446 | 14,590 | 90 | 0.62 |
| Total Expenditure | | 14,500 | 14,446 | 14,590 | 90 | |
| Industrial Park Board (Surplus)/Deficit | | 14,500 | 14,446 | 14,590 | -90 | |



From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|----------------------------------|---------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Planning Board | | | | | | |
| 1-4-08250-2040 | Planning Board | 7,000 | 7,000 | 7,000 | 0 | 0.00 |
| Total Expenditure | | 7,000 | 7,000 | 7,000 | 0 | |
| Planning Board (Surplus)/Deficit | | 7,000 | 7,000 | 7,000 | 0 | |



From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|----------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Revenue | | | | | | |
| Economic Development | | | | | | |
| 1-4-08300-2040 | Economic Development | 9,000 | 0 | 9,000 | 0 | 0.00 |
| Total Expenditure | | 9,000 | 0 | 9,000 | 0 | |
| Economic Development (Surplus)/Deficit | | 9,000 | 0 | 9,000 | 0 | |



From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|--|------------------------------------|-------------------------|--------------------------|-------------------------|----------|--------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Energy & Climate Change Initiative | | | | | | |
| 1-4-08400-1011 | Energy & Climate Change Initiative | 0 | 0 | 2,500 | 2,500 | 100.00 |
| Total Expenditure | | 0 | 0 | 2,500 | 2,500 | |
| Energy & Climate Change Initiative (Surplus)/Deficit | | 0 | 0 | 2,500 | -2,500 | |



From Category: 7500 To Category: 8500
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | 2020 FINAL BUDGET | 2020 ACTUAL VALUES | 2021 DRAFT BUDGET | Variance | Var % |
|---|-----------------------------|-------------------------|--------------------------|-------------------------|----------|-------|
| General Operating Fund | | | | | | |
| Expenditure | | | | | | |
| Business Development Centre | | | | | | |
| 1-4-08500-2040 | Business Development Centre | 3,000 | 3,000 | 3,000 | 0 | 0.00 |
| Total Expenditure | | 3,000 | 3,000 | 3,000 | 0 | |
| Business Development Centre (Surplus)/Deficit | | 3,000 | 3,000 | 3,000 | 0 | |

| Account Code | Account Description | CC1 | CC2 | CC3 | 2021 DRAFT BUDGET |
|--|---------------------------------|-----|-------|-----|-------------------------|
| General Operating Fund | | | | | |
| Revenue | | | | | |
| Capital Works - General Government | | | | | |
| Revenue | | | | | |
| 1-3-90000-0431 | Ontario Specific Grants - I | | | | -2,000 |
| 1-3-90000-0436 | Federal Specific Grants - | | | | -44,000 |
| 1-3-90000-0575 | Transfer From Reserves - | | | | -12,522 |
| Total Revenue | | | | | -58,522 |
| Expenditure | | | | | |
| 1-4-90000-9000 | Capital Works - Asset Mgmt | | 15000 | | 56,522 |
| 1-4-90000-9000 | Capital Works - Security System | | 9031 | | 2,000 |
| Total Expenditure | | | | | 58,522 |
| Capital Works - General Government (Surplus)/Deficit | | | | | 0 |



From Category: 90000 To Category: 97000
Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | CC1 | CC2 | CC3 | 2021 DRAFT BUDGET |
|--|-----------------------------------|------|-----|-----|-------------------------|
| General Operating Fund | | | | | |
| Revenue | | | | | |
| Capital Works - Fire | | | | | |
| Revenue | | | | | |
| 1-3-91000-0431 | Ontario Specific Grants - I | | | | -98,750 |
| Total Revenue | | | | | -98,750 |
| Expenditure | | | | | |
| 1-4-91000-9000 | Capital Works - SCBA Reserve | 5001 | | | 50,000 |
| 1-4-91000-9000 | Capital Works - Digital Radio | 5016 | | | 4,000 |
| 1-4-91000-9000 | Capital Works - Storage Container | 5019 | | | 4,000 |
| 1-4-91000-9000 | Capital Works - Radio Antennae | 5020 | | | 13,750 |
| 1-4-91000-9000 | Capital Works - Generator | 5021 | | | 23,000 |
| 1-4-91000-9000 | Capital Works - Security System | 9031 | | | 4,000 |
| Total Expenditure | | | | | 98,750 |
| Capital Works - Fire (Surplus)/Deficit | | | | | 0 |



From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | CC1 | CC2 | CC3 | 2021 DRAFT BUDGET |
|--|---------------------------------|------|-----|-----|-------------------------|
| General Operating Fund | | | | | |
| Revenue | | | | | |
| Capital Works - Transportation | | | | | |
| Revenue | | | | | |
| 1-3-93000-0431 | Ontario Specific Grants - | | | | -570,063 |
| 1-3-93000-0436 | Federal Specific Grants - | | | | -163,937 |
| 1-3-93000-0575 | Transfer From Reserves - | | | | -312,000 |
| Total Revenue | | | | | -1,046,000 |
| Expenditure | | | | | |
| 1-4-93000-9000 | Capital Works - McD Rd Culvert | 9004 | | | 85,000 |
| 1-4-93000-9000 | Capital Works - 550 Truck | 9023 | | | 105,000 |
| 1-4-93000-9000 | Capital Works - Rd Needs Study | 9026 | | | 12,000 |
| 1-4-93000-9000 | Capital Works - Lake Forest | 9028 | | | 440,000 |
| 1-4-93000-9000 | Capital Works - Grader | 9029 | | | 225,000 |
| 1-4-93000-9000 | Capital Works - 2500 Truck | 9030 | | | 65,000 |
| 1-4-93000-9000 | Capital Works - Security System | 9031 | | | 4,000 |
| 1-4-93000-9000 | Capital Works - Henvey Damage | 9032 | | | 110,000 |
| Total Expenditure | | | | | 1,046,000 |
| Capital Works - Transportation (Surplus)/Deficit | | | | | 0 |



From Category: 90000 To Category: 97000
Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | CC1 | CC2 | CC3 | 2021 DRAFT BUDGET |
|---|--------------------------------|-------|-----|-----|-------------------------|
| General Operating Fund | | | | | |
| Revenue | | | | | |
| Capital Works - Sewage System | | | | | |
| Revenue | | | | | |
| 1-3-95000-0575 | Transfer From Reserves - | | | | -15,000 |
| Total Revenue | | | | | -15,000 |
| ----- | | | | | |
| Expenditure | | | | | |
| 1-4-95000-9000 | Capital Works - Sewage Assess. | 12000 | | | 15,000 |
| Total Expenditure | | | | | 15,000 |
| ----- | | | | | |
| Capital Works - Sewage System (Surplus)/Deficit | | | | | 0 |
| ----- | | | | | |



From Category: 90000 To Category: 97000
Account Code: ?-?-?????-???? To : ?-?-?????-????

| Account Code | Account Description | CC1 | CC2 | CC3 | 2021 DRAFT BUDGET |
|--|-------------------------------|-----|-------|-----|-------------------------|
| General Operating Fund | | | | | |
| Revenue | | | | | |
| Capital Works - Landfill | | | | | |
| Revenue | | | | | |
| 1-3-96000-0575 | Transfer From Reserves - | | | | -350,000 |
| Total Revenue | | | | | -350,000 |
| ----- | | | | | |
| Expenditure | | | | | |
| 1-4-96000-9000 | Capital Works - Landfill Shop | | 13000 | | 350,000 |
| Total Expenditure | | | | | 350,000 |
| ----- | | | | | |
| Capital Works - Landfill (Surplus)/Deficit | | | | | 0 |
| ----- | | | | | |



From Category: 90000 To Category: 97000
Account Code: ??-?????-???? To : ??-?????-????

| Account Code | Account Description | CC1 | CC2 | CC3 | 2021 DRAFT BUDGET |
|--|-----------------------------------|------|-----|-----|-------------------------|
| General Operating Fund | | | | | |
| Revenue | | | | | |
| Capital Works - Parks & Recreation | | | | | |
| Revenue | | | | | |
| 1-3-97000-0431 | Ontario Specific Grants - I | | | | -126,900 |
| Total Revenue | | | | | -126,900 |
| Expenditure | | | | | |
| 1-4-97000-9000 | Capital Works - Welcome Signs | 7006 | | | 3,200 |
| 1-4-97000-9000 | Capital Works - Picnic Tables | 7013 | | | 6,500 |
| 1-4-97000-9000 | Capital Works - Swim Barrier | 7030 | | | 4,500 |
| 1-4-97000-9000 | Capital Works - Security System | 7032 | | | 5,200 |
| 1-4-97000-9000 | Capital Works - MRC Board Clean | 7033 | | | 2,500 |
| 1-4-97000-9000 | Capital Works - Animal Proof Bins | 7034 | | | 5,000 |
| 1-4-97000-9000 | Capital Works - Nobel Hall Reno | 7035 | | | 100,000 |
| Total Expenditure | | | | | 126,900 |
| Capital Works - Parks & Recreation (Surplus)/Deficit | | | | | 0 |

2021 Capital Project Details

Project Title: Asset Management Software

Asset Class: Software

Procurement Policy: Previously Approved

Project Type: Previously Approved

Department: Finance

Summary: Asset Manager (AM) is the core module in CityWide's Enterprise Asset Management (EAM) System. It serves as one central asset database for all asset classes, providing users with a single corporate-wide source for asset information. More than just an asset register, Asset Manager powers accurate and efficient financial reporting, along with sophisticated asset management functions, including lifecycle planning, risk management, levels of service, and decision optimization. CityWide's GIS module allows users to visualize and directly access all the asset information stored within their asset register via a versatile mapping solution, enhancing infrastructure planning capabilities and enabling superior communication around asset management.

| Expense | 2021 | Total |
|------------------------------------|-----------|-----------|
| Funding | | |
| Federal Specific Grants - FCM | \$ 44,000 | \$ 44,000 |
| Transfer from Reserves – Gen Gov | \$ 12,522 | \$ 12,522 |
| Operating Impact of Capital | | |
| Maintenance Cost (annual) | \$ 4,990 | \$ 4,990 |

2021 Capital Project Details

Project Title: Office Security System

Asset Class: Equipment

Procurement Policy: Documented quote

Project Type: Recommended

Department: General Gov.

Summary: As part of the 2020 Risk Management Report from our insurers; a security system is recommended to be installed to discourage unauthorized access, thereby reducing the possibility of break-ins and equipment theft.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$2,000 | \$2,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$100 | \$100 |

2021 Capital Project Details

Project Title: SCBA Reserve
 Asset Class: Equipment
 Procurement Policy: Tender

Project Type: Recommended
 Department: Fire

Summary: SCBA replacement is a 3-year project to be completed in January 2022. In year 2020, \$50,000 was reserved. Request in 2021 is \$50,000 to be reserved. In September 2021, I will release a tender for the project to be completed and delivery of the scba and air tanks in January 2022. This will give us a pre-budget 2022 value to complete the project. The unknowns right now are the value of the Canadian dollar and any cost increase of each unit based on the manufacturers new pricing at time of tender. The requirement to replace with upgraded scba is based on the accepted report FC-2020-02, requested higher air capacity for firefighters units and old air bottles timing out of service 2021 / 2022.

| Expense | 2021 | Total |
|------------------------------------|----------|----------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$50,000 | \$50,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Digital Radio Replacement
 Asset Class: Equipment
 Procurement Policy: Usual Supplier

Project Type: Recommended
 Department: Fire

Summary: Digital radio replacement is an ongoing program to upgrade all fire department radios to digital signal capability. The radio repeater and some portable radios are completed. 2021, the proposal is to replace the mobile radios in STN 1 fleet.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$4,000 | \$4,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$50 | \$50 |

2021 Capital Project Details

Project Title: Storage Container
 Asset Class: Equipment
 Procurement Policy: Usual Supplier

Project Type: Previously Approved
 Department: Fire

Summary: Sea container storage unit was budgeted in 2020 but not completed. The fire department does require the storage space for seasonal equipment such as our marine unit, winter/summer off-road trailers and various other small equipment. We would like to complete the project this year.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$4,000 | \$4,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Radio Tower Antennae
 Asset Class: Equipment
 Procurement Policy: Documented quotes

Project Type: Recommended
 Department: Fire

Summary: Radio tower antennae and cable is proposed to be replaced in 2021. The current antennae and cable to the repeater on the MOOSE FM tower is more than 30 years old. We have been experiencing increasing radio transmission / reception problems on rain days and for several days after. It appears that we are getting water protrusion into the antennae cable (which is 450 ft long). Further, it is unknown how many lightning hits the system has received. Since the radio system is part of our emergency management identified critical infrastructure and at the core of this is our repeater, cable and antennae.

| Expense | 2021 | Total |
|------------------------------------|----------|----------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$13,750 | \$13,750 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Generator
 Asset Class: Equipment
 Procurement Policy: Documented quotes

Project Type: Recommended
 Department: Fire/Transfer

Summary: Towable 20,000 watt / 79 amp generator is required to give us the standby power we need at Fire STN 1 to run the transfer station compactors when hydro is interrupted, Further, as part of our emergency response capability, we request a mobile unit vs a fixed permanent unit so that standby power could be easily taken anywhere in the municipality where it might be required. Such as an emergency site, Emergency Operation Centre or Evacuation Centre.

| Expense | 2021 | Total |
|------------------------------------|----------|----------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$23,000 | \$23,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$25 | \$25 |

2021 Capital Project Details

Project Title: Fire Station x 2 Security System
 Asset Class: Equipment
 Procurement Policy: Documented quote

Project Type: Recommended
 Department: Fire

Summary: As part of the 2020 Risk Management Report from our insurers; a security system is recommended to be installed to discourage unauthorized access, thereby reducing the possibility of break-ins and equipment theft.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$4,000 | \$4,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$200 | \$200 |

2021 Capital Project Details

Project Title: McDougall Rd Culvert Liner
 Asset Class: Bridges & Culverts
 Procurement Policy: Documented Quotes

Project Type: Previously Approved
 Department: Transportation

Summary: Installation of a 3' culvert liner to extend the asset lifecycle

| Expense | 2021 | Total |
|------------------------------------|----------|----------|
| Funding | | |
| Transfer from Reserves | \$85,000 | \$85,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: 550 Truck Replacement
 Asset Class: Fleet
 Procurement Policy: Tender (Completed)

Project Type: Previously Approved
 Department: Transportation

Summary: Due to manufacturing delays this project has carried into the 2021 fiscal year. Replacement of our existing Dodge F550 truck with plow & sander.

| Expense | 2021 | Total |
|------------------------------------|-----------|-----------|
| Funding | | |
| Transfer from Reserves | \$105,000 | \$105,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$2,000 | \$2,000 |

2021 Capital Project Details

Project Title: Road Needs Study
 Asset Class: Professional Report
 Procurement Policy: Tender (Completed)

Project Type: Previously Approved
 Department: Transportation

Summary: This project nears completion; but has been carried over into 2021 for presentation and final reporting.

| Expense | 2021 | Total |
|------------------------------------|----------|----------|
| Funding | | |
| Transfer from Reserves | \$12,000 | \$12,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Lake Forest Drive Rehabilitation
 Asset Class: Roads Infrastructure
 Procurement Policy: Tender

Project Type: Recommended
 Department: Transportation

Summary: Lake Forest Drive (2.6km) is scheduled for rehabilitation. The project involves improvement of sight lines, blasting rock to improve drainage, culvert replacement, pulverization of the existing surface, regrading roadways and driveways with new granular material and placement of a new asphalt surface.

| Expense | 2021 | Total |
|------------------------------------|-----------|-----------|
| Funding | | |
| Ontario Specific Grants - OCIF | \$149,179 | \$149,179 |
| Ontario Specific Grants - OMPF | \$126,884 | \$126,884 |
| Federal Specific Grants – Gas Tax | \$163,937 | \$163,937 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Grader Replacement
 Asset Class: Fleet
 Procurement Policy: Tender (new), Quotes (used)

Project Type: Recommended
 Department: Transportation

Summary: Existing 1997 Champion Model 720A is due for replacement (averaging \$19,788 in repairs and maintenance each year over the past three years). Repairs are becoming more frequent and the lifecycle of this asset has been exhausted. There is a high risk of further costly repairs and maintenance required.

Thus replacement is recommended at this time, to seek a used Grader.

| Expense | 2021 | Total |
|------------------------------------|-----------|-----------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$225,000 | \$225,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$3,000 | \$3,000 |

2021 Capital Project Details

Project Title: 2500 Truck Replacement
 Asset Class: Fleet
 Procurement Policy: Tender

Project Type: Recommended
 Department: Transportation

Summary: This project is to replace the existing 2012 3500 GMC Sierra. Repairs are becoming more frequent and the lifecycle of this asset has been exhausted thus replacement of a newer model is recommended.

| Expense | 2021 | Total |
|------------------------------------|----------|----------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$65,000 | \$65,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$1,000 | \$1,000 |

2021 Capital Project Details

Project Title: Public Works Security System

Asset Class: Equipment

Procurement Policy: Documented quotes

Project Type: Recommended

Department: Transportation

Summary: As part of the 2020 Risk Management Report from our insurers; a security system is recommended to be installed to discourage unauthorized access, thereby reducing the possibility of break-ins and equipment theft.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$4,000 | \$4,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$200 | \$200 |

2021 Capital Project Details

Project Title: Henvey Road Damage

Asset Class: Roads Infrastructure

Procurement Policy: Documented quote

Project Type: Recommended

Department: Transportation

Summary: Funds have been reimbursed to cover any damages on Municipal roadways that occurred due to the creation of the Henvey Transmission line.

| Expense | 2021 | Total |
|------------------------------------|-----------|-----------|
| Funding | | |
| Transfer from Reserves | \$110,000 | \$110,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Crawford Septic Assessment

Asset Class: Wastewater

Procurement Policy: Documented quotes

Project Type: Recommended

Department: Environmental

Summary: The Crawford Septic Bed is nearing the end of its projected lifecycle. We are recommending an Engineering firm assess the Septic Bed and make several proposals as how to best manage the site in the short term and long term. These options will include cost estimates and give us a frame work to maintain a safe and effective system.

| Expense | 2021 | Total |
|------------------------------------|----------|----------|
| Funding | | |
| Transfer from Reserves | \$15,000 | \$15,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Landfill Shop

Asset Class: Facilities

Procurement Policy: Tender & Documented quotes (subtrades)

Project Type: Previously Approved

Department: Environmental

Summary: Steel structure landfill shop to house tools and equipment.

| Expense | 2021 | Total |
|------------------------------------|-----------|-----------|
| Funding | | |
| Transfer from Reserves | \$350,000 | \$350,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$35,000 | \$35,000 |

2021 Capital Project Details

Project Title: Facility Welcome Signs

Asset Class: Facilities

Procurement Policy: Usual Supplier

Project Type: Recommended

Department: Parks & Recreation

Summary: Facility welcome signs final step in our program. In 2020 we purchased all of the sign frames at the end of the year (only became available in December). This purchase will be for the sign faces message boards for the signs and will complete our park identification signage.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$3,200 | \$3,200 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Accessible Picnic Tables

Asset Class: Equipment

Procurement Policy: Documented quotes

Project Type: Recommended

Department: Parks & Recreation

Summary: Accessible picnic tables was budgeted for in 2020 but due to covid-19 manufacturer shutdowns, we could not get product. This project is important to better serve our visitors at our beach parks. The amount should provide us with 5 tables.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$6,500 | \$6,500 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Floating Swim Barrier
 Asset Class: Equipment
 Procurement Policy: Usual Supplier

Project Type: Recommended
 Department: Parks & Recreation

Summary: Floating swim barrier is requested to ensure no interaction between vessels and swimmers in the swim area at Nobel Beach. The length of the rope, floats and anchors is expected to be approximately 500 ft long and 100 ft in depth. This item was identified and accepted in Directors report DPR-2020-09.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$4,500 | \$4,500 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: MRC Security System
 Asset Class: Equipment
 Procurement Policy: Documented quotes

Project Type: Recommended
 Department: Parks & Recreation

Summary: MRC security camera system involves the replacement of the existing security system which is obsolete and not functioning as expected. Parts are generally not available, or very hard to source. The new security system will be updated with current technology and will provide security and safety to the more areas of the facility.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$5,200 | \$5,200 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$100 | \$100 |

2021 Capital Project Details

Project Title: MRC Board Cleaning
 Asset Class: Equipment
 Procurement Policy: Usual Supplier

Project Type: Recommended
 Department: Parks & Recreation

Summary: Board cleaning project consists of hiring a specialized arena company to bring their board cleaning machine to the MRC and scrub the dasher boards to remove the puck marks. The MRC has been in operation for a decade now. That entails A LOT OF PUCKS shot at our board system. Cleaning our boards will improve the look of our facility immensely.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$2,500 | \$2,500 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Animal Proof Garbage's
 Asset Class: Equipment
 Procurement Policy: Documented quotes

Project Type: Recommended
 Department: Parks & Recreation

Summary: Animal proof garbage containers was identified by our staff. The containers would be placed at George Hunt, Nine Mile Lake, Nobel Beach and Beaver Trail. These containers will keep our parks cleaner and make staff work easier.

| Expense | 2021 | Total |
|------------------------------------|---------|---------|
| Funding | | |
| Ontario Specific Grants - OMPF | \$5,000 | \$5,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

2021 Capital Project Details

Project Title: Nobel Community Hall Renovations
 Asset Class: Facilities
 Procurement Policy: Tender/Documented Quotes

Project Type: Recommended
 Department: Parks & Recreation

Summary:

The scope of the project includes:

- replacing all access doors to meet accessibility standards including access panels
- redesign washrooms and build to accessibility standards
- renovate kitchen with new appliances, fixtures and counters to meet accessibility standards
- replace original windows with energy efficient windows
- upgrade heating system to energy efficient system
- sewer system will be assessed and upgraded to meet provincial standard

| Expense | 2021 | Total |
|--|-----------|-----------|
| Funding | | |
| Ontario Specific Grants – Covid-19 Infrastructure Stream | \$100,000 | \$100,000 |
| Operating Impact of Capital | | |
| Maintenance Cost | \$0 | \$0 |

MUNICIPALITY OF MCDOUGALL
Budget Report by Cost Center



GL5260 Page : 103
 Date : Feb 22, 2021 Time : 2:19 pm

Account Code : ??-?????-???? To : ??-?????-????

Function Type : All

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1001 - Engine 1 - 1993 Freightliner F | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 0 | 224 | 0 |
| Total Expenditure | 0 | 224 | 0 |
| Surplus/Deficit | 0 | 224 | 0 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1002 - Engine 2 - 2012 Pierce Interna | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 4,000 | 2,362 | 4,000 |
| Total Expenditure | 4,000 | 2,362 | 4,000 |
| Surplus/Deficit | 4,000 | 2,362 | 4,000 |

| General Operating Fund | | | |
|-----------------------------------|--------------|--------------|--------------|
| 1003 - Pumper - 2017 Freightliner | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 3,000 | 2,705 | 4,000 |
| Total Expenditure | 3,000 | 2,705 | 4,000 |
| Surplus/Deficit | 3,000 | 2,705 | 4,000 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1021 - Tanker 1 - 2008 Freightliner M | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 4,500 | 9,950 | 4,000 |
| Total Expenditure | 4,500 | 9,950 | 4,000 |
| Surplus/Deficit | 4,500 | 9,950 | 4,000 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1022 - Tanker 2 - 2002 Freightliner F | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 4,500 | 2,009 | 4,500 |
| Total Expenditure | 4,500 | 2,009 | 4,500 |
| Surplus/Deficit | 4,500 | 2,009 | 4,500 |

Account Code : ??-?????-???? To : ??-?????-????

Function Type : All

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1031 - Rescue 1 - 1999 Freightliner F | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 5,000 | 1,640 | 5,000 |
| Total Expenditure | 5,000 | 1,640 | 5,000 |
| Surplus/Deficit | 5,000 | 1,640 | 5,000 |

| General Operating Fund | | | |
|--------------------------------------|--------------|--------------|--------------|
| 1032 - Rescue 2 - 2004 Ford F450 4x4 | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 3,000 | 2,094 | 3,000 |
| Total Expenditure | 3,000 | 2,094 | 3,000 |
| Surplus/Deficit | 3,000 | 2,094 | 3,000 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1041 - Squad 4 - 2007 Chev 4 x 4 Crew | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 2,500 | 364 | 3,000 |
| Total Expenditure | 2,500 | 364 | 3,000 |
| Surplus/Deficit | 2,500 | 364 | 3,000 |

| General Operating Fund | | | |
|----------------------------------|--------------|--------------|--------------|
| 1051 - Boat - 1998 Lowe Jon Boat | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 250 | 5 | 300 |
| Total Expenditure | 250 | 5 | 300 |
| Surplus/Deficit | 250 | 5 | 300 |

| General Operating Fund | | | |
|--------------------------------------|--------------|--------------|--------------|
| 1061 - ATV - 2005 John Deere Buck EX | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 500 | 633 | 500 |
| Total Expenditure | 500 | 633 | 500 |
| Surplus/Deficit | 500 | 633 | 500 |

MUNICIPALITY OF MCDOUGALL
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Function Type : All

| General Operating Fund | | | |
|----------------------------------|--------------|--------------|--------------|
| 1062 - ATV - 2013 Polaris 550 X2 | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 300 | 119 | 300 |
| Total Expenditure | 300 | 119 | 300 |
| Surplus/Deficit | 300 | 119 | 300 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1081 - Trailer 1 - 1996 Snowmobile Tr | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 100 | 9 | 200 |
| Total Expenditure | 100 | 9 | 200 |
| Surplus/Deficit | 100 | 9 | 200 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1082 - Trailer 2 - 1998 Ezlo Boat Tra | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 250 | 51 | 250 |
| Total Expenditure | 250 | 51 | 250 |
| Surplus/Deficit | 250 | 51 | 250 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1083 - Trailer 3 - 2007 Command Rehab | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Fire | 1,800 | 0 | 1,800 |
| Total Expenditure | 1,800 | 0 | 1,800 |
| Surplus/Deficit | 1,800 | 0 | 1,800 |

| General Operating Fund | | | |
|--|--------------|--------------|--------------|
| 1201 - #62 2016 GMC Equinox | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Building | 0 | 244 | 0 |
| Fuel - Building | 1,500 | 0 | 0 |
| Maintenance Costs/Parts - Vehicles & Equ | 0 | 200 | 250 |
| Total Expenditure | 1,500 | 445 | 250 |

Account Code : ??-?????-???? To : ??-?????-????

Function Type : All

| General Operating Fund 1201 - #62 2016 GMC Equinox | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Surplus/Deficit | 1,500 | 445 | 250 |

| General Operating Fund 1402 - #49 - 2006 Sterling Plow Truck | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 5,000 | 10,496 | 5,000 |
| Total Expenditure | 5,000 | 10,496 | 5,000 |
| Surplus/Deficit | 5,000 | 10,496 | 5,000 |

| General Operating Fund 1403 - #52 - 2010 International Plow | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 0 | 15 | 0 |
| Total Expenditure | 0 | 15 | 0 |
| Surplus/Deficit | 0 | 15 | 0 |

| General Operating Fund 1404 - #55 - 2012 International Plow | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 0 | 713 | 0 |
| Total Expenditure | 0 | 713 | 0 |
| Surplus/Deficit | 0 | 713 | 0 |

| General Operating Fund 1405 - #59 - 2014 Freightliner Plow T | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Vehicles & Equipment - Transportation | 0 | 4 | 0 |
| Maintenance Costs/Parts - Vehicles & Equ | 8,000 | 13,784 | 10,000 |
| Total Expenditure | 8,000 | 13,787 | 10,000 |
| Surplus/Deficit | 8,000 | 13,787 | 10,000 |

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Function Type : All

| General Operating Fund | | | |
|--|--------------|---------------|--------------|
| 1406 - #63 - 2016 Freightliner Plow T | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 6,000 | 12,203 | 8,000 |
| Total Expenditure | 6,000 | 12,203 | 8,000 |
| Surplus/Deficit | 6,000 | 12,203 | 8,000 |

| General Operating Fund | | | |
|--|--------------|--------------|--------------|
| 1407 - #65 - 2019 Freightliner Plow T | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 3,000 | 9,486 | 4,000 |
| Total Expenditure | 3,000 | 9,486 | 4,000 |
| Surplus/Deficit | 3,000 | 9,486 | 4,000 |

| General Operating Fund | | | |
|--|--------------|--------------|--------------|
| 1408 - #66 - 2019 Freightliner Plow T | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 3,000 | 3,891 | 4,000 |
| Total Expenditure | 3,000 | 3,891 | 4,000 |
| Surplus/Deficit | 3,000 | 3,891 | 4,000 |

| General Operating Fund | | | |
|--|--------------|--------------|--------------|
| 1450 - #51 - 2007 Chev.Pick-Up | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 1,000 | 62 | 0 |
| Total Expenditure | 1,000 | 62 | 0 |
| Surplus/Deficit | 1,000 | 62 | 0 |

| General Operating Fund | | | |
|--|--------------|--------------|--------------|
| 1451 - #56 - 2013 Chev Pick-Up | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 7,000 | 5,849 | 7,000 |
| Total Expenditure | 7,000 | 5,849 | 7,000 |
| Surplus/Deficit | 7,000 | 5,849 | 7,000 |

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Account Code : ??-?????-???? To : ??-?????-????

Function Type : All

| General Operating Fund 1452 - #57 - 2013 Dodge Truck | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 2,000 | 2,105 | 0 |
| Total Expenditure | 2,000 | 2,105 | 0 |
| Surplus/Deficit | 2,000 | 2,105 | 0 |

| General Operating Fund 1453 - #61 - 2015 Chev Double Cab Pic | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 1,500 | 241 | 0 |
| Total Expenditure | 1,500 | 241 | 0 |
| Surplus/Deficit | 1,500 | 241 | 0 |

| General Operating Fund 1456 - #67 - 2012 Chev Silverado | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 0 | 1,723 | 0 |
| Total Expenditure | 0 | 1,723 | 0 |
| Surplus/Deficit | 0 | 1,723 | 0 |

| General Operating Fund 1457 - #68 - 2020 Ford F550 | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 0 | 0 | 2,000 |
| Total Expenditure | 0 | 0 | 2,000 |
| Surplus/Deficit | 0 | 0 | 2,000 |

| General Operating Fund 1475 - #16 - Steam Jenny | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 500 | 117 | 500 |
| Total Expenditure | 500 | 117 | 500 |
| Surplus/Deficit | 500 | 117 | 500 |

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Function Type : All

| General Operating Fund 1476 - #17 - Bandit Chipper | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 300 | 316 | 500 |
| Total Expenditure | 300 | 316 | 500 |
| Surplus/Deficit | 300 | 316 | 500 |

| General Operating Fund 1477 - #19 - 1986 Case International | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 800 | 1,144 | 1,000 |
| Total Expenditure | 800 | 1,144 | 1,000 |
| Surplus/Deficit | 800 | 1,144 | 1,000 |

| General Operating Fund 1478 - #37 - 1997 Champion Grader | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 6,000 | 14,101 | 1,000 |
| Total Expenditure | 6,000 | 14,101 | 1,000 |
| Surplus/Deficit | 6,000 | 14,101 | 1,000 |

| General Operating Fund 1479 - #50 -2006 JD Excavator | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 0 | 94 | 0 |
| Total Expenditure | 0 | 94 | 0 |
| Surplus/Deficit | 0 | 94 | 0 |

| General Operating Fund 1480 - Float | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 1,500 | 3,558 | 6,500 |
| Total Expenditure | 1,500 | 3,558 | 6,500 |
| Surplus/Deficit | 1,500 | 3,558 | 6,500 |

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Function Type : All

| General Operating Fund 1481 - #53 - 2018 Backhoe | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 7,000 | 3,464 | 5,000 |
| Total Expenditure | 7,000 | 3,464 | 5,000 |
| Surplus/Deficit | 7,000 | 3,464 | 5,000 |

| General Operating Fund 1482 - Durapatcher | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 5,000 | 905 | 5,000 |
| Total Expenditure | 5,000 | 905 | 5,000 |
| Surplus/Deficit | 5,000 | 905 | 5,000 |

| General Operating Fund 1483 - #60 - 2014 JD Excavator | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 14,000 | 22,767 | 12,000 |
| Total Expenditure | 14,000 | 22,767 | 12,000 |
| Surplus/Deficit | 14,000 | 22,767 | 12,000 |

| General Operating Fund 1484 - #64 - Amaco Cold Mix Recycler | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles & Equ | 2,000 | 1,536 | 2,000 |
| Total Expenditure | 2,000 | 1,536 | 2,000 |
| Surplus/Deficit | 2,000 | 1,536 | 2,000 |

| General Operating Fund 1601 - #58 2014 GMC 2500 HD Truck | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Water | 0 | 4,289 | 0 |
| Fuel - Water | 0 | 0 | 5,000 |
| Maintenance Costs/Parts - Water | 3,000 | 1,554 | 3,000 |
| Total Expenditure | 3,000 | 5,844 | 8,000 |

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Function Type : All

| General Operating Fund | | | |
|-----------------------------------|--------------|--------------|--------------|
| 1601 - #58 2014 GMC 2500 HD Truck | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Surplus/Deficit | 3,000 | 5,844 | 8,000 |

| General Operating Fund | | | |
|------------------------------------|--------------|--------------|--------------|
| 1651 - #54 2012 Chev | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Landfill | 5,000 | 3,918 | 0 |
| Maintenance Costs/Parts - Vehicles | 0 | 331 | 0 |
| Total Expenditure | 5,000 | 4,249 | 0 |
| Surplus/Deficit | 5,000 | 4,249 | 0 |

| General Operating Fund | | | |
|---------------------------------------|--------------|--------------|--------------|
| 1652 - #59 - 2015 Chevrolet Double Ca | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Water | 0 | 2,330 | 0 |
| Vehicles - Landfill | 0 | 2,569 | 3,000 |
| Gas - Landfill | 0 | 0 | 5,000 |
| Total Expenditure | 0 | 4,899 | 8,000 |
| Surplus/Deficit | 0 | 4,899 | 8,000 |

| General Operating Fund | | | |
|------------------------------------|--------------|--------------|--------------|
| 1675 - #07 - 2006 John Deere Gator | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Landfill | 0 | 67 | 0 |
| Maintenance Costs/Parts - Vehicles | 2,500 | 209 | 4,000 |
| Total Expenditure | 2,500 | 276 | 4,000 |
| Surplus/Deficit | 2,500 | 276 | 4,000 |

| General Operating Fund | | | |
|------------------------------------|--------------|--------------|--------------|
| 1676 - #02 - Landfill Compactor | | | |
| | 2020 | 2020 | 2021 |
| | FINAL BUDGET | ACTUAL VALUE | DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles | 30,000 | 9,836 | 100,000 |
| Total Expenditure | 30,000 | 9,836 | 100,000 |
| Surplus/Deficit | 30,000 | 9,836 | 100,000 |

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Function Type : All

| General Operating Fund 1677 - 2000 Cat Dozer | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Motor Oil/Grease - Landfill | 0 | 159 | 0 |
| Maintenance Costs/Parts - Vehicles | 6,000 | 5,311 | 5,413 |
| Total Expenditure | 6,000 | 5,469 | 5,413 |
| Surplus/Deficit | 6,000 | 5,469 | 5,413 |

| General Operating Fund 1678 - John Deere Loader724K | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Motor Oil/Grease - Landfill | 0 | 420 | 0 |
| Maintenance Costs/Parts - Vehicles | 8,500 | 41,837 | 13,000 |
| Total Expenditure | 8,500 | 42,257 | 13,000 |
| Surplus/Deficit | 8,500 | 42,257 | 13,000 |

| General Operating Fund 1680 - Landfill - Garbage Compactor/B | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Motor Oil/Grease - Landfill | 0 | 1,266 | 0 |
| Maintenance Costs/Parts - Vehicles | 600 | 0 | 0 |
| Total Expenditure | 600 | 1,266 | 0 |
| Surplus/Deficit | 600 | 1,266 | 0 |

| General Operating Fund 1681 - John Deere Lawn Tractor | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Vehicles | 800 | 22 | 0 |
| Total Expenditure | 800 | 22 | 0 |
| Surplus/Deficit | 800 | 22 | 0 |

| General Operating Fund 1702 - #PR2017 Chev 2500 | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Parks & Rec | 4,000 | 8,114 | 6,000 |
| Total Expenditure | 4,000 | 8,114 | 6,000 |

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Function Type : All

| General Operating Fund 1702 - #PR2017 Chev 2500 | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Surplus/Deficit | 4,000 | 8,114 | 6,000 |

| General Operating Fund 1725 - 3 1/2 Ton Dump Trailer | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Parks & Rec | 1,200 | 616 | 1,500 |
| Total Expenditure | 1,200 | 616 | 1,500 |
| Surplus/Deficit | 1,200 | 616 | 1,500 |

| General Operating Fund 1726 - Mowers/Equipment/Tools | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Parks & Rec | 1,000 | 2,880 | 2,000 |
| Materials & Supplies - Parks & Rec | 0 | 6 | 0 |
| Total Expenditure | 1,000 | 2,886 | 2,000 |
| Surplus/Deficit | 1,000 | 2,886 | 2,000 |

| General Operating Fund 1727 - Ice Resurfacer | | | |
|---|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Maintenance Costs/Parts - Parks & Rec | 1,000 | 2,114 | 2,750 |
| Total Expenditure | 1,000 | 2,114 | 2,750 |
| Surplus/Deficit | 1,000 | 2,114 | 2,750 |

| General Operating Fund 1801 - # 62 2015 Chevrolet Equinox | | | |
|--|----------------------|----------------------|----------------------|
| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
| Expenditure | | | |
| Vehicles - Building | 0 | 230 | 0 |
| Total Expenditure | 0 | 230 | 0 |
| Surplus/Deficit | 0 | 230 | 0 |

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Function Type : All

| | 2020 FINAL BUDGET | 2020 ACTUAL VALUE | 2021 DRAFT BUDGET |
|-------------------------|----------------------|----------------------|----------------------|
| Summary Total Revenues | 0 | 0 | 0 |
| Summary Total Expenses | 0 | 0 | 0 |
| Summary Surplus/Deficit | 168,400 | 219,261 | 255,263 |



Municipality of McDougall
2020 Capital Expenditures

| Expenditures | | 2020 Q4 | 2020 Budget | Variance | Percentage |
|-----------------------------------|-------------------------------|------------------|------------------|----------------|------------|
| | | | | Q4/Budget | Spent |
| General Government | Office Exterior Renovation | 3,382 | 60,000 | 56,618 | 6% |
| Protection | SCBA Reserve | 50,000 | 50,000 | - | 100% |
| | Digital Radio | 4,408 | 4,600 | 192 | 96% |
| | Storage Container | - | 4,000 | 4,000 | 0% |
| | Turnout Gear x 5 | 10,510 | 10,000 | - 510 | 105% |
| Recreation & Culture | Park & Bldg Signage | 4,070 | 4,500 | 430 | 90% |
| | Picnic Tables | - | 3,250 | 3,250 | 0% |
| | Nobel Beach Expansion | 42,595 | 20,000 | - 22,595 | 213% |
| | Nobel Church + Reno | 77,065 | 71,296 | - 5,769 | 108% |
| | Park Guardrails | 9,958 | 15,000 | 5,042 | 66% |
| | MRC Security System | - | 4,800 | 4,800 | 0% |
| Transportation Services | McDougall Culvert | - | 80,000 | 80,000 | 0% |
| | CP Rail Crossing | - | 25,000 | 25,000 | 0% |
| | Big Sound Rd | 519,674 | 475,000 | - 44,674 | 109% |
| | 550 Truck | 105,000 | 105,000 | - | 100% |
| | Storage Container | 7,306 | 5,000 | - 2,306 | 146% |
| | Diesel Packer | 12,198 | 12,000 | - 198 | 102% |
| | Road Needs Study | 26,478 | 33,600 | 7,122 | 79% |
| | Bunny Trail Emergency Culvert | 67,187 | - | - 67,187 | 0% |
| Environmental Services | Storage Container | 7,910 | 9,000 | 1,090 | 88% |
| | Landfill Shop | 80,652 | 350,000 | 269,348 | 23% |
| Total Capital Expenditures | | 1,028,393 | 1,342,046 | 313,653 | 77% |



Municipality of McDougall

Analysis - Projected Reserve Activity

2021 Budget

| | | Opening Balance | Projected | Projected | Closing |
|----------------------------------|----------------|-------------------|-----------------|----------------|-------------------|
| | | 1-Jan-21 | Transfers In | Transfers Out | 31-Dec-21 |
| Working Capital Reserve | 1-2-00260-0300 | -1,276,291 | | | - 1,276,291 |
| General Government Reserve | 1-2-00260-0305 | -179,423 | | 21,522 | - 157,901 |
| Election Reserve | 1-2-00260-0306 | -12,236 | 4,000 | | - 16,236 |
| Legal Reserve | 1-2-00260-0307 | -38,023 | | | - 38,023 |
| Fire Equipment Reserve | 1-2-00260-0310 | -72,282 | 65,000 | | - 137,282 |
| Building Dept Reserve | 1-2-00260-0311 | -45,553 | | | - 45,553 |
| Covid Reserve | 1-2-00260-0312 | -205,091 | | 40,000 | - 165,091 |
| Planning Dept Reserve | 1-2-00260-0313 | -14,025 | | 14,025 | - - |
| Transportation Winter Reserve | 1-2-00260-0314 | -25,000 | | | - 25,000 |
| Transportation Equipment Reserve | 1-2-00260-0315 | -170,000 | | 105,000 | - 65,000 |
| Transportation Roads Reserve | 1-2-00260-0316 | -619,927 | 113,252 | 142,000 | - 591,179 |
| Bridge Reserve | 1-2-00260-0317 | -65,000 | | 65,000 | - - |
| Parks & Recreation Reserve | 1-2-00260-0320 | -24,561 | | | - 24,561 |
| Waubamuk Hall Reserve | 1-2-00260-0321 | -16,253 | | | - 16,253 |
| Water Reserve | 1-2-00260-0330 | -689,891 | | | - 689,891 |
| Sewer Reserve | 1-2-00260-0331 | -67,257 | -3704 | 15,000 | - 55,961 |
| Landfill Closure Reserve | 1-2-00260-0332 | -1,803,451 | 150,000 | 450,000 | - 1,503,451 |
| Henvey Community Benefit Reserve | 1-2-00260-0308 | -66,060 | 50,000 | | - 116,060 |
| | | -5,390,323 | -385,956 | 852,547 | -4,923,732 |

* Opening balance does not yet include a 2020 year end deficit or surplus



Municipality of McDougall Community Grants 2021 Budget

| Payor/Vendor | 2019 Budget | 2020 Budget | 2021 Budget |
|---------------------------------|------------------------|------------------------|------------------------|
| The Rach Fund | 300.00 | 300.00 | 300.00 |
| Royal Canadian Legion - Wreaths | 225.00 | 225.00 | 225.00 |
| WPSHC - Doctor Recruitment | 5,000.00 | 5,000.00 | 5,000.00 |
| Festival of the Sound | 1,450.00 | 1,450.00 | 1,450.00 |
| Nobel School Breakfast Club | 500.00 | 500.00 | 500.00 |
| McDougall School Breakfast Club | 500.00 | 500.00 | - |
| Miscellaneous | 1,025.00 | 1,025.00 | 1,525.00 |
| Total Community Grants | 9,000.00 | 9,000.00 | 9,000.00 |

Lori West

From: Beth Morton <beth.morton@townshipofperry.ca>
Sent: Tuesday, February 23, 2021 11:49 AM
Subject: District of Parry Sound Municipal Association updates

Good morning:

The Executive for the District of Parry Sound Municipal Association met electronically on February 10, 2021. During the meeting, the Executive discussed how the Association would manage their overall operations and meetings for 2021 as a result of the ongoing COVID pandemic.

From their discussions, the Executive passed a resolution waiving 2021 membership fees for all member municipalities for the 2021 year.

Furthermore, the Executive directed that the Spring Meeting for 2021 be cancelled. The Executive expects that the 2021 Fall Meeting will also be cancelled as a result of the ongoing pandemic, however they will revisit this at the Summer Executive Meeting. Once this has been confirmed, I will further provide updates.

In the meantime, please stay safe and we look forward to a meeting in the future when we can do so safely.

Regards,

Beth Morton, Secretary-Treasurer



District of Parry Sound Municipal Association
c/o Township of Perry
1695 Emsdale Road, Box 70
Emsdale, ON P0A 1J0
705-636-5941

PRESS RELEASE

Rotary Club of Parry Sound

February 2021

The Rotary Club of Parry Sound is pleased to announce our newest initiative to assist our community in our efforts to protect everyone through the next phase of our battle with the spread of COVID 19. With our district approaching a release from lockdown, and with new virus strains continuing to emerge, continuing to wear masks will be critical to our success.

Recognizing that the financial impact of providing masks will be a concern, the Rotary Club of Parry Sound, with the additional financial support of Rotary district have purchased a supply of quality disposable masks. These masks will be made available to all businesses in our district, free of charge, so that they will be able to provide to their customers as they enter their location- and are not wearing or should they prefer that all customers wear the 3ply mask protection.

Please help us to cascade this information throughout our community.

Our thanks to the West Parry Sound Health Centre for their assistance in securing a supply of affordable 3ply medical quality, made in Canada masks.

To obtain masks for your business, please contact the Rotary Club of Parry Sound, to arrange for pick up of masks, please email.. parrysoundrotary@outlook.com.

Rotarians will be on site at Sobeys in Parry Sound at prearranged times to distribute.

Thank you for all that you do to help make our community safe.

Yours in Rotary.

Lori West

From: AMCTO President <president@amcto.com>
Sent: Thursday, February 18, 2021 8:27 AM
To: Lori West
Subject: An Open Letter to Ontario Municipal Councils

Dear Lori West,

We would appreciate your support in sharing the below open letter and for this letter to be included on your municipal council agenda:

February 18, 2021



AN OPEN LETTER TO ONTARIO MUNICIPAL COUNCILS

Dear Council,

As a vital municipal association with membership roots that reach deep into each and every part of Ontario, we know the challenges you have faced in continuing to provide essential municipal services within your community during the COVID-19 pandemic.

As elected officials, we know that you recognize the contribution made by your municipal staff, many of whom are members of AMCTO. Municipal professionals across this entire province have been at the forefront of service delivery, applying their knowledge and skills to innovate processes and procedures to meet the evolving needs of residents and businesses.

One key point that is often overlooked in this pandemic is that many municipal staff were prepared to act and innovate BECAUSE of the professional municipal training and development they receive from organizations like AMCTO. The leadership skills, education and technical training prepare your staff in getting ahead of immediate community needs, reacting and responding to new challenges brought on by COVID-19. This unique and sought-after skillset has allowed your staff to provide council with options and solutions for keeping your municipality running.

In these challenging financial times, there will be temptation to divert operational funding away from staff training budgets. Now more than ever, it is crucial that municipalities continue to invest in your most valuable resource – your staff.

In addition to increased levels of employee retention, engagement and empowerment, investments in staff professional development strengthens your council's ability to provide reliable, effective and efficient services to your community, both today and in the future. The question is no longer "if" you innovate but "when".

Innovation comes with knowledge, training, and exposing municipal staff to new opportunities to grow and develop professionally.

On behalf of AMCTO and its over 2,200 members, please accept my heartfelt thank you for your service during these difficult times. As "Municipal Experts", AMCTO will continue to be at your service to help you and your staff meet the needs of your community.

Sincerely,



Robert Tremblay, MPA, CMO, AOMC
President
AMCTO

CC: Graydon Smith, President, AMO

###

Robert Tremblay, MPA, CMO, AOMC
President



2680 Skymark Ave. # 610
Mississauga, ON L4W 5L6

president@amcto.com

www.amcto.com



Lori West

From: AMO Events <events@amo.on.ca>
Sent: Saturday, February 13, 2021 7:02 AM
To: Lori West
Subject: AMO 2021 Virtual Conference - Registration Open

AMO Update not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list

AMO Annual Conference Updates

February 13, 2021



AMO 2021 Virtual Conference - Registration Open

Hosted by the City of London, August 15 - 18, for reasons all too apparent, AMO's 2021 Annual General Meeting and Conference will be virtual again and appearing once again on a screen near you.

While there is no substitute for getting together in person, there is still important work to be done in August 2021. The planning committee is preparing a program that includes all the important components: Ministers' Forums, keynote speakers, concurrent sessions, and networking opportunities.

You can also expect to hear from provincial political leaders and have the opportunity to attend delegation meetings.

Registration is open, and early bird rates apply until April 30, 2021.

To register, [click here](#).

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



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before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6

Wish to Opt Out of AMO Conference Communications ? [Click Here](#)



From: FONOM Office/ Bureau de FONOM <fonom.info@gmail.com>
Sent: Thursday, February 18, 2021 7:45 AM
Subject: LAS article on Insurance

Good morning

Several weeks back many of you forwarded to FONOM your insurance rate increase, with all the data being forwarded to AMO. The article below was released by LAS earlier this week, and it follows up on the information shared. The FONOM Board shares your Municipalities concern for this issue and will continue to work with all parties to address this issue.

Joint and Several Liability & Rising Municipal Insurance Costs

February 16, 2021

By Rick Johal, Senior Advisor, AMO

In early 2019, Premier Doug Ford announced to the delegates of the Rural Ontario Municipal (ROMA) Conference that his government was going to launch consultations into the long-standing municipal concern around joint and several liability. I remember being in the room and noting that this announcement was positively received. I think many, including myself, thought that this new government could well take a different perspective and approach to this issue.

Later that year, with the support of its Task Force, AMO staff prepared a submission titled, "[Toward a Reasonable Balance: Addressing growing municipal liability and insurance costs](#)" to the Attorney General. In this submission, AMO outlined a series of recommendations that included, but was not limited too, introducing a model for full proportionate liability to replace joint and several liability and implementing a cap for economic loss awards.

Unfortunately, AMO and the municipal sector have not formally heard back from the Attorney General with respect to the outcome of this consultation. Naturally, many in the sector understood the impact of the pandemic and that it placed a pause on many government consultations in early 2020. However, recent comments at the AMO and ROMA Conference from the Attorney General have caused some concern. Notably, Minister Downey indicated in a response to a Minister's Forum question that he may still be unconvinced about the data surrounding joint and several liability and its relation to higher insurance premiums for municipal governments. Suffice it to say, this may be a point of contention and AMO is keen to learn more about the Attorney General's thoughts moving forward.

2021 is representing a challenging year for municipalities in several ways. One of these challenges focuses on insurance premiums. It is a growing trend that municipal governments are reporting significant increases and, in some cases, even struggling to get quotes. This can be attributed to a series of factors including being in a "hard" insurance market, managing challenges arising from COVID-19, and joint and several liability that continues to place a heavy burden on municipalities.

Recently, the Federation of Northern Ontario Municipalities (FONOM) and the Northwestern Ontario Municipal Association (NOMA) shared some initial data gathered from their members on insurance premiums. The data captures the percentage increase in premiums from 2020 to 2021 for nearly 65 municipalities. The average rate of increase is just over 20% and for many smaller communities, this is simply not sustainable. One municipal government noted that it must now increase taxes to ratepayers by 2.5% to simply make up for the increase on its insurance premiums. This scenario, left unaddressed, will continue to draw property tax dollars away from key public services for Ontario residents.

This issue is not going away.

Without action, the public and media will continue to circle matters related to joint and several liability. AMO has outlined options for the government to pursue that have worked in other jurisdictions. The provincial government can do more to support a risk management approach from municipal governments in the pursuit of a more fair, reasonable, and responsible system for liability.

The time to restart this dialogue is now as there remain too many outstanding concerns and the trend line is less favourable for municipal governments with each passing year.

Talk soon, Mac

Mac Bain
Executive Director
The Federation of Northern Ontario Municipalities
615 Hardy Street North Bay, ON, P1B 8S2
Ph. 705-478-7672

P.S. FONOM GoNorth Promotional Videos
<https://www.youtube.com/watch?v=X81-vtsgs0w>

<https://www.youtube.com/watch?v=LUEGyXL2AXk>

www.youtube.com/watch?v=qkEeQSnLHnA

NEWS RELEASE

For immediate release: February 25, 2021

Health Unit Confirms No Risk to School Community After a Member of St. Theresa Catholic School Community Tests Positive for COVID-19

NORTH BAY, ON – The North Bay Parry Sound District Health Unit (Health Unit) is confirming that a member of the St. Theresa Catholic School community has tested positive for COVID-19. Through case management and contact tracing, it was determined that there is no risk to the school community, as the individual was not on premises during their infectious period. The individual and all household members are currently self-isolating.

“This is a great example that shows the new COVID-19 school and childcare screening measures are working,” says Dr. Jim Chirico, Medical Officer of Health. “Because everyone in the household followed the daily screening requirements the individual was self-isolating and did not pose a risk to the school community.”

If you are a parent or guardian of a student at St. Theresa Catholic School and have questions, please call the Health Unit’s School and Child Care Call Centre at [1-800-563-2808](tel:1-800-563-2808) option 6.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance, call your health care provider or the Health Unit at [1-800-563-2808](tel:1-800-563-2808). If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19. For more information, please visit myhealthunit.ca/COVID-19.

-30-

Media Inquiries:

Catherine Levac-Lafond, Bilingual Media Relations Coordinator

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

NEWS RELEASE

For immediate release: February 19, 2021

Health Unit Declares COVID-19 Outbreak at Cassellholme Long-Term Care Home

NORTH BAY ON – The North Bay Parry Sound District Health Unit (Health Unit) has declared an outbreak at Cassellholme. Thirteen individuals have tested positive for COVID-19 in relation to this outbreak, however none of these individuals are residents. One individual has received a preliminary positive result for a Variant of Concern (VOC). The individuals tested positive following routine surveillance testing of staff and essential visitors at the long-term care home. The Health Unit and Cassellholme are working closely together to monitor the situation.

“Our shared priority is to keep residents and staff safe and to reduce the spread of COVID-19 within the facility,” assures Dr. Jim Chirico, Medical Officer of Health. “I cannot stress this enough; everyone needs to follow public health measures and must stay home. It is our best defense in our fight against the current COVID-19 Variants of Concern in our district. We are on the right track with vaccination for COVID-19 underway in our district, but until the majority of us receives the vaccine, our best protection is to follow the public health measures.”

The Health Unit is urging the public to continue to practice COVID-19 public health measures especially limiting travel outside your home to essential trips only. Other measures include physical distancing, wearing a face covering, washing or sanitizing hands often and coughing or sneezing into your sleeve. The public is also required to follow the measures under the district’s continued shutdown.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance call your health care provider or the Health Unit at [1-800-563-2808](tel:1-800-563-2808). If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

For more information please visit myhealthunit.ca/COVID-19.

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NEWS RELEASE

For immediate release: February 24, 2021

Health Unit Receives Confirmation of the Second Confirmed COVID-19 Variant Originating From South Africa

NORTH BAY, ON – The North Bay Parry Sound District Health Unit (Health Unit) has received lab confirmation of a second individual testing positive for the COVID-19 Variant of Concern (VOC) originating from South Africa. The individual had previously received a preliminary positive result for a COVID-19 VOC. This case is linked to the Skyline – Lancelot Apartments outbreak.

As of February 23, 2021 at 3:00 p.m., 42 people have tested positive for COVID-19 associated with the outbreak. Of these, 26 people have preliminary positive results for a VOC and two individuals have a confirmed VOC strain originating from South Africa. Two individuals associated with the outbreak have passed, both had preliminary positive VOC results.

“There is still much to learn about the COVID-19 Variant of Concern originating from South Africa. We do know that VOCs are 50 to 70 percent more contagious than the original version of the virus, but we do not know all of the health effects associated with this variant,” explains Dr. Jim Chirico, Medical Officer of Health.

The Health Unit District is also experiencing community spread of the VOCs in both the Nipissing and Parry Sound Districts. Community spread means the individuals do not know where they caught the virus, and they have not travelled outside the district, or had contact with out-of-district travelers.

“We must all do what we can to help slow the spread of COVID-19 in our community to help save lives and to be able to re-open our economy. It is essential we continue to follow public health measures,” states Dr. Chirico.

Public health measures include:

- staying home, except for essential reasons;
- physical distancing of at least two metres;
- wearing a face covering;
- washing or sanitizing hands often;
- covering coughs and sneezes.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance, call your health care provider or the Health Unit at [1-800-563-2808](tel:1-800-563-2808). If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms if you are able.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

For more information, please visit myhealthunit.ca/COVID-19.

For information on the current [Skyline – Lancelots Apartment outbreak](#), visit our website.

-30-

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NEWS RELEASE

For immediate release: February 17, 2021

The Health Unit Reports Second COVID-19 Related Death Within the District

NORTH BAY, ON – It is with great sadness that the North Bay Parry Sound District Health Unit (Health Unit) reports the passing of an individual who tested positive for COVID-19 in association with the COVID-19 Community Outbreak at Skyline – Lancelot Apartments. The individual had a preliminary positive result for a COVID-19 Variant of Concern (VOC).

“I offer my sincere condolences to the individual’s family and friends and my thoughts are with them during this difficult time,” says Dr. Jim Chirico, Medical Officer of Health. “This is the second death within our Health Unit district associated with COVID-19. This is someone’s family member and friend. It is critical we continue to work together to help stop the spread of VOCs and COVID-19 in our region, possibly preventing future deaths.”

Scientists and medical professionals are concerned that VOCs are more transmissible than the original coronavirus, and research is ongoing to determine the effectiveness of currently authorized COVID-19 vaccines against them. Therefore, individuals within the district are asked to continue taking all COVID-19 precautions seriously and to continue with these measures even once they have received the COVID-19 vaccine.

The public is the first line of defence. By continuing to stay home, regularly washing our hands or using alcohol-based hand sanitizers, wearing a face covering, physically distancing, not touching our face and coughing or sneezing into our sleeve, we can work to prevent the spread of COVID-19 VOCs within our district. Everyone has a social responsibility to follow the recommendations and to be kind to each other. These difficult times can have a negative impact on an individual’s mental health. If you need to speak to someone, visit the Health Unit’s [website](#) to find mental health services in your area.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance, call your health care provider or the Health Unit at [1-800-563-2808](tel:1-800-563-2808). If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms if you are able.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

For more information, please visit myhealthunit.ca/COVID-19.

-30-

Media Inquiries:

Alex McDermid, Public Relations Specialist

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PUBLIC SERVICE ANNOUNCEMENT

For immediate release: February 22, 2021

Health Unit Clarifies Details of Cassellholme Outbreak

NORTH BAY, ON – The North Bay Parry Sound District Health Unit (Health Unit) is still investigating the outbreak at Cassellholme. The Health Unit is consulting with experts in laboratory medicine and infectious disease regarding the COVID-19 test results of some of the individuals who tested positive. We have received conflicting expert opinions as to whether these tests were truly positive. Based on the Ministry of Health's COVID-19 Guidance, it is not appropriate to clear an individual of COVID-19 based on a re-test alone, however, the peculiar circumstances at Cassellholme over recent weeks warrants further study.

No matter the outcome of further investigation, Cassellholme will remain in outbreak, due to the following:

- An essential caregiver with a positive screen for a COVID-19 Variant of Concern (VOC), this individual has symptoms compatible with COVID-19, and attended the facility during their infectious period. This is **not** a false positive.
- Requirements of the Ministry of Health's COVID-19 Guidance on managing cases.
- Data provided from the original COVID-19 test results.
- Some of the individuals having symptoms compatible with COVID-19.
- Asymptomatic individuals who tested positive for COVID-19 connected to symptomatic individuals.

The Health Unit does not have a one-size-fits-all approach to COVID-19 cases and outbreaks; it assesses the risks involved with each positive result individually using the Ministry of Health's COVID-19 Guidance and public health expertise and judgement. Individuals who have met the Ministry of Health's Guidance requirements are counted in our case numbers until more information is available. Our case numbers reflect the correct number of known individuals who have tested positive for COVID-19.

-30-

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E: communications@healthunit.ca

PUBLIC SERVICE ANNOUNCEMENT

For immediate release: February 19, 2021

Sunset Park Public School Set to Re-Open on February 22

NORTH BAY, ON – Sunset Park Public School is set to re-open for in-person learning on Monday, Feb. 22, 2021 along with West Ferris Day Nursery. The North Bay Parry Sound District Health Unit (Health Unit) dismissed the entire Sunset Park Public School and West Ferris Day Nursery on February 9 after an individual tested positive for COVID-19 in relation to the Skyline – Lancelot Apartments outbreak. High-risk contacts have been in self-isolation and to date no additional members of the Sunset Park Public School community have tested positive for COVID-19.

The Health Unit reminds parents and guardians to follow the guidelines provided to them by the school in preparation for their child returning to in-person learning.

For more information, visit the Health Unit's [COVID-19 School and Child Care](#) webpage.

-30-

Media Inquiries:

Catherine Levac-Lafond, Bilingual Media Relations Coordinator

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

STATEMENT FROM THE MEDICAL OFFICER OF HEALTH

For immediate release: February 25, 2021

A recently released story in the media has indicated that the North Bay Parry Sound District Health Unit will remain in Shutdown beyond March 8, 2021. At this time, we are unable to determine whether our district will remain in Shutdown with the Stay-at-Home Order in effect or move into the provincial framework after March 8, 2021.

At this time, I have not advocated either way for a decision on whether the district remains in Shutdown or returns to the provincial colour-coded framework on March 8, 2021, it is simply too early to do so. I don't yet have the evidence needed to make predictions about the potential seriousness of our local situation beyond March 8, 2021, as I need to analyze the trends in cases closer to that date. I make decisions that are informed by the current scientific evidence, knowledge and experience we have gained since the pandemic began, consulting with trusted experts and listening to the public's concerns.

As we have all witnessed, our COVID-19 situation can change quickly. We have a small window of opportunity to try to stop the spread of the COVID-19 Variants of Concern in our district. We must all work together, following public health measures, to slow the spread and save lives.

-30-

Media Inquiries:

Alex McDermid, Public Relations Specialist

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

NEWS RELEASE

For immediate release: February 13, 2021

COVID-19 Case Linked to Variant of Concern from South Africa

NORTH BAY, ON – The North Bay Parry Sound District Health Unit (Health Unit) is reporting the Variant of Concern for one of the COVID-19 cases in the Community Outbreak is the Variant of Concern from South Africa. This is the first known case of the Variant of Concern from South Africa associated with the Community Outbreak and as well for the Health Unit district. The individual who tested positive for the Variant of Concern from South Africa has been identified as a close contact of an international traveler and is self-isolating.

“We must stay home and follow public health and safety guidelines. When trips outside the home are required, try to keep them as low-contact as possible, for your own protection and the protection of others. We need to stop the spread of COVID-19 Variant of Concern, and if we don’t act now, it could be devastating for the entire district,” stresses Dr. Jim Chirico, Medical Officer of Health.

As of February 13, 2021, there are 20 confirmed COVID-19 cases with a Variant of Concern in the North Bay Parry Sound District Health Unit region, 18 cases in the Nipissing District and two (2) cases in the District of Parry Sound. The two COVID-19 cases in the District of Parry Sound with preliminary positive results for a COVID-19 Variant of Concern are not associated with the Community Outbreak in North Bay, and the exact strain for these two cases has not yet been determined.

Scientists and medical professionals are concerned that Variants of Concern are more transmissible than the original coronavirus and research is ongoing to determine the effectiveness of currently authorized COVID-19 vaccines against them.

The Health Unit is reminding residents that anyone can get COVID-19 and Variants of Concern, and to be COVID-19 kind no matter what the situation may be. It is important that individuals feel comfortable seeking care and COVID-19 testing. This may not happen if individuals feel they will be stigmatized and harassed by their own community.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance, call your health care provider or the Health Unit at 1-800-563-2808. If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms if you are able.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

For more information, please visit myhealthunit.ca/COVID-19.

-30-

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E: communications@healthunit.ca

NEWS RELEASE

For immediate release: February 12, 2021

Health Unit Dismisses École secondaire catholique Algonquin School Community

NORTH BAY, ON - The North Bay Parry Sound District Health Unit (Health Unit) has dismissed all students and staff of École secondaire catholique Algonquin after an individual has tested positive for COVID-19. This dismissal is related to the COVID-19 Variant of Concern and is a cautionary measure to reduce the spread of the virus. All individuals from the 133 bus route and from the grade 9 cohort are considered high-risk and are required to self-isolate immediately. All high-risk individuals will be contacted by the Health Unit over the weekend and will be provided with additional public health guidance. At this time, the Health Unit has not declared an outbreak and as the investigation progresses, the Health Unit will re-assess the need to keep the school closed. The Health Unit is working with the school and school board to provide guidance to parents, guardians and staff.

“We are taking every precaution to keep the students and staff safe. We need to stop the spread of COVID-19 Variant of Concern, and if we don’t act now, it could be devastating for the entire school community, and our district,” stresses Dr. Jim Chirico, Medical Officer of Health.

If you are a parent or guardian of a student at École secondaire catholique Algonquin and have questions, please call the Health Unit’s School Call Centre at [1-800-563-2808](tel:1-800-563-2808) option 6.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance, call your health care provider or the Health Unit at [1-800-563-2808](tel:1-800-563-2808). If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

For more information, please visit myhealthunit.ca/COVID-19.

-30-

Media Inquiries:

Catherine Levac-Lafond, Bilingual Media Relations Coordinator

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

NEWS RELEASE

For immediate release: February 12, 2021

Shutdown and Stay-at-Home Order Extended

NORTH BAY, ON – The Ontario government announced this afternoon that the North Bay Parry Sound District Health Unit (Health Unit) will stay in shutdown until at least February 22, 2021, at which point the situation will be re-evaluated.

“The COVID-19 situation can change in an instant. Our district experienced this over the past week with the recent COVID-19 Community Outbreak in relation to a COVID-19 Variant of Concern. We now also have two individuals who have preliminary positive results for a COVID-19 Variant of Concern who are not associated to the outbreak,” explains Dr. Jim Chirico, Medical Officer of Health. “I have repeated this many times, and will repeat again, we must stay home and follow public health safety guidelines. This is the only way we can slow the spread of the virus. I know these are difficult times for everyone, but when we work together, we can slow the spread of COVID-19. We must act now.”

Due to the extension of the Stay-at-Home Order and the increased risk of transmission of the COVID-19 Variant of Concern, outdoor public skating rinks, skating trails and tobogganing hills will remain closed. Due to the threat of the COVID-19 Variant of Concern, community spread of the COVID-19 Variant of Concern and the unessential travel between Health Unit districts, OFSC snowmobile trails and snowmobile trails on Crown Land will remain closed. The Health Unit will continue to monitor the local situation and re-evaluate the closures on February 22, 2021.

“Our district is in shutdown with Peel, Toronto and York, areas that have had large rates of COVID-19 throughout the pandemic. I hope this shows how serious our local situation is, especially with the Variant of Concern spreading rapidly. We need the community on board more than ever to be able to address it,” states Dr. Chirico.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance, call your health care provider or the Health Unit at [1-800-563-2808](tel:1-800-563-2808). If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

For more information, please visit myhealthunit.ca/COVID-19.

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NEWS RELEASE

For immediate release: February 23, 2021

The Health Unit Reports a Second Death Associated with the COVID-19 Community Outbreak at the Skyline-Lancelot Apartments

NORTH BAY, ON – It is with sadness that the North Bay Parry Sound District Health Unit (Health Unit) reports a second death associated with the COVID-19 Community Outbreak at Skyline – Lancelot Apartments. The individual tested positive for COVID-19 with a preliminary positive result for a COVID-19 Variant of Concern (VOC).

“I am deeply saddened by this news. My thoughts are with the individual’s family and friends,” shares Dr. Jim Chirico, Medical Officer of Health. “I cannot imagine what the families and friends of these individuals are going through. While we are all very fatigued with continued public health measures, we must work together as a district to help prevent this from happening to anyone else. I cannot stress this enough, stay home and save a life.”

The Health Unit’s district is experiencing an increase in VOCs, which is particularly worrying as VOCs spread more easily than the original coronavirus. The best way for individuals to protect themselves against all strains of COVID-19 is to continue taking all COVID-19 precautions seriously and to continue with these measures even once they have received the COVID-19 vaccine.

“If we don’t continue precautions and follow public health measures to prevent a surge of COVID-19 Variants of Concern then measures such as prolonged lockdowns or school closures could be required, which can have profound harmful effects on children and youth and people experiencing poor mental health, violence or addictions,” states Dr. Chirico.

If you are experiencing challenges with your mental health, alcohol or substance use, or intimate partner violence, please see our [website](#) for a list of local resources. If you don’t have access to the internet, please call our call centre to get information on resources.

If you think you may have COVID-19 symptoms or have been in close contact with someone who has tested positive, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek testing or further care. If you need further assistance, call your health care provider or the Health Unit at [1-800-563-2808](tel:1-800-563-2808). If you have severe symptoms, such as difficulty breathing, you should call 911 and mention your symptoms if you are able.

Visit [Ontario's website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

For more information, please visit myhealthunit.ca/COVID-19.

-30-

Media Inquiries:

Catherine Levac-Lafond, Bilingual Media Relations Coordinator

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

PUBLIC SERVICE ANNOUNCEMENT

For immediate release: February 12, 2021

COVID-19 Community Outbreak Update

NORTH BAY, ON – As of February 12, 2021, 26 individuals have tested positive in connection to the COVID-19 Community Outbreak associated with the Skyline – Lancelot Apartments. To keep the community and residents informed, the North Bay Parry Sound District Health Unit (Health Unit) has created a [webpage](#), which will be updated at the same time as our main case count updates.

The Health Unit is also awaiting the results to confirm the strain of the COVID-19 Variant of Concern. Once a preliminary result of a Variant of Concern has been identified, the sample undergoes further testing to determine the exact strain. The Health Unit is still awaiting the final results for all samples and will inform the public of the strain once confirmed. All individuals who have tested positive for COVID-19 and high risk contacts are required to self-isolate.

Do your part. Stay home, stay safe, stay kind and save lives.

For more information on COVID-19 please visit www.myhealthunit.ca/COVID-19.

-30-

Media Inquiries:

Catherine Levac-Lafond, Bilingual Media Relations Coordinator

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

PUBLIC SERVICE ANNOUNCEMENT

For immediate release: February 26, 2021

École Secondaire Catholique Algonquin Re-Opening For In-Person Learning on March 1

NORTH BAY, ON – École secondaire catholique Algonquin is re-opening for in-person learning on Monday, March 1, 2021. The North Bay Parry Sound District Health Unit (Health Unit) dismissed the entire school community on February 12, 2021 as a cautionary measure after an individual tested positive for COVID-19. The school dismissal was related to the COVID-19 variant of concern and was a cautionary measure to reduce the spread of the virus. High-risk contacts have been in self-isolation and to date, no additional members of the school community have tested positive for COVID-19.

The Health Unit reminds parents and guardians to follow the guidelines provided to them by the school in preparation for their child returning to in-person learning. The Ontario Government recently added [new COVID-19 screening measures](#) in schools and child care centres to keep students, children, and staff safe.

For more information, visit the Health Unit's [COVID-19 School and Child Care](#) webpage.

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Media Inquiries:

Catherine Levac-Lafond, Bilingual Media Relations Coordinator

P: [705-474-1400](tel:705-474-1400), ext. 5221 or [1-800-563-2808](tel:1-800-563-2808)

E: communications@healthunit.ca

BOARD OF HEALTH
NORTH BAY PARRY SOUND DISTRICT HEALTH UNIT

Nipissing District:

Central Appointees

Dave Butti
Nancy Jacko (*Chairperson*)
Stuart Kidd
Scott Robertson
Tanya Vrebosch
Dean Backer
Dan Roveda

Eastern Appointee

Western Appointee

Parry Sound District:

North Eastern Appointee

South Eastern Appointee

Western Appointee

Public Appointees:

Blair Flowers
Marianne Stickland
Don Brisbane (*Vice-Chairperson*)
Gary Guenther
Mike Poeta
Dr. Jim Chirico

Medical Officer of Health/Executive Officer

Attending by Invitation:

Public Health Physician/Master of Public Health Student

Dr. Carol Zimbalatti

Due to the COVID-19 pandemic, a regular meeting of the **Board of Health** for the **North Bay Parry Sound District Health Unit** will be held electronically for Board of Health members, and will be live-streamed for the public from the Nipissing Room at 345 Oak Street West, North Bay, Ontario on:

Date: Wednesday, February 24, 2021

Time: 5:10 p.m. to 7:00 p.m.

A G E N D A

1.0 CALL TO ORDER

2.0 APPROVAL OF THE AGENDA

➤Addition of New Agenda Items

➤Notice of Motion

3.0 PRESENTATION BY MR. DAVE LEWINGTON

4.0 CONFLICT OF INTEREST DECLARATION

5.0 APPROVAL OF THE PREVIOUS MINUTES

5.1 Board of Health Minutes – January 27, 2021

➤Notice of Motion

6.0 DATE OF NEXT MEETING

Date: April 28, 2021
Time: To be determined
Place: To be determined

7.0 BUSINESS ARISING

8.0 REPORT OF MEDICAL OFFICER OF HEALTH

9.0 BOARD COMMITTEE REPORT

9.1 Finance and Property Committee

10.0 CORRESPONDENCE

11.0 NEW BUSINESS

11.1 Board of Health Support for COVID-19 Measures
➤ *Notice of Motion*

12.0 IN CAMERA

13.0 ADJOURNMENT

If you are not able to attend the meeting, please notify Sheri Beaulieu at 705-474-1400, extension 5375.
Thank you.

Approved by,

Jim Chirico, H.BSc., M.D., F.R.C.P. (C), MPH
Medical Officer of Health/Executive Officer

**BOARD OF HEALTH
FINANCE AND PROPERTY COMMITTEE
NORTH BAY PARRY SOUND DISTRICT HEALTH UNIT**

Nipissing District:

Central Appointees

Dave Butti
Nancy Jacko
Stuart Kidd
Scott Robertson (*Vice-Chairperson*)
Tanya Vrebosch
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Dan Roveda (*Chairperson*)

Eastern Appointee

Western Appointee

Parry Sound District:

North Eastern Appointee

South Eastern Appointee

Western Appointee

Public Appointees:

Blair Flowers
Marianne Stickland
Don Brisbane
Gary Guenther
Mike Poeta
Dr. Jim Chirico

Medical Officer of Health/Executive Officer

Also Attending by Invitation:

Executive Director, Finance

Master of Public Health Student

Isabel Churcher
Dr. Carol Zimbalatti

Due to the COVID-19 pandemic, a meeting of the **Finance and Property Committee** of the **Board of Health** for the **North Bay Parry Sound District Health Unit** will be held electronically for Board of Health members, with an audio live-stream of the meeting for the public, from the Nipissing Room at 345 Oak Street West, North Bay, Ontario on:

Date: Wednesday, February 24, 2021

Time: 5:00 p.m. to 5:10 p.m.

A G E N D A

1.0 CALL TO ORDER

2.0 APPROVAL OF THE AGENDA

➤ *Addition of New Agenda Items*

➤ *Notice of Motion*

3.0 CONFLICT OF INTEREST DECLARATION

4.0 APPROVAL OF PREVIOUS MINUTES

4.1 Finance and Property Committee Minutes – January 27, 2021

➤ *Notice of Motion*

6.0 DATE OF NEXT MEETING

Date: April 28, 2021

Time: To be determined

Location: To be determined

7.0 BUSINESS ARISING

8.0 NEW BUSINESS

8.1 COVID-19 Expense Report for the Year-ending December 31, 2020

8.2 Preliminary Operating Expenses for the Year-ending December 31, 2020

8.3 Submissions for 2021 One-time Funding – Verbal Update

8.4 Fourth Quarter Medical Officer of Health Expenses – October 1 to December 31, 2020

9.0 IN CAMERA

10.0 ADJOURNMENT

If you are not able to attend the meeting, please notify Sheri Beaulieu at 705-474-1400, extension 5375. Thank you.

Yours sincerely,

Approved by

Jim Chirico, H.BSc., M.D., F.R.C.P. (C), MPH
Medical Officer of Health/Executive Officer





Township of The Archipelago

9 James Street, Parry Sound ON P2A 1T4

Tel: 705-746-4243/Fax: 705-746-7301

www.thearchipelago.on.ca

February 19, 2021

21-032

**Moved by Councillor Frost
Seconded by Councillor Emery**

RE: Parry Sound Area Industrial Park Tower

WHEREAS the Covid-19 pandemic has highlighted the immediate need for affordable accessible internet for municipalities in the West Parry Sound Area including the Township of The Archipelago;

AND WHEREAS the Township of The Archipelago has been responsive with efforts and activities to improve access to internet for its residents and businesses;

AND WHEREAS the efforts of and the resources applied by the Township of The Archipelago have been on the basis of helping the entire West Parry Sound Area;

AND WHEREAS the Township of The Archipelago purchased the MNR tower in Parry Sound, currently referred to as the SMART Tower, and has made it available for connectivity interests that support enhancing internet availability within neighbouring municipalities in the West Parry Sound Area;

AND WHEREAS the connectivity interests of the Township of The Archipelago are aligned with the connectivity interests and priorities of the Provincial and Federal Governments;

AND WHEREAS the Township of The Archipelago supports the advice and leadership of WPS SMART in recommending solutions, providing information and initiating activities that are the basis of connectivity goals for the area;

AND WHEREAS the Township of Carling has utilized the SMART Tower to pilot point-to-point wireless internet delivery technology in collaboration with Vianet via a CENGN grant;

AND WHEREAS the pilot was successfully implemented in 2020 and now Carling Township residents enjoy affordable reliable internet;

AND WHEREAS the Parry Sound Area Industrial Park project is another internet project affording coverage to the residents and businesses of Carling Township at no cost or effort to the municipality;

AND WHEREAS the Township of The Archipelago has earmarked Provincial modernization money for the Parry Sound Area Industrial Park tower and the Pointe au Baril tower to support the further expansion of the point-to-point wireless technology to facilitate the immediate need for internet in the West Parry Sound Area;

AND WHEREAS although the Parry Sound Area Industrial Park is located with Carling Township, it is operated through an agreement between three local area municipalities including Carling Township, the Municipality of McDougall and the Town of Parry Sound;

AND WHEREAS the existing and future businesses located within the Parry Sound Area Industrial Park need access to affordable and reliable internet service to be successful;

AND WHEREAS the Parry Sound Area Industrial Park Board has passed a resolution to support the construction of the communication tower;

AND WHEREAS two Carling Township Councillors participated in the Parry Sound Area Industrial Park discussion and decision to support the construction of the communication tower;

AND WHEREAS the Parry Sound Area Industrial Park Board is investing in the project;

AND WHEREAS the Parry Sound Area Industrial Park Board is undertaking preparation activities to assist with the construction of the tower;

AND WHEREAS the Township of Carling Council has deferred the issuance of a letter of concurrence for the Parry Sound Area Industrial Park tower until they meet with Vianet and examine other options, such as the satellite based Starlink, for the delivery of internet services;

AND WHEREAS Carling Council's actions will delay and could effectively end the terrestrial point-to-point delivery of affordable reliable internet to the West Parry Sound Area;

AND WHEREAS should the Township of Carling determine that Starlink is a better internet delivery solution, they will no longer need access to the pilot point-to-point internet provided by Vianet via the SMART Tower for Carling residents;

AND WHEREAS despite the lack of support by Carling Township on providing a letter of concurrence, the Township of The Archipelago recommends to ISED Canada that the tower build project in the Parry Sound Area Industrial Park along Highway 69, managed by McDougall Township, is a valuable and favourable project to the connectivity interests in the area;

NOW THEREFORE BE IT RESOLVED that Council for the Township of The Archipelago requests that the Township of Carling Council not further delay the

issuance of a letter of concurrence for the construction of the Parry Sound Area Industrial Park tower so that implementation of terrestrial point-to-point internet can proceed in a timely manner to address the immediate demand for rural internet;

AND FURTHER that staff be directed to explore options to advance the Industrial Park tower and Pointe au Baril tower projects should the letter of concurrence not be forthcoming;

AND FURTHER that staff be directed to enter into discussions with Vianet, regarding the removal of their equipment which supports the Carling tower point-to-point internet access, should the letter of concurrence from Carling Township Council not be forthcoming in a timely manner which would further delay this project;

AND FURTHER that this resolution be distributed to all Mayors and Councillors in the West Parry Sound Area.

Carried.



The Corporation of
THE TOWNSHIP of CARLING

2 West Carling Bay Road, Nobel, ON P0G 1G0

Phone: 705-342-5856 • Fax: 705-342-9527

February 26, 2021

RE: Letter of Concurrence for Parry Sound Industrial Park

At the special meeting of Council for the Township of Carling held February 25, 2021 Council passed the following resolution:

21-023

**Moved by Councillor Crookshank
Seconded by Councillor Gilbert**

WHEREAS the Industrial Park Board, in a closed meeting in the fall of 2020, entered into an agreement with Vianet for the Board to contribute at least \$100,000 as well as use of land and other in-kind services for the erection of a telecommunications tower that will be solely owned and controlled by Vianet for the delivery of high-speed internet to the businesses in the Industrial Park as well as providing a signal north into The Archipelago;

AND WHEREAS the meeting between the Board and Vianet was in a closed session thus the Carling Board representatives were not legally allowed to disclose the information to Carling Council and the public;

AND WHEREAS the Proponent Vianet was directed to apply for the Letter of Concurrence from the incorrect land use authority;

AND WHEREAS the Proponent published the Notice to the Public with the incorrect contact information which may have left some residents and businesses in Carling uninformed of the actual location of the project;

AND WHEREAS at least one business in the required notice distance was not notified;

AND WHEREAS Carling Council wished to speak to Vianet in a Public setting to ensure Carling residents and businesses were made aware of the project prior to signing the Letter of Concurrence;

AND WHEREAS Carling Council and the public was finally able to hear formally from the Proponent about the project at the Carling Committee of the Whole meeting on February 23, 2021;

AND WHEREAS Construction is set to start next week;

NOW THEREFORE BE IT RESOLVED that Council directs the CAO to sign a letter of Concurrence for the Vianet Inc. telecommunication tower at the Parry Sound Area Industrial Park that will provide high-speed internet to the Industrial Park.

Carried

If you require further information, please do not hesitate to contact the undersigned at 705-342-5856 ext. 9189 or mtaylor@carling.ca

Sincerely

A handwritten signature in cursive script, appearing to read "Mackenzie Taylor".

Mackenzie Taylor
Deputy Clerk

REPORT TO COUNCIL



| | |
|----------------------|---|
| Report No.: | CAO-2021-02 |
| Council Date: | March 3, 2021 |
| From: | Administrative Team; Kim Dixon, Brian Leduc, Lori West |
| Subject: | General Update. |

Background:

The Administrative Team has been working together to apprise ourselves on a number of municipal matters. We are currently scheduling meetings with all department managers to discuss operations as well as establish goals and expectations of the department and administrative team.

On February 22, 2021 The Provincial shutdown was extended to March 8 for the North Bay Parry Sound District Health Unit. The municipal office will remain closed to the public until the grey/lockdown order is lifted for our district. Snowmobile trails, toboggan hills, and Skating Rinks have opened, including the McDougall Recreation Centre natural ice surface with COVID-19 protocols in place. Municipal operations during the COVID-19 pandemic are running smoothly throughout the organization. The Emergency Management Group will continue to meet to assess and implement operational guidelines as needed.

The landfill compactor is complete and it is anticipated to be back in operations early March 2021. The company that completed the repairs are working on the required travel permits to move the machine back to McDougall. A photo of the refurbished compactor is below for Council's information. The repairs included; rebuilding the motor, sandblasting and painting, as well as a thorough mechanical assessment.



We are currently working with the Engineer to come up with the conceptual drawings for the landfill building. The design of the building is fairly basic except for the compactor bay where special consideration is needed for the floor system due to the weight of the machine and point loading from the steel rollers. We anticipate the conceptual drawings to be presented to Council in the near future.

The administrative team has been working with the Parry Sound Area Industrial Park Board, and will continue to assist the management of the Board as needed.

The new Ford F550 has been added to the public works fleet, this was a 2020 capital item that was pushed to 2021 due to manufacturing delays. The old Dodge 550 will be declared surplus and listed for sale on GovDeals.ca in the immediate future.

Recommendation:

That Council receive this report for information.

THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL

BY-LAW NO. 2021-09

Being a By-law to declare to be surplus, stop up, close and sell:

Part of the Original Shore Road Allowance laid out along the shore of the Seguin River in front of Lot 22 in Concession 6, in the geographic Township of McDougall, now in the Municipality of McDougall, in the District of Parry Sound, designated as Part 2 on 42R-21553 (GLAVIN).

WHEREAS pursuant to Sections 8, 9, 11 and 35 of the Municipal Act, 2001 S.O. 2001, Chapter 25, (the "Act") The Corporation of the Municipality of McDougall is empowered to stop up and close any part of a highway over which it has jurisdiction;

AND WHEREAS pursuant to Sections 8, 9 and 11 of the said Municipal Act, 2001, ante, The Corporation of the Municipality of McDougall is empowered to sell any part of a highway that is legally stopped up and closed;

AND WHEREAS the Clerk of The Corporation of the Municipality of McDougall, did cause a Notice in the prescribed form of the proposed by-law to declare to be surplus, stop up and authorize the sale of that highway part described in this by-law ("the highway") to be published for four consecutive weeks in the "North Star", a newspaper of local circulation, and to be posted on the bulletin board in the municipal offices and on the municipal web site;

AND WHEREAS the permanent closing of the highway will not result in any person being deprived of his, her or its sole means of motor vehicle access to and from the person's land over any highway;

AND WHEREAS Council has determined that the highway proposed to be closed is surplus to the needs of the Municipality and deems it expedient to sell the highway as closed to the abutting owner or owners;

NOW THEREFORE BE IT ENACTED AS A BY-LAW OF THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL AS FOLLOWS:

1. This Council does hereby permanently stop up and close:

Part of the Original Shore Road Allowance laid out along the shore of the Seguin River in front of Lot 22 in Concession 6, in the geographic Township of McDougall, now in the Municipality of McDougall, in the District of Parry Sound, designated as Part 2 on 42R-21553.

2. This Council does hereby declare that the land comprised of the closed highway is surplus to the needs of the Municipality.
3. This Council does hereby authorize the sale of Part 2 on 42R-21553 for the sum of \$4,600 subject to any easements that may be required by Bell Canada or Hydro One as Council in its discretion may determine, provided that any portion of the closed highway that is covered by water shall be retained by the Municipality.
4. The Mayor and Clerk are hereby authorized to execute all documents in connection with the closing of the highway and the subsequent transfer of title.

THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL

BY-LAW NO. 2021-09

Page 2

5. There shall be attached to this By-law as Schedule "A" an Affidavit of the Clerk to affirm that to the best of her knowledge and belief the requirements of the Act and municipal by-laws that apply to the stopping up and closing of highways and the giving of public notice thereof and of the Act and municipal by-laws that apply to the sale of municipal land and the giving of public notice thereof have been complied with.
6. Schedule "A" referred to above shall form part of this By-Law.
7. This By-law shall come into effect upon final passing.

READ a **FIRST** and **SECOND** time this 3rd day of March, 2021.

THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL

Mayor

Clerk

READ a **THIRD** time, **PASSED, SIGNED** and **SEALED** this 3rd day of March, 2021.

THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL

Mayor

Clerk

THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL
BY-LAW NO. 2021-09

SCHEDULE “A”

PROVINCE OF ONTARIO) IN THE MATTER OF the stopping up,
DISTRICT OF PARRY SOUND) closing and selling of that part of the
MUNICIPALITY OF MCDOUGALL) Original Shore Road Allowance laid out
) along the shore of the Seguin River in
) front of Lot 22 in Concession 6, in the
) geographic Township of McDougall,
) now in the Municipality of McDougall,
) in the District of Parry Sound,
) designated as Part 2 on Plan
) 42R-21553.

TO WIT:

A F F I D A V I T

I, Lori West, of the Municipality of McDougall, in the District of Parry Sound, make oath and say as follows:

1. I am the Clerk of the Municipality of McDougall, and as such have knowledge of the facts herein deposed to.
2. Pursuant to a municipal by-law that prescribes methods and procedures for giving public notice, duly passed by the Council of the Corporation of the Municipality of McDougall pursuant to the provisions of the *Municipal Act*, I did cause there to be published in the “North Star”, a newspaper of local circulation and posted on the bulletin board in the municipal office and on the municipal web site, a Notice in the prescribed form of the proposed by-law to stop up, close and authorize the sale of:

Part of the Original Shore Road Allowance laid out along the shore of the Seguin River in front of Lot 22 in Concession 6, in the geographic Township of McDougall, now in the Municipality of McDougall, in the District of Parry Sound, designated as Part 2 on 42R-21553;

more particularly described in the attached Exhibit "A".

3. Attached to this Affidavit, as Exhibit “A” is a copy of the actual Notice as it appeared in the “North Star”, and as it was posted on the bulletin board in the municipal office and on the municipal web site.
4. The first publication in the North Star was on the 28th day of January, 2021, and it continued thereafter for four consecutive weeks, the last publication being on the 18th day of February, 2021. The posting on the bulletin board in the municipal offices and on the municipal web site took place on the 28th day of January, 2021, and such Notices remained on the said sites for at least one calendar month prior to passage of By-law No. 2021- of the Corporation of the Municipality of McDougall.
5. Notice of the proposed road closing was sent to Bell Canada, Hydro One Networks Inc. and the Department of Public Works, and none of them has raised any objection or given any notice of any objection they have to the road closing.
6. The proposed By-law came before the Municipal Council for consideration at its regular meeting March 3, 2021 and at that time, Council considered all objections, if any, received regarding passage of the By-Law and it heard all persons in attendance before it claiming that he or she or it or his or her or its land would be prejudicially affected by the By-law and who applied to be heard.

-
- 7. At a properly constituted meeting held on March 3, 2021, Council read and Passed By-Law No. 2021- in open Council.
 - 8. To the best of my knowledge and belief the requirements of the *Municipal Act* and of a municipal by-law passed under the said *Act*, which apply to the stopping up, closing and sale of highways and the giving of public notice thereof have been complied with.

| | | |
|--|---|-----------|
| SWORN before me at the Municipality |) | |
| of McDougall, in the District of Parry |) | |
| Sound, this day of March, |) | Lori West |
| 2021. |) | Clerk |

A Commissioner for Taking Oaths, etc.

DRAFT

THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL

BY-LAW NO. 2021-09

EXHIBIT "A"

THE CORPORATION OF THE MUNICIPALITY OF MCDOUGALL

PUBLIC NOTICE

TAKE NOTICE that the Council for the Corporation of the Municipality of McDougall proposes to enact a by-law to declare to be surplus and to stop up, close and sell part of an Original Shore Road Allowance set out and described as follows:

Part of the Original Shore Road Allowance laid out along the shore of the Seguin River in front of Lot 22, in Concession 6, in the geographic Township of McDougall, now in the Municipality of McDougall, in the District of Parry Sound, designated as Part 2 on 42R-21553 received and deposited January 11, 2021 in the Land Registry Office for the Land Titles Division of Parry Sound.

The proposed By-Law will come before the said Council for consideration at its regular meeting to be held at the Municipal Office, in the Municipality of McDougall at 5 Barager Boulevard, McDougall, Ontario, P2A 2W9, on the 3rd day of March, 2021 at the hour of 7:00 o'clock in the evening, and at that time, the Council will consider the comments, submitted in writing, of any person or by his, her or its Counsel, solicitor, or agent regarding any person who claims that his, her or its land will be prejudicially affected.

Written comments must be submitted to the person named below at the address indicated below by the 24th day of February, 2021 at 4:30 o'clock in the afternoon.

Dated at the Municipality of McDougall this 25th day of January, 2021.

Lori West, Clerk
Municipality of McDougall
5 Barager Blvd
McDougall, Ontario
P2A 2W9
lwest@mcdougall.ca

THIS IS EXHIBIT "A" MENTIONED AND
REFERRED TO IN THE AFFIDAVIT OF
LORI WEST, SWORN BEFORE ME
THIS DAY OF MARCH, 2021.

A Commissioner for Taking Oaths, etc.

CORPORATION OF THE MUNICIPALITY OF McDOUGALL
BY-LAW NO. 2021-10

Being a by-law to amend By-law No. 2017-05 to remove a holding symbol“(H)” on Lot 9, Concession 3, former Township of McDougall (Brown)

WHEREAS the lands described as Lot 9, Concession 3, former Township of McDougall, now in the Municipality of McDougall are zoned per By-law No. 2017-05 with a Waterfront Residential Six-Hold (WF6-H) Zone;

AND WHEREAS the removal of the holding symbol “(H)” is conditional upon the owner completing a Phase 1 Environmental Site Assessment in accordance with the Section 15.02 “Landfill Impact Area Policy” of the Municipality of McDougall Official Plan;

AND WHEREAS a completed Phase 1 Environmental Site Assessment for the lands described as Lot 9, Concession 3, former Township of McDougall determined that the risk of environmental impact related to leachate migration from the McDougall Landfill is considered low;

AND WHEREAS Council has the authority pursuant to Section 36 of the Planning Act R.S.O. 1990, Chapter P.13 as amended, to pass amendments to the Zoning By-law to remove the holding symbol; and,

NOW THEREFORE, THE COUNCIL OF THE CORPORATION OF THE MUNICIPALITY OF McDOUGALL ENACTS AS A BY-LAW OF THE CORPORATION AS FOLLOWS:

- 1. Sheet 4 to Schedule “A” to Zoning By-Law No. 2017-05 be amended by removing the holding symbol “(H)” from those lands described as Lot 9, Concession 3, former Township of McDougall, now in the Municipality of McDougall and District of Parry Sound from a Waterfront Residential Six-Hold (WF6-H) to the Waterfront Residential Six (WF6) Zone.
- 2. This By-law shall take effect from the date of passage by Council and shall come into force in accordance with the provisions of the Planning Act R.S.O. 1990, Chapter P.13 as amended.

READ a FIRST and SECOND time this _____ day of _____, 2021.

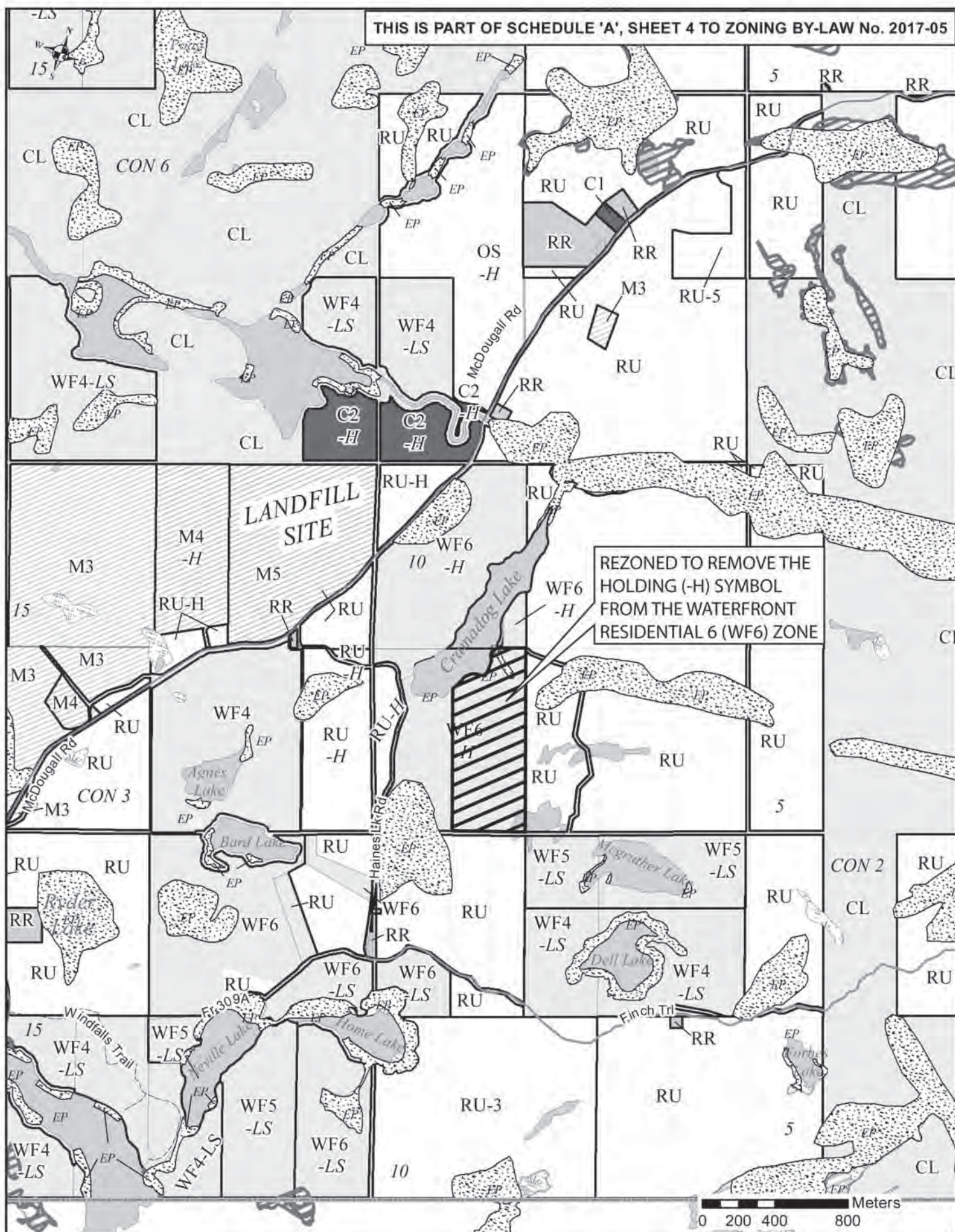
MAYOR

CLERK

READ a THIRD time, **PASSED, SIGNED and SEALED**, this _____ day of _____, 2021.

MAYOR

CLERK



THIS IS SCHEDULE "1" TO BY-LAW No. 2021-10

MUNICIPALITY OF McDOUGALL

PASSED THIS _____ DAY OF _____, 2021

MAYOR

CLERK